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COMMODITY FUTURES TRADING COMMISSION

VOLCKER RULE ROUNDTABLE

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1 PARTICIPANTS:

2 GARY GENSLER
3 CFTC Chairman

4 JEFF ACOSTA
5 Devon Energy Corporation

6 KEITH BAILEY
7 Barclays

8 SHEILA BAIR
9 Former Chairperson of FDIC

10 KURT BARROW
11 IHS

12 CERA DAVID CASTILLO
13 CalSTRS

14 ROBERT L. D. COLBY
15 David Polk & Wardwell, LLP
16 Securities Industry and Financial Markets
17 Association

18 JOSH COHN
19 Mayer Brown International Swaps and
20 Derivatives Association

21 CURTIS ISHII
22 CalPERS

MARC JARSULIC
Better Markets

SHAWN C. D. JOHNSON
State Street Global Advisors

SIMON JOHNSON
MIT Sloan School of Management

LARRY MAKOVICH
IHS

1 PARTICIPANTS (CONT'D):

2 STEPHAN MEILI
3 Barclays4 JOHN PARSONS
5 MIT Sloan School of Management6 DAVID C. ROBERTSON
7 Treasury Strategies, Inc.8 DAN RODRIGUEZ
9 Credit Suisse10 PAUL SHANTIC
11 CalSTRS12 DAVE SIMMONS
13 Loomis Sayles14 MARCUS STANLEY
15 Americans for Financial Reform16 LYNN STOUT
17 Cornell Law School18 WALLY TURBEVILLE
19 Demos20 LAWRENCE YOUNG
21 Credit Suisse22 DAN BERKOVITZ
23 CFTC24 STEVEN SEITZ
25 CFTC26 STEPHEN KANE
27 CFTC

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P R O C E E D I N G S

(9:34 a.m.)

MR. BERKOVITZ: Good morning, everyone.

I'm Dan Berkovitz, General Counsel at the CFTC.

I'd like to thank all of our panelists for taking

time out of their busy schedule to participate in

today's CFTC roundtable on the Volcker Rule. We

are fortunate to have a wide range of panelists

with extensive expertise in financial markets and

financial market regulation. We look forward to a

very productive discussion today.

I have the pleasure of introducing

Chairman Gensler, who will provide a few

introductory remarks today.

CHAIRMAN GENSLER: Thank you, and

welcome to the Commodity Futures Trading

Commission Roundtable on the Volcker Rule. Thank

you, Dan, for that briefest of introductions.

But no, thank you for working with

Steven Seitz and Steve Kane -- Steven Seitz is

with the Office of General Counsel, Steve Kane is

with our Chief Economist Office -- in putting this

1 together. And I want to thank everybody from the
2 Treasury Department and other financial regulators
3 who are here as well. This task of implementing
4 the Volcker Rule is a five agency, and with
5 Treasury, a six agency effort and I think
6 everybody's been working enormously well together
7 in coordinating this effort.

8 I also want to thank Sheila Bair, former
9 chair of the Federal Deposit Insurance Corporation
10 for participating here today. Sheila, it's so
11 good to see you. Marty is doing a terrific job.
12 We do miss you over at the FDIC. It's good to see
13 you, Bob, too, as a former regulator as well.

14 Former Federal Reserve chairman, Paul
15 Volcker, was unfortunately not able to join us
16 because he's on international travel, but I want
17 to just acknowledge his many years of public
18 service as we talk about a rule named for him I
19 guess.

20 In 2008, the financial system and the
21 financial regulatory system failed; and the
22 crisis, caused in part by the unregulated swaps

1 market, plunged the United States into the worst
2 recession since the Great Depression. We know the
3 results. Eight million jobs were lost, millions
4 of families losing their homes, and thousands of
5 small businesses closing their doors. And the
6 financial storms continue to reverberate with the
7 debt crisis in Europe. I think when history is
8 told they'll look back and see these connections
9 between the two. And the prospects of people
10 around the globe are still very much at risk.

11 In 2010, Congress and the president came
12 together on the Dodd-Frank Act to promote
13 transparency in the markets, but also to lower
14 risk to the public from large, complex financial
15 institutions, and part of that, not the only part,
16 but part of it, was protection from the Volcker
17 Rule which prohibits banking entities from
18 proprietary trading and activity that may put
19 taxpayers at risk.

20 Now, this is our 17th roundtable at the
21 CFTC. We do these on important topics. They add
22 to the over 30,000 comments that we've received

1 and 1,600 meetings with the public we've held.
2 And we'll have an 18th roundtable next week on
3 promoting the price discovery function on the
4 designated contract markets and some related
5 issues on swap execution facilities. That's June
6 5th for those who want to come. I don't know that
7 it will be as well attended as today's.

8 But in adopting the Volcker Rule,
9 Congress prohibited banking entities from
10 proprietary trading while at the same time
11 permitting a number of other functions,
12 importantly, risk mitigating hedging and also
13 market making. So one of the challenges in
14 finalizing the rules for the five regulators is
15 somehow achieving these multiple objectives.
16 Prohibiting one thing on one hand and then
17 permitting at least these two: market making and
18 hedging on the other.

19 I'm looking forward to the lively
20 discussion. I just wanted to take this
21 opportunity to highlight three issues that I think
22 will be very helpful, and then I'm going to step

1 away from this desk and sit with Commissioner
2 Wetjen and Mark, if you want to say a few words,
3 too. I don't know if I see other commissioners
4 here, but certainly welcome to do so.

5 So I'm going to just mention three
6 things. First, as prescribed by Congress, the
7 Volcker Rule prohibits proprietary trading while
8 permitting risk mitigating hedging. These two
9 provisions I think are consistent with each other
10 in that they both are meant to lower risk in the
11 banking entities. Prohibiting one thing and
12 permitting the other might sound like they're in
13 conflict, but they actually both go the same
14 direction to lower risk.

15 But the question is how we as regulators
16 balance these two risk-lowering provisions. Some
17 commenters have said that we're too prohibitive in
18 one area and we may be limiting the banking
19 entity's ability to engage in risk- mitigating
20 hedging. On the other hand, if we were to follow
21 comments of some of the banking entities, then the
22 rule's allowances for permitted hedging might

1 actually swallow up Congress's intent to limit the
2 risk of proprietary trading. So it's how we, you
3 know, do both of these.

4 Specifically, under the statute, banking
5 entities may engage in "risk-mitigating hedging
6 activities in connection with -- and the words are
7 important -- and related to individual or
8 aggregated positions, contracts, or holdings. So
9 individual or aggregated positions, but it's
10 risk-mitigating hedging. And to qualify as one of
11 these hedges it has to be designed to reduce the
12 specific risks to the banking entity in connection
13 with such positions or contracts or holdings. So
14 these are Congress's words. They're not our
15 rule's words; they're Congress's words.

16 So the criteria for the hedging
17 exemption as included in the proposed Volcker Rule
18 are basically as follows: Hedges must mitigate
19 one or more specific risks on either individual or
20 aggregate positions. They cannot generate
21 significant new exposures. These are what we
22 included in our proposed rules. They must be

1 subject to continuous monitoring and management.
2 Compensation for the hedging cannot reward
3 proprietary trading. And the hedges must be
4 reasonably correlated to specific risk of the
5 positions. And we're looking for comments on
6 those types of criteria. Did we get it right?
7 Should we change it? Should the final rule be
8 different?

9 I think a further question about hedging
10 activity, and it was actually highlighted by all
11 of the agencies --it happened to be question 109
12 if anybody wants to look at it in our proposal.
13 But everybody asks this, is whether "certain
14 hedging strategies or techniques that involve
15 hedging the risk of aggregated positions, e.g.,
16 portfolio hedging, create the potential for abuse
17 of the hedging exemption." That was written in
18 October but that was a question that was out there
19 in our proposal stage.

20 A related question on which I think it
21 would be helpful to hear: Is it possible, and if
22 so, if it were possible, could a separate trading

1 desk with its own profit and loss statement engage
2 in risk mitigating hedging? Is it possible to
3 have somebody over here, you know, motivated by
4 profits, solely by profits, actually still be a
5 hedging desk? The further removed a hedging
6 activity is from a specific position of a banking
7 entity, isn't it more likely that such trading
8 activity is prone to express something other than
9 the hedging itself?

10 As Dan will explain in a moment, we're
11 not going to be speaking about the specifics of
12 the credit derivative products trading at JP
13 Morgan Chase's Chief Investment Office. I have to
14 read that specifically as Dan wrote it. But I do
15 think that it may be instructive for regulators as
16 we finalize the key reforms, these lessons from
17 this. Second, and shorter question, is it related
18 to hedging.

19 In addition to hedging is market making.
20 Dodd- Frank permits market-making. That's key to
21 well-functioning capital markets. It's also key
22 to the economy. So the question is for the

1 regulators, once again finding balance. How on
2 the one hand to prohibit proprietary trading and
3 on the other hand permit market-making and finding
4 that balance. Congress didn't give us an easy job
5 I think on either of these.

6 The agencies also asked a question. In
7 this case it was our question number 89 that was
8 very specific to this. In essence, would it be
9 possible to permit market making without somehow
10 overwhelming the proprietary trading ban? I mean,
11 I'm paraphrasing question number 89. But we all
12 asked it. It was the same question of how do we
13 find the balance.

14 The criteria for market-making in the
15 proposed rule included seven requirements. I'm
16 not going to list them, but a number of commenters
17 suggested that these requirements may be more
18 applicable to listed securities than they are to
19 swaps. So I'll be listening closely today if
20 there are suggestions how we at the CFTC should do
21 this in the context of swaps. I think that some
22 commenters have raised some very good points about

1 that.

2 And then the third area that I'm
3 particularly interested in hearing about is how
4 this prohibition on proprietary trading should be
5 applied to banking entities transacting in futures
6 and swaps. And so this is a little bit narrow but
7 this is the CFTC. And our goal, with regard to
8 the Volcker Rule, is really within banking
9 entities their futures commission merchants, their
10 swap dealers. And so we're an agency that
11 oversees derivatives. And we're interested in the
12 rest of the rule, but that's our keen focus.

13 And in particular, a banking entity's
14 market-making in swaps is likely to leave them
15 with significant open positions over many years.
16 It's the nature of the business.

17 And particularly in customized swaps.
18 It's important to the economy. It's important
19 that people can hedge particularized risk over
20 many years. So then the question is when would a
21 banking entity's decision not to hedge -- and I'm
22 using the word "not to hedge" a swaps position or

1 only partially hedge an open swaps position. When
2 would that be considered prohibited proprietary
3 trading? That would be very helpful to the CFTC
4 and I think all five agencies as we move forward.

5 So I thank you. I sort of laid out
6 three questions. I'm going to relax and remove
7 myself but I don't know if Commissioner Wetjen or
8 any other commissioners -- Mark, did you -- nope?
9 I see no. You've saved a seat for me though.
10 Right? All right. Dan.

11 MR. BERKOVITZ: Thank you, Mr. Chairman.
12 Before we begin the discussion into -- get some
13 views on the questions that Chairman Gensler has
14 asked and others, I just want to take care of a
15 few housekeeping matters and a few notes.

16 As the Chairman noted, the discussion
17 today is a staff roundtable. Anything that is
18 said today by the members of the CFTC staff, Steve
19 or Steven or myself or any other staff
20 participants, reflects only the views of the staff
21 and not the views of the Commission.
22 Additionally, because of the ongoing nature of the

1 rule-making process, the staff is not in a
2 position to be able to answer questions about the
3 rule itself or of the commission's decision-making
4 process. The purpose of the roundtable here today
5 is to help compile a record for the rule-making,
6 both for the staff and the Commission as it
7 formulates the final Volcker Rule.

8 We encourage each of you to respond to
9 the views of the other panelists. We want to have
10 a very interactive discussion. And that will help
11 us as we compile the record. If you would like to
12 speak, just please hold up the name card and place
13 it vertically. I also encourage everybody to use
14 the microphone so everybody can hear. And also,
15 for the first couple of times that you speak, to
16 identify yourself so everybody in the audience can
17 know who is speaking. And also for the court
18 reporter so the court reporter can be familiar
19 with everybody.

20 As the Chairman noted, the CFTC a couple
21 weeks ago announced that it is investigating
22 certain recent events involving JP Morgan Chase's

1 Chief Investment Office. Therefore, we request
2 that today's discussion not focus on the
3 particulars, on the particular factual
4 circumstances surrounding that event.

5 Lastly, the transcript of today's
6 roundtable will be included in our rule-making
7 file. We invite the panelists and the attendees
8 to submit written comments on the topics discussed
9 today. We request that any further comments to be
10 included as part of the record of this roundtable
11 be submitted within two weeks of this date.

12 Any other questions before we begin? At
13 this point then I'd like to turn the first
14 question over to Ms. Sheila Bair, the former chair
15 of the FDIC who we are greatly honored to have
16 here today. And ask for your views on the hedging
17 exemption to the Volcker Rule.

18 MS. BAIR: Well, thank you. And I guess
19 I'm bringing the perspective of a former bank
20 regulator but I should also note I am also I'm a
21 former Commissioner of the CFTC and once served as
22 the acting Chairman of this agency. So it's nice

1 to be back.

2 If you could indulge me for a few
3 minutes, I wanted to talk, perhaps provide just
4 some general observations about the Volcker Rule
5 again from a bank regulator perspective. You
6 know, I don't think it's understood so much.
7 Safety and soundness principles have always
8 applied to insured banks, as well as bank holding
9 companies. And so banks (inaudible) prior to
10 Dodd-Frank and maybe those authorities weren't
11 used as well as they should have been by bank
12 regulators, but banks and bank holding companies
13 are subject to standards of prudential supervision
14 already. So I think some of this activity that we
15 talk about, it may or may not have violated the
16 Volcker Rule, probably should have violated the
17 Volcker Rule, but it was not safe and sound to
18 begin with so I think you really don't even need
19 to get that far in the discussion because of that.

20 The Volcker Rule really goes farther
21 than basic prudential regulation, and I think it
22 really says that there are certain types of

1 activities that we just don't think are
2 appropriate inside banking organizations. Right?
3 Whether they're prudential or not, we just don't
4 think they belong in banking organizations. And
5 the main challenge that I see with Volcker is that
6 obviously when we repealed Glass-Steagall, banking
7 organizations became legally entitled to engage in
8 a full range of investment banking market-making,
9 as Gary mentioned, and other activities that were
10 traditionally conducted by securities firms that
11 were outside of the safety net, and now they're
12 back in the safety net and with the crisis with
13 the major investment banks becoming bank holding
14 companies, we particularly have this challenge.

15 I think there are certain activities
16 like market making where it is extremely difficult
17 to distinguish between legitimate market-making
18 and proprietary trading. And I fear if you try to
19 fine tune this too much you are going to either
20 allow too much or not allow enough. And as Gary
21 indicated, market-making clearly is a legitimate
22 function for financial organizations. So what I

1 have argued in the past and what I would argue
2 again is that I think really part of the solution
3 here needs to be for the regulators to use their
4 powers not only on the Volcker Rule but their
5 safety and soundness authorities, as well as their
6 resolution planning authorities, to move gray
7 areas, inevitably gray areas, like market-making,
8 outside of the insured bank. Don't let insured
9 deposits fund that activity. Because we don't
10 know. It's very, very difficult to tell when it
11 goes from legitimate market-making to other
12 proprietary activities that would not be
13 appropriate for insured deposits to support.

14 I think a lot of people -- it's not
15 generally understood that banking organizations
16 are made up of a lot of different subsidiaries,
17 and some are funded by insured deposits and some
18 are not funded by insured deposits. But I think
19 part of the solution here, to get to the problems
20 that we're trying to tackle, is to move securities
21 and derivatives activities outside into separate
22 subsidiaries that are firewalled off from the

1 insured bank. My ideal world would be insured
2 banks would be restricted to traditional
3 commercial banking. They should take deposits,
4 they should make loans, payments processing,
5 wealth management. Those are the kinds of
6 activities traditionally that have been conducted
7 inside insured banks. There's a public policy
8 interest in having insured deposits support them
9 longstanding. That's not to say that those
10 activities, certainly lending, cannot be subject
11 to excess risk taking; they can be. But generally
12 they're straightforward activities. There's a
13 long experience with the bank managers, investors,
14 and examiners. And I think those risks are much
15 better understood by the market and the regulators
16 than some of these other more complex, higher risk
17 activities.

18 Obviously, and this is what we saw, the
19 troubles with JP Morgan Chase, is you're going to
20 have excess deposits from time to time. You know,
21 it's a particular problem now because there's been
22 a flight to safety. People don't know where to

1 put their money so they're putting their money in
2 insured deposits. And so there's a lot of excess
3 deposits. There's not enough lending or loan
4 demand to use all those deposits, and that's
5 traditionally been the case. There's usually some
6 level of excess deposits, so they had to be
7 invested somewhere. But I would like to go back
8 to the time where they really just invested in
9 government-backed securities or very high grade
10 liquid corporate debt. Derivatives: I would only
11 allow an insured bank to hedge risk, specific
12 risk. They should be plain vanilla derivatives
13 products that are centrally cleared. I would ban
14 inter-affiliate transactions with the insured
15 banks and securities and derivatives affiliates
16 where I'd like to push most of the activity that
17 we'll be discussing today in terms of trying to
18 fine tune where the Volcker line should be drawn.

19 So I think there are ways to make sure
20 that money is not upstreamed from banks to support
21 other subsidiaries. You can use firewalls for
22 that. And that's what I would like to see longer

1 term, just a general restructuring of these
2 banking organizations, which I think can be done
3 through regulatory authority. I don't think you
4 need statutory authority to do that. Move this
5 activity outside the insured banks, have the FDIC
6 insured banks stick to those traditional
7 activities that again we know have social and
8 economic value and are well understood by
9 management investors, as well as regulators.

10 So that said, I understand that that
11 would be a major restricting that would change
12 certainly a big change from how megabanks
13 currently operate. So we do need a robust
14 application of the Volcker Rule to the entire
15 banking organization, I think, until we can try to
16 get some of this activity away from the insured
17 deposit functions.

18 So to your specific question, the way I
19 would approach hedging is I would tighten the
20 rule. I think a hedge should not be allowed
21 unless you identify when you put the position on
22 that it is a hedge. You identify the specific

1 risk that you are hedging. I think the banking
2 organization, they should be required to show to
3 regulators that there's a reasonable correlation
4 between the hedge and the underlying risks that
5 they are trying to hedge. I think the
6 identification of the hedge and the underlying
7 risk should be publicly disclosed. You don't have
8 to disclose specific reference names, but I think
9 the fact that these are hedges and these are the
10 types of underlying risks that these are hedging

11 should be publicly disclosed. I think the
12 methodology that the holding company uses to
13 determine that there's going to be a correlation
14 to be disclosed when the position is put on, and I
15 think there should be continuous disclosure of how
16 that hedge is performing and the degree of
17 correlation and whether it's panned out.

18 I think, you know, if you could have a
19 macro hedge that met those requirements, I'm kind
20 of skeptical that you could, fine. If you can
21 have a hedge that you can show is going to
22 correlate to your entire financial institution,

1 I'm skeptical that could happen. But you would
2 need to disclose that. You would need to show how
3 the hedge performed over time and whether there
4 was a variation.

5 Again, I think also where I would really
6 tighten the rule is in how it deal with
7 compensation. I would ban any compensation based
8 on hedging profits. If it's a good hedge, you
9 probably should lose money. Right? You know, you
10 do not want anybody in the banking organization,
11 especially the risk managers, having their
12 compensation in any way influenced by hedging
13 profits.

14 So I think with those two -- those would
15 be the two basic principles I would apply, and I
16 think by removing employees' financial incentives
17 to make market bets to the guise of hedging,
18 you're going to get rid of a lot of the problems
19 that you're seeing right now. And similarly, a
20 transparency and investor scrutiny of these
21 banking organizations' hedging strategies and
22 whether they actually perform according to the

1 methodology that they use I think will do probably
2 a lot more than any very detailed prescriptive
3 rules.

4 So that is the basic approach I would
5 take, and I do think the rule needs to be
6 tightened in certain areas to get to that result.

7 MR. STANLEY: I'm Marcus Stanley from
8 Americans for Financial Reform.

9 Just to follow up on some of the things
10 Sheila said, I think that the Lincoln Amendment or
11 the swaps pushout provision which is also coming
12 down the pike and will be implemented before the
13 Volcker Rule or before the compliance period for
14 the Volcker Rule has ended actually, clearly shows
15 that the Dodd-Frank Act and intention in the
16 Dodd-Frank Act to push, as she said, non-hedging
17 swaps out of the depository subsidiary. And
18 there's also a hedge amendment in the Lincoln
19 Amendment. And I think that needs to be aligned
20 with the hedge exemption here.

21 Just a few other things that Sheila
22 pointed out, that hedging should not be a profit

1 center, essentially. And I know we're not going
2 to discuss the specifics of the Chief Investment
3 Office at JP Morgan, but it was clearly a profit
4 center, a major profit center for the bank for
5 years. And that should have sort of made
6 oversight of it or the determination of whether it
7 was engaged in hedging fairly straightforward for
8 regulators, even though it doesn't seem to have
9 done that.

10 And in terms of the compensation, I
11 think one specific change that needs to be made in
12 the rule is right now the rule states that
13 compensation arrangements of persons performing
14 risk mitigating hedging exemptions are designed
15 not to reward proprietary risk taking. And I
16 think that word "designed" has to be changed to
17 "do not." So do not reward proprietary risk
18 taking, because otherwise you're in for a sort of
19 endless legal fight over, well, it did, in fact,
20 reward proprietary profits but it wasn't designed
21 to do that.

22 And just the final thing, I think the

1 list of things that Sheila listed there is
2 actually fairly close to the conceptual list
3 that's already in the rule. You just have to make
4 sure that those conceptual things of not adding
5 additional risk, being associated with a specific
6 risk that's being hedged and so on, which are
7 already conceptually in the rule, are enforced on
8 a very tight basis. And the administrative
9 requirements are in there and documentation
10 requirements are in there to ensure that that is
11 there for every single hedge.

12 MS. BAIR: I would just -- I think the
13 rule -- thank you. I really like those comments.

14 This rule doesn't require any public
15 disclosure as I can tell, but I want this
16 disclosed. You require a correlation. You
17 require that we disclose to regulators. But I
18 think financial analysts and investors need to
19 know what the methodology is and whether these
20 correlations are actually performing. You also
21 restrict, and you're right, the language on the
22 compensation is very fuzzy, and I would say

1 betting on hedging profits, not proprietary
2 profits, then you're going to get into a debate
3 about whether this hedge was proprietary or not.
4 You don't want compensation based on hedging
5 profits period. Hedges are not supposed to be
6 there to generate profits. They're supposed to be
7 hedging being -- they're supposed to be there to
8 hedge underlying risks that you already have.

9 MR. BERKOVITZ: A couple questions on
10 those points. One is the second point actually is
11 what I was going to ask. If we -- if the rule
12 would say prohibit compensation based on hedging
13 profits, are we essentially saying, or were you
14 essentially saying, that if it's a true hedge it
15 shouldn't be a profit center at all, let alone
16 whether traders are making compensation from it?

17 MS. BAIR: You don't want people in risk
18 management having their decisions influenced on
19 whether the hedge is going to make money. Their
20 focus should be on whether the hedge is going to
21 reduce the risk. That's what the statute says;
22 that's what good bank management says.

1 MR. BERKOVITZ: Lynn.

2 MS. STOUT: Thank you. My name is Lynn
3 Stout. I'm a professor at Cornell University, and
4 I also have the qualification that I wrote an
5 article in 1995 called "Betting the Bank: How
6 Derivatives Trading Under Conditions of
7 Uncertainty Erodes Returns and Increased Risks in
8 Financial Markets." So I'm very pleased to be
9 here today, although unhappy about the
10 circumstances that have led us all here.

11 I want to talk a little bit about the
12 cost and benefits of the rule, and particularly
13 put it in a broader context. Essentially, the
14 reality of derivatives is that they are literally
15 wagers between people. And it's been recognized
16 by the law for some hundreds, perhaps thousands of
17 years, that while wagers can be used for
18 insurance, wagers can also be used to attempt to
19 speculate, to earn profits by predicting the
20 future better than other people do. The problem
21 with speculation is that it is a zero sum game.
22 When I am hoping to buy low and sell high and I'm

1 dealing with a counterparty who also hopes to
2 profit from buying low and selling high, the sad
3 truth is one of us must inevitably be wrong. This
4 is not an Adam Smith market in which both parties
5 have a benefit. And therefore, it is not also a
6 socially beneficial market. So I think it's
7 important to bear in mind in addressing regulation
8 of derivatives that the focus of your agency
9 should be on social costs and benefits and not on
10 private costs and benefits. And I think that's
11 very important to bear in mind.

12 Now, focusing on the social costs and
13 benefits of derivatives, when they are used
14 primarily for speculation, there's a lot of
15 evidence that, in fact, over-the-counter
16 derivatives were used primarily for speculation --
17 we've seen a lot of increase in risk and very
18 little increase in return -- when they're used for
19 speculation, that is clearly a dramatic social
20 cost. And indeed, I've seen estimates of the
21 social costs of the risk that was added to the
22 system by deregulating over-the-counter

1 derivatives that are as high as \$13 trillion. It
2 would take a heck of a large hedging benefit to
3 offset those social costs. And what I simply want
4 to point out is that in looking at the so-called
5 economic benefits of hedging, it is very easy for
6 them to be exaggerated. Even if we focus on
7 hedging by commercial end-users, I think it's
8 worth bearing in mind that many of these end-users
9 are publicly traded corporations, and hedging
10 against specific risks does not provide any
11 benefit to their diversified shareholders at all.

12 But quite apart from that problem, if
13 you have hedging, it is actually likely that that
14 could lead to at least three kinds of problems.
15 The first problem is that frequently hedges are
16 likely to prove to be mistaken hedges. And
17 indeed, we've seen several very large and
18 expensive examples of that. People think they are
19 adequately hedging when, in fact, unbeknownst to
20 them, they're actually taking on more risk. This
21 occurs because derivatives are, in economic terms,
22 fundamentally common value assets and they are

1 being auctioned off to the highest bidder, meaning
2 that the person who wins and ends up owning a
3 particular derivative or hedge is likely to be
4 afflicted by what we call the "winner's curse."
5 In layman's terms, what that means is that hedging
6 may not be moving risk to the person who can bear
7 it most easily, but in fact, is moving to the
8 person who perceives it most poorly.

9 A second problem is that when you are
10 hedging with someone who is not, in fact, a
11 regulated sale of insurance, you are often trading
12 price risk for counterparty risk because you don't
13 know if your counterparty will be able to make
14 good on the supposed hedge. So when you take
15 these considerations into -- when you take account
16 of these considerations, I think the bottom-line
17 is we come out with recognizing that anything like
18 a portfolio hedging exemption makes it extremely
19 difficult to police the line between what is
20 fundamentally speculative activity and what is
21 true hedging. It is in the social interest,
22 clearly, even if not in necessarily the interest

1 of all the trading parties, that the CFTC adopt
2 rules that are very strict and err on the side of
3 precluding activities that are described as
4 hedging in the interest of preventing extremely
5 socially-costly speculation. Thank you.

6 MR. ROBERTSON: Hi. My name is Dave
7 Robertson, and I'm a partner with Treasury
8 Strategies. And I'm here to represent the voice
9 of corporate treasurers. We're a consultancy that
10 assists corporate treasurers and CFOs in managing
11 risk and operations on a global basis. And I
12 wanted to take issue with the concept of the
13 social good of hedging. When it comes to an
14 individual company, there might be a theoretical
15 diversification of risks for a holder of equities,
16 but for an individual company to ensure that it
17 has adequate liquidity, that can have a stable
18 array of profits that it can use to make capital
19 investing decisions, these entities do need access
20 to risk hedging instruments. And I think the
21 biggest concern that corporate treasurers with
22 whom we work have around the Volcker Rule is that

1 currently corporate treasurers enjoy a highly
2 liquid, very transparent, lots of price
3 information around hedging. And to the extent
4 that they get better and better at getting
5 visibility into their cash flows as they expand
6 globally, as they take on capital projects with
7 mismatched maturity cash flows, they are relying
8 upon hedges to invest and create opportunities for
9 the economy.

10 And I think it's notable to compare the
11 U.S. with its robust capital markets to other
12 economies, like the European economy where there
13 is more of a concentration of activities in the
14 banking sector and a less robust capital markets
15 sector. What we find is that the actual level of
16 cash held on the balance sheets of European firms
17 is 33 percent greater proportionally than a U.S.
18 Firm. And in essence, while there's cash
19 accumulating on balance sheets due to economic
20 uncertainty and risk, what corporations do when
21 they can't hedge risk is they hold cash on the
22 balance sheet as a natural hedge against risk.

1 You can see where the pharmaceutical company that
2 has massive R&D swings, all you have to do is look
3 at the cash balances. And the biggest concern
4 that corporate treasurers and CFOs have about the
5 Volcker Rule is that it may impair their ability
6 to do legitimate hedging activities. This would
7 require them to hold greater cash on their balance
8 sheets, and in essence, that would further
9 contract the economy. Thank you.

10 MR. BERKOVITZ: Wally.

11 MR. TURBEVILLE: Thanks. Wally
12 Turbeville, Demos.

13 I've accumulated a couple of comments.
14 I'll try to do them quickly.

15 On the issue of hedging and conceptually
16 discussing hedging, I think it's really important
17 that the rules, as in their final form address
18 more clearly the interplay between the concept of
19 correlation and the concept that the chairman laid
20 out earlier that's explicitly in the rules which
21 says that the inception of a hedge, no significant
22 risk that's not immediately reduced, be put on.

1 So the fact of the matter is that what purports to
2 be a hedge can be correlated but can add risk to
3 the entity. And a correlated position that adds
4 risk over and above what the entity had going in,
5 that's simply taking a position that wasn't
6 permitted in the first place by the Volcker Rule,
7 which is a new risk position that has to be
8 addressed.

9 I had the experience in the energy
10 sector of watching trading desks -- gas,
11 electricity, and oil products -- when their board
12 said no more proprietary trading, just hedging,
13 which just induced the desk to take on risks
14 through purported hedges. And again, not going
15 into great detail about what happened in London,
16 that's the perfect example, just conceptually,
17 assuming that what happened happened.

18 So the whole notion that what purports
19 to be a hedge is truly a hedge is truly
20 risk-reducing and is not simply a way to take on a
21 risk position is very, very important to weave
22 together with a concept of correlation of other

1 things that are in the rules. And then the
2 language now, I read it as being very effective
3 that there's no new risk but others perhaps don't
4 in the conversation. So obviously, clarification
5 is needed.

6 Just quickly, Mr. Robertson's discussion
7 was analytically sound in that a derivative is
8 designed to offset a risk. The tradeoff is
9 between a derivative and cash. But it's
10 fundamentally unsound, with all due respect,
11 because the way I look at a derivative is it's a
12 synthetic form of borrowing money. And so the
13 tradeoff between cash reserve and hedging a risk
14 by the derivative, and the literature, in the
15 academic literature basically it's a push,
16 although I looked at the leading article on it and
17 found five different valuation issues associated
18 with the derivatives that the leading academics in
19 the field missed. So that valuation tradeoff is
20 very important and very ill understood by
21 corporate treasurers throughout the United States
22 and by even the leading academics. So I think we

1 should not be shy about addressing the fact that
2 derivatives are not necessarily the be all and end
3 all.

4 MR. BERKOVITZ: We had Jeff first.

5 MR. AGOSTA: This is Jeff Agosta. I'm
6 the CFO of Devon Energy, and we are a North
7 American oil and natural gas producer. And I take
8 exception to Mr. Turbeville's characterization of
9 derivatives as a form of borrowing money. I think
10 that they are, in fact, an instrument that we
11 implement and use to ensure a base level of cash
12 flow for our firm. Contrary to public opinion, we
13 don't get to pick the price of oil and natural gas
14 that we produce and sell, and so to have the
15 ability to lock in a certain level of cash flows
16 is very important for our firm to be able to make
17 capital allocation decisions.

18 And I agree with Mr. Robertson's
19 characterization that if we don't have that
20 ability, then we are going to be more conservative
21 in our capital allocation decisions and our
22 budgeting decisions, and therefore, we're going to

1 be less willing to expose and expand our activity.

2 MR. BERKOVITZ: I think we had Simon
3 next.

4 MR. SIMON JOHNSON: Thanks. I wanted to
5 ask David Robertson to clarify the remarks he made
6 just now because I found that somewhat puzzling.
7 First of all, perhaps you could share with us the
8 study, the details with regard to the European
9 firms having excess cash, and particularly how
10 that's related to the lack of hedging availability
11 or restrictions on the activities of, I guess,
12 European banks, or perhaps there's some
13 segmentation between those banks and the other
14 global megabanks.

15 Certainly, what we know about the
16 European banks -- some of whom are represented
17 here today, they can speak for themselves -- what
18 we know is they have a very large integrated
19 banking and securities operation. And they have
20 some of the biggest exposures to over-the-counter
21 derivatives in the world, and many of these banks
22 are quite frankly in serious jeopardy now, partly

1 through their own mismanagement and partly through
2 circumstances beyond their control.

3 Now, to Sheila Bair's point about the
4 need for a firewall, I completely agree. If
5 Morgan Stanley, for example, moves derivatives
6 from its trading operation to its insured bank,
7 which it reportedly has done and under
8 circumstances that have not been explained by the
9 Federal Reserve or any other responsible
10 regulator, I don't see how that makes the economy
11 safer. If you were putting a subsidy -- these are
12 insured deposits -- you're subsidizing these
13 trading activities. You are building up danger.
14 The worst thing that can happen to your companies
15 is another financial crisis. That's what's
16 debilitated the economy. That's what Chairman
17 Gensler talked about. That's eight million jobs
18 lost. That's thousands of companies smashed. You
19 don't want that. You want a safe market-based
20 trading system, not the ability of the megabanks
21 to blow themselves up with excessive subsidies.
22 Thank you.

1 MS. BAIR: Yeah, just to build on that.
2 I think we do need to distinguish between
3 constraining activity that is supported by insured
4 deposits and constraining activity generally.
5 What I'm suggesting is market-making derivatives
6 and securities be moved and firewalled away from
7 the insured bank. They can still -- and I don't
8 think anybody's taking about restricting in any
9 major way legitimate hedging by non-financial
10 commercial entities-- but I would like to see
11 that. I don't think insured deposits should
12 support that. I think they should go to the
13 private market and raise capital, get market
14 participants to support, to provide the funding
15 they need for that service. I don't think insured
16 deposits should support that. That is not to say
17 we don't think it should happen at all, but the
18 insured deposits skew economic allocation. And if
19 they're using borrowed money that's backed by the
20 government, you know, I've had -- without
21 mentioning any names -- I started making some
22 inquiries about whether a certain bank their very

1 large positions and CDS indices whether those were
2 centrally cleared. And I was told, well, for
3 (inaudible) CDS indices, clearing houses won't
4 take them. They don't know how to manage the
5 risk. So I'm thinking to myself, why is that
6 going on inside an insured bank? If a
7 clearinghouse cannot figure out how to manage the
8 risk, why in the world are we allowing that to
9 happen inside an insured bank supported by insured
10 deposits? I think that's really the issue.

11 MR. BERKOVITZ: Kurt.

12 MR. BARROW: I just wanted to -- sorry,
13 Kurt Barrow with IHS. I just wanted to reiterate
14 and build on something Jeff said, and that is I
15 think there is a lot of negativity, you know,
16 around the word "derivative." But the reality is
17 what we found is that energy companies, both
18 producers and energy consumers, including, you
19 know, major industries like airlines, trucking
20 companies, railroads, actually use these hedging
21 instruments in a very professional and very useful
22 way. And I don't think I have to explain to

1 everybody the volatility in energy prices that we
2 have in our world today. And what we found really
3 is that a lot of the activities that we take for
4 granted, in particular, the very low price of
5 natural gas, it's really stimulating manufacturing
6 activity in this country. You know, a lot of that
7 wouldn't have come about. It would be a lot more
8 difficult for companies to do that. And we would
9 have higher energy prices really without some of
10 the risk management services that these banking
11 entities provide. And I guess in our discussions
12 with some very smart people in the industries,
13 primarily I'm speaking to the energy industries,
14 it's not clear to us, you know, exactly, you know,
15 what would happen if the banks exited this space.
16 And really, the way the exemptions are written
17 now, they're really so narrow that a lot of that
18 activity, you know, would likely get curtailed.
19 So, thanks.

20 MR. BERKOVITZ: I'd like to recognize
21 Dan, and also thank Dan and Credit Suisse for
22 participating in the panel discussion today.

1 MR. RODRIGUEZ: Thank you, Dan. I
2 appreciate the opportunity to come here and speak
3 to you on this very important topic and also to
4 meet a lot of the principals involved in
5 developing these new rules.

6 To give you guys a flavor of kind of
7 where we've been moving, I tend to agree. I mean,
8 I think Simon Johnson just made a, you know,
9 pretty passionate point for making the system
10 safer.

11 By way of background, I'm the chief risk
12 officer for America's Equities. So I am involved
13 in making sure that we do have correct hedges and
14 I'd have to agree with a lot of the points that
15 Ms. Bair just made. Correlation is important.
16 The methodology for evaluating those hedges is
17 important. Those should be examined by the
18 regulators. I would support that. And I think
19 anybody who is involved in those hedging
20 activities should be able to answer those
21 questions with a fair degree of confidence. I
22 will say though that hedging in general,

1 correlations are very idiosyncratic. They can be
2 fairly challenging of how to do that and implement
3 that in reality.

4 So, you know, how do you measure
5 correlation? Should it be daily, weekly, monthly,
6 over what time period should you measure that
7 correlation? So a lot of, you know, challenges
8 are involved in doing effective hedging. But
9 because something is challenging, you know, having
10 a business, operating a major oil and gas producer
11 is challenging. You know, being a power
12 generation company is challenging. We have to
13 deal with challenges every day that we go to work.
14 What I'd say is that derivatives and hedging
15 activities help us meet a lot of those challenges.

16 So I vehemently disagree with the
17 comment made earlier that the derivatives -- you
18 know, two comments, I guess. One comment, the
19 derivatives are a way of borrowing money. For a
20 lot of our clients, we actually provide
21 derivatives, especially now in the recent
22 environment, for protection on their portfolio.

1 We're providing risk- mitigating instruments for
2 clients and we are reducing the risk. In addition
3 to that, we're reducing the risk -- have been
4 reducing the risk in our own portfolio by an
5 emphasis more -- not necessarily more on the
6 spirit of the Volcker Rule, which is to make the
7 system safer. And I would just emphasize the
8 whole Basel III approach. And there's a very good
9 paper by Darrell Duffie on the Volcker Rule, which
10 emphasizes, you know, three alternatives for
11 making things much safer. One, there's much more
12 capital for the banks. Two is better liquidity,
13 funding liquidity for the banks. And three is
14 just increase supervision of the banks. So those
15 three items I think are difficult.

16 I'm from a bank. I'm a banker and I'm
17 saying that yes, we need more capital. Yes, we
18 need better funding liquidity. Yes, supervise us,
19 come in and ask us more questions about what we're
20 doing and how we're doing it. We need all those
21 things. Why? Because of what Simon just said, is
22 that, you know, the world, the global financial

1 system now has to continue to become safer. I
2 think that the Volcker Rule is an opportunity to
3 move in that direction. I think Basel III and
4 those requirements are a better way potentially of
5 doing that or a complementary way with the Volcker
6 Rule.

7 So to answer the questions earlier that
8 the chairman had posed -- can you have a hedging
9 desk that focuses on idiosyncratic risk and
10 aggregated portfolio risk? Can that be an
11 effective desk? And I would say yes. It has to
12 be managed very carefully and it should be
13 monitored and supervised very carefully by the
14 regulators. So I would say there are challenges
15 in there and I'm happy, you know, to go into more
16 detail separately. But there are challenges
17 involved in hedging both a portfolio and
18 idiosyncratic risk.

19 Two examples of idiosyncratic risk I
20 think that might be relevant for this panel, we
21 have a number of energy folks here. You know, the
22 major airlines have to hedge out their jet fuel

1 exposure. Right? If they are effective at
2 hedging out their jet fuel through jet fuel swaps
3 and derivatives, you know, puts and calls on jet
4 fuel, that actually smoothes out their earnings
5 stream and actually reduces ticket prices.

6 I was able to fly down this morning from
7 New York to D.C., you know, a relatively
8 inexpensive flight, coach, of course, on Delta.
9 And I think about that and I look at the energy
10 guys here. Why is that? Why was that flight so
11 cheap? Part of the reason is because of
12 derivatives. Derivatives are not, you know, an
13 evil instrument. They're an instrument for good.
14 They can be used as an instrument for evil as
15 well. You know, so when you're cutting fruit with
16 a knife, that knife can be a very effective tool
17 for cutting fruit, but it can also be used
18 incorrectly and cause problems. So in order to
19 mitigate the problems that can be caused by
20 derivatives, you need better supervision, better
21 understanding of how those instruments are used.
22 And I agree, in the past the industry has tended

1 to misuse those instruments and we have to be
2 more, you know, cognizant of the potential
3 problems that can arise from that. And how do you
4 mitigate the problems that can arise from bad
5 hedging? More capital, better liquidity, more
6 supervision.

7 MR. BERKOVITZ: What I'm going to try to
8 do is get everybody in the first round before we
9 go to second round. Shawn, I think.

10 MR. SHAWN JOHNSON: Thank you. And
11 thank you for having me today. My name is Shawn
12 Johnson. I'm the chairman of the Investment
13 Committee for State Street Global Advisors, and
14 I'm here today representing the Association of
15 Institutional Investors, a collection of the
16 largest and oldest buy-side shops. And I thought
17 I would give a slightly different perspective than
18 what you've heard today.

19 We collectively manage money for
20 retirement funds, 401(k) plans, individuals
21 throughout the United States, certainly more than
22 100 million people across all of our association

1 members. At SSGA, just to give you some
2 perspective, we manage approximately \$400 billion
3 in cash, about \$260 billion in other fixed income
4 instruments, and about \$900 billion in equities.
5 So as you're starting to restructure how the
6 financial markets work, we have a vested interest
7 in that on behalf of our clients.

8 And I've been trying to think about the
9 best way to explain what worries us. And the best
10 perhaps way to do that is through an example. And
11 that would be if we had a client call us and say
12 we need a billion dollars today because we're
13 making an asset allocation change and we want to
14 pay some retirees; our traders will get a list of
15 150 CUSIPs. We'll send it over to maybe a Credit
16 Suisse and Barclays who I think is here as well.
17 They'll give us a bid. They'll give us a billion
18 dollars and we'll make our client happy.

19 In this proposed regulation I'll give
20 them both the list but first, they're going to see
21 who they can sell it to immediately. So maybe
22 they can move a half a billion dollars, and the

1 other half a billion they're going to have to take
2 down themselves, which means they have to put
3 principal capital at risk to take that trade in a
4 market- making activity.

5 Now, it was my understanding of the way
6 this is going to impact them, the next thing he'll
7 do is he'll call me back and say, okay, I've got
8 500 placed. Give me a minute. I've got to figure
9 out how to hedge the other 500. And the bid on
10 the other 500 is going to involve the cost of all
11 of his required hedging and compliance and
12 everything else. So I'm going to turn around and
13 those costs will be borne by the retirees as they
14 (inaudible) spreads in the marketplace, assuming
15 he can even find adequate hedges for what I'm
16 asking him to hedge. So it may be that I have to
17 call the client back and say, sorry, I can only do
18 500 today. You're going to have to wait until I
19 can get the rest of the 500 placed. So the
20 practical implications of what you're trying to do
21 falls on a very interesting population set that I
22 don't think has had a voice yet in the debate.

1 I also think wearing a different hat, we
2 are one of the largest shareholders. In fact,
3 we're a top 10 shareholder of every large bank in
4 the United States. As a shareholder, I have an
5 interest in how banks mitigate their risk, not the
6 first of which is to define what risk is. I think
7 regulators and folks in Washington have a short
8 memory. The last time banks were simply -- or
9 bank-like entities were simply taking deposits and
10 making loans, we had the savings and loan crisis.
11 The fact is, a diversified bank is a safer bank.
12 It is safer as an investor and it is safer as a
13 regulator. So I'm concerned if banks go backwards
14 to be concentrated as only deposit institutions
15 and lending institutions. I think we'll just have
16 another savings and loan-like crisis. It'll just
17 be 15 years from now.

18 So I wanted to give two different
19 perspectives -- one as an investor and one as
20 making trades for our clients, which I don't think
21 has been articulated in the debate yet.

22 MR. BERKOVITZ: John, I think you've had

1 your card up.

2 MR. PARSONS: Yeah, John Parsons from
3 MIT. And thank you very much for the opportunity
4 to be here and participate.

5 I'm a little taken aback. We were
6 talking about the Volcker Rule and now we're
7 talking briefly about corporations being able to
8 hedge. And I frankly didn't really see exactly
9 how that's related. The United States pioneered
10 the derivatives markets and made them a major
11 institution in American in the 20th century before
12 that, but also in the 20th century. Pre-repeal of
13 Glass-Steagall when financial institutions were
14 not doing the kind of -- the depository financial
15 institutions that Sheila Bair was talking about --
16 were not doing the kind of proprietary trading
17 that we're talking about here. Non-financial
18 corporations were able to find financial
19 intermediaries to assist them in hedging without
20 needing to put taxpayer funds at risk. I don't
21 see any conflict between those two things at all.
22 As Simon pointed out, trying to create a safe

1 financial system serves the interests of
2 non-financial corporations.

3 In September 2008, one energy company,
4 Constellation, was in a financial crisis because
5 it needed an injection of cash. But September
6 2008 was a tough time to go looking for cash. If
7 we could avoid a financial crisis, we could serve
8 the interests of non-financial corporations
9 hedging and doing all of the other things that
10 they do much more successfully.

11 So I think the issue at hand is how to
12 make a safe financial system precisely so that we
13 can serve the interests of companies in all of the
14 various different financial services that they
15 need.

16 I want to then just make a couple more
17 technical points in response to some of the
18 questions that have been raised. Mr. Robertson
19 mentioned a study, and I'd be very interested in
20 seeing it. It's not a study I'm familiar with.
21 It sounds very odd. I'm not sure what distinction
22 I'm talking about between European and U.S.

1 Corporations. Is BP a European corporation? If
2 so, it does a vast majority of its trading in
3 derivatives inside the United States. Shell does
4 the same thing. Statoil is a state-owned oil
5 corporation and one of the leading risk managers

6 in the energy markets. So I'm just not sure where
7 we're coming from in trying to blame the
8 distinction between European and U.S. corporations
9 on the availability of depository institutions
10 providing taxpayer backstop to derivative
11 transactions.

12 And then the last point I'd like to just
13 touch on is one of the very specific questions
14 that introduced this discussion about portfolio
15 trading -- portfolio hedging and the statutory
16 language about single or aggregate positions.
17 Technically, it seems to me you certainly can
18 hedge an aggregate position and there's no
19 conflict between the terminology of hedging and
20 hedging being portfolio hedging. They're not
21 necessarily a conflict. As long as we do the type
22 of things that Sheila Bair was describing about

1 placing requirements on what defines a hedge,
2 something that can be specified, something where
3 the correlation is quantified, something where
4 it's monitored, you can do that on a single or an
5 aggregate position. The public needs to be aware,
6 however, that it is true that the industry tends
7 to utilize the term "portfolio hedging" in an
8 entirely different way. The industry uses that
9 term to describe trading and transactions that it
10 can't quite quantify, specify, and prove are
11 hedges. And it's important that the regulators
12 who are writing these rules, write them in a way
13 so that portfolio hedging is truly hedging, it
14 satisfies the type of criteria that were being
15 described, and not allow in a term which basically
16 allows anything to go under the label of hedging.
17 Thank you.

18 MR. BERKOVITZ: Josh.

19 MR. COHN: I'm Josh Cohn for Mayer Brown
20 here today on behalf of the International Swaps
21 and Derivatives Association.

22 This has been thus far a very

1 interesting and wide-ranging conversation. I'd
2 like to try to bring it back to a specific statute
3 because we do have a specific statute. And the
4 specific statute, of course, protects the swaps
5 intermediation business in banks in covered
6 banking entities. Let's just say covered
7 entities. It also protects the hedging function
8 in those entities. That's specific in the
9 statute. We also have, of course, in the statute
10 a specific reference to hedging aggregate risk.
11 Aggregate has a plain meaning. I think that Mr.
12 Parsons just spoke to the plain meaning and the
13 ability of that plain meaning to encompass
14 portfolio hedging. And portfolio hedging is, in
15 fact, practiced and for the most part practiced
16 effectively in many financial institutions right
17 now. In fact, I would refer us all to the CFTC
18 final rule on swap dealer recordkeeping and
19 reporting at 77 Federal Register 20136, which
20 specifically recognizes the virtues in some
21 institutions of consolidated hedging and provides
22 for consolidated risk management programs.

1 Moving along to hedging as a function, I
2 think it's important to remember there are no
3 perfect hedges. There is no hedge that you can
4 put in place that doesn't create another risk
5 unless you sell exactly the same transaction that
6 you bought or vice versa. You're always creating
7 a new risk. The question is: what is the risk?
8 How risky is it? Fundamentally, what is the cost
9 benefit of that risk in a hedging analysis? That
10 is, has it made things safer? Has it not made
11 things safer?

12 Now, hedge needs and values change.
13 There's recognition in the preamble to the release
14 accompanying the proposed regulation that's quite
15 clear on the ability, in fact, the need of an
16 institution to dynamically hedge, to be changing
17 its hedge positions over time. Each time a hedge
18 position is changed there's P&L. There's profit
19 and loss. We can't be saying -- we can't really
20 be saying that we want derivatives dealers to lose
21 money each time.

22 Which brings me to a third point about

1 the derivatives market, and that is that
2 derivatives markets are low liquidity markets.
3 We're not talking about markets where there is a
4 regular pair in bid ask or revenue from customers.
5 We're talking about relatively infrequent trades.
6 If we're expecting dealers to run their businesses
7 on a fundamentally economically efficient
8 inefficient basis, we're going to find ourselves
9 with far fewer dealers and far higher prices.

10 Lastly, where does that leave us? We
11 have a statute. We have a statute that says no
12 proprietary trading on the one hand. On the other
13 hand it says yes to hedging and it says yes to
14 intermediation in derivatives. Where I think it
15 leaves us is with a regulatory conversation that
16 each swap dealer, each swap market maker as it
17 were, needs to have. The market maker has to be
18 discussing what its activities are in connection
19 with its market making. It has to be discussing
20 what its hedging is. It has to be describing
21 reasonable correlation. It has to be describing
22 specific risks. And our regulators have to be

1 involved in the process of overseeing how a
2 covered entity deals with these challenges, and
3 there has to be a process of accord going forward.
4 I think perhaps along the lines, Dan, that you
5 were describing.

6 So I've probably taken enough time for
7 first round.

8 MR. BERKOVITZ: Marc.

9 MR. JARSULIC: Just a couple of points.
10 First of all, I think one of the things that is
11 sometimes lost in the discussion of the Volcker
12 Rule and the motivation for it is the historically
13 demonstrated risk that this poses to large bank
14 holding companies. And I think one really good
15 index of the risk that it poses is the amount of
16 funding that had to go out the door from the
17 Federal Reserve to preserve the dealer banks. So
18 if you add up the funding from the term
19 securities' lending facility, primary dealer
20 credit facility, and the repo lending that the Fed
21 did, at its peak there was about \$433 billion
22 outstanding. So there's pretty good evidence

1 that, in times of stress, the trading operations,
2 the big trading operations in dealer banks are
3 highly unstable and pose a real source of systemic
4 risk. So there's not just a risk to firms,
5 there's a risk to the financial system as a whole.
6 So there's a very strong motivation for trying to
7 limit the risk that the dealer functions inside
8 banks shift onto the public and onto the financial
9 system.

10 I would say that in terms of the
11 specific thing we're addressing this morning,
12 which is the permitted hedging inside the banks
13 that will be done by these dealers, the two points
14 that were raised by Sheila Bair were
15 extraordinarily important. The incentives for
16 people to make large gains from trading, of
17 course, extend to hedging behavior. And so the
18 notion that compensation for the people who are
19 executing the hedging function can't come from
20 gains and losses in hedging, is extraordinarily
21 important. But I think it's also important that
22 the hedging function not be a long-term profit

1 source for the bank as a whole and that the
2 regulations explicitly say that.

3 Secondly, the notion of reasonable
4 correlation is something that truly needs to be
5 spelled out. In common law, you know, there's a
6 well defined legacy of what a reasonable man is.
7 Right? You can look to a long history of case law
8 and say, you know, this person acted reasonably,
9 this person didn't. In terms of reasonable
10 correlation or reasonable risk reduction that a
11 hedging position exhibits, I think there is no
12 history here. So since we're starting de novo, we
13 really need to say what's a reasonable reduction
14 in risk that a hedging position needs to take in
15 order for it to qualify for this exemption. And I
16 know that's very difficult, but it seems to me
17 that if it's not possible for the firms that are
18 putting on hedges to initially demonstrate what
19 the hedge is related to and how risk is being
20 reduced, then it doesn't qualify.

21 So one of the things that you might do
22 when you're looking at the regulations as their

1 written is to go beyond saying you must document
2 the hedge and what it's related to, but you must
3 document how the risk is being reduced. And if I
4 may, the notion that this could all be handled by
5 capital in the bank, I would say, yeah, if you can
6 get the leverage ratio for big bank holding
7 companies down to five, then I think that you're
8 going a long way to controlling the risk posed by
9 broker-dealers. If Basel III does that, that
10 would be great. It doesn't look like it's going
11 to come anywhere near that. But there is an
12 option inside the statute that would allow you to
13 impose leverage limitations on the dealer
14 function.

15 If you look at 619(d)(2), I think, or
16 2(d), there are provisions which say that no
17 permitted activity can threaten the safety and
18 soundness of the bank or financial stability. So
19 if you look back at the history of the instability
20 of the dealers inside bank holding companies, they
21 have historically posed a real threat so you might
22 consider say margin -- sorry, leverage

1 requirements for the dealers in order to reduce
2 the risk that they pose to the holding companies
3 in the financial system as a whole. Thank you.

4 MR. BERKOVITZ: Okay, why don't we go
5 Wally, then Simon, then David, and Dan.

6 MR. TURBEVILLE: Yeah, thanks. The
7 point was raised about dynamic hedging and the
8 language that's in the regulations concerning
9 dynamic hedging. Again, I think there's
10 correlation and then there's different types of
11 correlation. Correlation isn't all one kind of
12 thing. So the challenge is to take a very
13 explicit part of the proposed regulation that says
14 this must be risk reducing, meaning at the
15 inception of the hedge, no additional risk should
16 be introduced into the bank by virtue of doing the
17 hedge. And then you have to look at the other
18 discussion of dynamic hedging and what that means.
19 I think it's a bit of a "strawman" to articulate
20 that there's no perfect hedge. There are perfect
21 hedges. Not every hedge is going to be perfect
22 and there's going to be residual risk associated

1 in the underlying position once a hedge is put on
2 from time to time for sure.

3 But the real question is whether you're
4 going to put on a position, a risk position, and
5 thereby avoid and evade the Volcker Rule just
6 because you've said, oh, no hedges are perfect,
7 which is not true actually and is very dangerous
8 if you let that sort-of intellectually migrate out
9 to the circumstance where you allow a purported
10 hedge to create a great new risk. Again, that
11 large financial institution operating out of
12 London, that's the kind of thing that's really,
13 really problematic. So I think that we need to
14 get past a simple sort-of talking point that no
15 hedges are perfect and really talk about how this
16 should work in the real world so that no
17 significant risk is introduced at the inception of
18 the hedge when it occurs. That does beg the
19 question of what dynamic hedging means in the
20 rules. We can go into great detail about that
21 because dynamic hedging is supposed to manage
22 risks that were laid on at the time the purported

1 hedge existed. That contravenes the other
2 language that talks about no new risk. But
3 dynamic hedging can mean other things, too,
4 because actual, real-world correlations might
5 change from time to time as opposed to risks
6 introduced at the time the purported hedge was
7 laid on. I think this is a very important point
8 and one that shouldn't be just glossed over by
9 generalized statements.

10 MR. SIMON JOHNSON: Thanks. I would
11 just like to reinforce the point made by Marc just
12 a moment ago about leverage limitations. I think
13 we're actually agreeing that these are very risky
14 operations. In fact, Josh laid out the reasons
15 why hedging can create volatility in earnings.
16 And we know from recent historical experience that
17 this volatility can be big relative to the macro
18 economy. So the most sensible way to deal with
19 this is to require -- is to have tough leverage
20 limitations, to require more equity and less debt.
21 And if Sheila Bair was still here I think she
22 would also make these points about overall balance

1 sheet. We should be looking more at leverage
2 ratios and less at risk-weighted assets.

3 Just to, also for the record, perhaps
4 Mr. Chairman, Dan mentioned the paper by Darrell
5 Duffie. I think we should recognize that there
6 was a paper commissioned by SIFMA, even though
7 Darrell Duffie is an independent academic. He
8 does, and I have the same issue actually with the
9 IHS paper which I understand was commissioned by
10 Morgan Stanley. Kurt can correct me. In both of
11 these papers, I don't find any explanation or
12 analysis of why markets won't evolve to, as John
13 Parsons said, draw on this deep tradition of
14 strong, independent markets as opposed to having
15 so much of the derivatives business concentrated
16 over-the-counter in banking entities or
17 bank-related entities.

18 And to Shawn's point, I'm sure you're
19 right that we'll always have banking crises, and
20 perhaps in the future there will be another
21 version of the savings and loans crisis. But the
22 savings and loans crisis did not threaten to bring

1 down the world economy. The crisis of 2008
2 centered around large diversified banks, almost
3 brought this financial system to its knees. And
4 as Chairman Gensler said at the beginning, still
5 threatens a third of the world's economy in
6 Europe. So I don't understand how taking these
7 risks onto the balance sheet, these dealer-
8 intense repeated, clearly demonstrated, dealer
9 risks onto the balance sheets of banks and
10 bank-related entities with a great deal of
11 leverage, leverage at current levels, or leverage
12 even close to Basel III. We should be talking
13 more about the capital requirements of
14 Switzerland, which has moved far ahead of Basel
15 III. I would go even further than what's
16 currently required for Credit Suisse and UBS in
17 the U.S. context. Thank you.

18 MR. ROBERTSON: Thank you. I just
19 wanted to address two points. One was just to
20 provide some background on the study around the
21 corporate cash since there have been a couple
22 questions about that. Each quarter Treasury

1 Strategies monitors the level of corporate cash.
2 We also go out, and we interview and survey
3 corporations in Europe and the U.S. as to what's
4 going on with their cash, how is it composed,
5 where are they getting the uses of it, what do
6 they plan to do with it? And we've been tracking
7 this before the crisis and following the crisis
8 and it's quite fascinating because as you might
9 expect, cash is accumulating on balance sheets.
10 It's doing that obviously for economic
11 uncertainty, lack of prospects, but also due to
12 higher risk in the environment. And if you were
13 to look today, the U.S. corporations hold about 14
14 percent of their GDP on the balance sheets of the
15 legal entities in the U.S. as compared to Europe
16 where it's 21 percent of the legal entities of
17 GDP. So in essence, proportionally there's a
18 third greater holding in Europe.

19 Now, you could analyze all kinds of
20 reasons for that. We've really dug into this, and
21 as far as we can tell, there are several aspects
22 to the U.S. economy that make it a more liquid

1 market and enables corporations to do their
2 business and conduct their business with less cash
3 on the balance sheet. Some of this is actually
4 due to very robust secondary markets. To the
5 extent that the Volcker Rule impairs the ability
6 of banks to underwrite or others to underwrite
7 securities and hold them in inventory, that would
8 reduce the access to liquidity. And as well, to
9 the extent that financial risk cannot be hedged,
10 we do see companies put cash on their balance
11 sheet to hedge risks. And all you have to do is
12 actually look at the proportion of cash to
13 revenues by industry segment and correlate that to
14 the level of operating risk and cash flow
15 volatility of those firms and you'll see a very
16 clear correlation between the level of cash on the
17 balance sheet and the level of un-hedgeable risk
18 flowing through that firm's cash flows.

19 So that's the primary point that we're
20 most concerned about. I think we don't want to
21 conflate the idea that because corporate treasury
22 wants access to robust financial markets, that

1 means that they don't want prudent regulation and
2 that they want to see another financial crisis.
3 Clearly, that's not the case. However, I think
4 corporate treasurers and CFOs do want access to
5 these instruments and I think as many of the
6 practitioners in this room have pointed out,
7 there's quite a bit of activity that goes into the
8 liquidity of these markets, the accessibility, the
9 speed of executing the transactions. Keep in mind
10 that a corporation that's going to engage in a
11 hedge needs to figure out the accounting for it
12 under FAS133. And they need to be able to do that
13 quickly, so they can't wait for prices to come
14 around and be created. They need the pricing in a
15 very liquid market.

16 So our concern again is not that this
17 market should not be regulated, but that it be
18 regulated in a manner that preserves the
19 liquidity, the speed, the transparency, and the
20 price robustness of the market. Thank you.

21 MR. CASTILLO: David Castillo from
22 California State Teachers Retirement System.

1 As an end-user, we just want to
2 encourage better disclosure in the derivatives
3 market. I mean, we're all talking about
4 significant changes. We don't know yet whether
5 it's going to make a better market, a worse
6 market. We do know there's not very good
7 disclosure and information in derivatives,
8 especially OTC markets. We were talking about
9 banks and balance sheets. A lot of this stuff
10 doesn't start off on the balance sheet. It's only
11 when it comes out of the shadows that it's on the
12 balance sheet. And I think we need to have
13 regulators in a marketplace that has much better
14 information about what all the participants are
15 doing, but especially banking institutions and
16 institutions that stretch globally. And the
17 markets do stretch globally and we want to
18 encourage disclosure and getting better
19 information flow about what's out there. And then
20 we can evaluate whether or not these participants
21 are adding value or detracting value, adding risk,
22 taking away from risk. But our position is to get

1 better disclosure out there. Thank you.

2 MR. BERKOVITZ: Curtis, you had yours
3 up.

4 MR. ISHII: I'm Curtis Ishii. I run the
5 fixed income operation at CalPERS.

6 I want to just make sure and pretty much
7 restate some of the things that have been said
8 before. I think we're very supportive of what
9 Sheila was talking about. We think it's very
10 important for alignment of interests to be
11 properly done and I think her thought of not
12 making or making sure that compensation is not
13 tied to profitability of hedges but to what
14 they're supposed to be doing, which is risk
15 reduction, is important. And I think David had
16 some really good points. We would argue that
17 transparency and the development of quantifiable
18 measures, some ways in which you can monitor from
19 multiple viewpoints of what is going on in this
20 area, we find that disclosure in this area is very
21 minimal. We would recommend that institutions
22 disclose more and not just -- this will help you

1 as regulators because if you allow the investment
2 community to know more, there's more eyes on
3 what's going on and you'll have greater scrutiny
4 and then you need to probably have some sort of
5 group that begins to have a discussion early on
6 what people are beginning to see in the markets.

7 MR. BERKOVITZ: When you're talking of
8 disclosure, are you talking about disclosure to
9 regulators or public disclosure or both types of
10 disclosure?

11 MR. ISHII: We are -- I think we're
12 both, but what I was speaking to more is public
13 disclosure. We find that the current disclosure
14 by various financial institutions to be
15 tremendously wide. If you look at the disclosure
16 document by Bank of America, it's very extensive
17 because they're under a lot of scrutiny. You
18 compare that to someone like Goldman or something
19 like that and it's very nebulous. We find that
20 there aren't a lot of quantifiable measures being
21 disclosed to investors and we would encourage an
22 establishment of much more standardization across

1 the industry so that we can understand or at least
2 begin to quantify some of the risks that are going
3 on and we would, you know, it would help, I think,
4 this entity monitor. And then we're talking about
5 volume discussions. We're talking about net
6 exposures. We're talking about it could be even
7 something about counterparty, their counterparty
8 exposures. The more quantifiable measures that
9 you have and the greater scrutiny, the greater
10 transparency we find in a number of markets, it
11 helps bring more eyes to bear and it exposes more
12 of the potential risks that are in various
13 markets.

14 MR. CASTILLO: Yeah, I just back exactly
15 what Curtis said. We've gone from a market that
16 has none of the above when it comes to disclosure,
17 and we want to go to all of the above. And let's
18 move that paradigm from disclosing nothing to
19 maybe we'll get too much disclosure, but that
20 would be a welcome change from where we are today.

21 MR. STANLEY: A bunch of points have
22 been made, and I just want to start out by saying

1 a lot of the things I'm about to say are also in
2 Americans for Financial Reform's written comment
3 on the Volcker Rule.

4 But the first thing I wanted to say is
5 very connected to what David and Curtis -- the
6 point David and Curtis just made, which is the
7 issue of liquid markets, especially in customized
8 and over-the-counter derivatives. And I was sort
9 of concerned to hear various comments that seemed
10 to imply that continued activity in highly
11 illiquid markets would be permitted under the
12 Volcker Rule. It's sort of a general thrust of
13 the Dodd-Frank Act, all of Title 7 of the
14 Dodd-Frank Act, that we want to move derivatives
15 onto exchange-trade markets where possible. Deep
16 liquid markets with good transparency because they
17 occur through exchanges with transparency of
18 counterparty risk because they are cleared. So
19 you just need to know about the exposure to the
20 clearing house and not necessarily the entire web
21 of counterparty risk that happens when you get
22 uncleared derivatives.

1 And I think that's a risk reduction
2 focus in Title 7, and that focus needs to also be
3 picked up in the Volcker Rule by trying to limit
4 bank activities to exchange-traded standardized
5 transparent types of derivatives with deep liquid
6 markets. And I think I'm not going to be able to
7 be here for the market-making discussion, but I
8 think it gets very difficult to enforce the
9 various market-making metrics if you don't do that
10 because there isn't good pricing information. I
11 mean, as we sit here there is a big international
12 bank whose London office cannot get out of its
13 derivatives positions because it's in an illiquid
14 market. It can't find anyone to take the other
15 side of the trade. So that, you know, if we
16 needed any illustration, that's, you know, the
17 issue.

18 And I was kind of concerned to hear
19 Chairman Gensler in the opening discussions say
20 that it's necessary for swaps dealers to hold
21 large, unhedged positions as dealers. In other
22 words, not to maintain a balanced book for long

1 periods of time. And I suppose that might be
2 connected to dealing in over-the-counter kinds of
3 markets. But that to me, it becomes very
4 difficult to tell the difference between dealing
5 and market-making and proprietary speculative
6 trading when you do not have a balanced book.

7 And just some of the other points I
8 wanted to make quickly. Correlation. A couple of
9 people have touched on this. I think an
10 over-emphasis on correlation alone instead of a
11 real economic connection between what's the
12 instrument that's being hedged, the position being
13 hedged and the hedge would be a real problem.
14 There's all kinds of software out there right now
15 that just sort of searches through all the assets

16 and instruments on the market to see what's the
17 cheapest instrument that has a correlation that's
18 over a certain level, even if there is no economic
19 connection whatsoever. You know, if, so I think
20 it would be a big mistake to just rely on some
21 kind of mechanical correlation number and not have
22 some kind of requirement for a real underlying

1 economic connection because the primary worry of
2 the regulator needs to be about stressed markets.
3 And in stressed markets, correlations that aren't
4 based on fundamental economic connections
5 disappear and they disappear quickly.

6 And one thing, when we talk to traders
7 about this, and it's kind of unfortunate Occupy
8 the SEC isn't here because they've got some really
9 good ex-traders on their staff, but when we talk
10 to traders, one thing they say, including hedge
11 fund traders, is that we know when there's a
12 hedge. We know when a position is a hedge and
13 when it's not a hedge. There are very
14 standardized kinds of hedges for different asset
15 classes, and I think one thing that should be
16 considered is just building up a database of what
17 those standardized hedges are based on real
18 underlying economic connection and providing a
19 safe harbor for really trustworthy, reliable
20 hedges that are just on their face, hedges.

21 MR. BERKOVITZ: Shawn.

22 MR. SHAWN JOHNSON: I just wanted to

1 give an example of sometimes hedging isn't a good
2 idea and also very hard to do. For example, if we
3 try to sell a \$500 million five-year CD in a
4 French bank, I need to get liquid in that. And I
5 have somebody on the other side trying to take it
6 down, somebody at Credit Suisse perhaps. Under
7 the current proposal, they'll look at that.
8 They'll either try to sell it or they're going to
9 have to hedge the fact that they've got a
10 five-year CD position against a French bank.

11 Now, I can think of some things that
12 might be correlated, to your point, but there
13 isn't a good one. I mean, but his risk department
14 and his regulatory department is going to force
15 him to hedge. So what's he going to do? Buy a
16 five-year credit default swap against SocGen? You
17 know, I don't -- which is about 100 times more
18 volatile than the security of asking him to take
19 on a principal basis.

20 So what we wrote in our comment letter
21 is that there needs to be a distinguishing
22 definitional issue between what is proprietary

1 trading and what is principal-based market-making
2 activities. And perhaps it's under that
3 definition of "you know it when you see it." But
4 the regulators could very easily distinguish those
5 types of activities so that he can take a
6 principal-based position in certain types of
7 securities and maybe you have to limit leverage
8 and these other things. I have no problems with
9 that. But the idea is there needs to be principal
10 capital being placed into the market. They need
11 to be able to make a reasonable economic return
12 for having placed that capital in the market. If
13 they don't, over time they will exit those
14 markets, find some other place to make money, and
15 the liquidity that's provided into the
16 marketplace, both in the form of derivatives or in
17 the form of cash-based securities will wane.
18 There may eventually be other market participants
19 that come in to provide that liquidity. It may be
20 hedge funds. It may be other types of capital.
21 And maybe at very, very different prices. But
22 they need to be able to on that bank side, be able

1 to take principal-based activities.

2 MR. BERKOVITZ: Lynn, you had your card
3 up.

4 MS. STOUT: I want to make just a few
5 short points. One thing is that I've been looking
6 at this issue for a good decade, and one thing
7 that has struck me as extremely odd is the absence
8 of any dollar figures that are attached to the
9 supposed value of allowing derivatives trading
10 generally for hedging and particularly by deposit-
11 taking banks. So it's not because the industry
12 has not spent money or is not willing to spend
13 money generating studies. So I think that when
14 you're looking and weighing the costs and benefits
15 of a rather strong regulation that takes a very
16 restrictive view of what is hedging as opposed to
17 a more lax regulation, I think it's certainly
18 within your rights to consider the fact that the
19 industry has had a decade and lots of money to
20 generate some sort of evidence that would allow
21 you to attach an actual dollar figure to the cost
22 side.

1 I will just repeat, once I was
2 testifying for the Senate Agriculture Committee on
3 very much this issue and I was astonished to hear
4 someone from Cargill get up and testify that the
5 absence or restricting their ability to use
6 derivatives to hedge would require them to
7 maintain a larger cash amount. And this would
8 cost them \$7 million a year. And to hear someone
9 complaining about \$7 million a year increased cost
10 at a time when we were in the middle of a \$1
11 trillion bailout was somewhat shocking to me. So
12 I'd really like, and I invite the industry to
13 produce some studies that attach an actual dollar
14 figure to the supposed economic benefits of
15 hedging, particularly hedging that is done through
16 deposit-taking banks.

17 As a second point, I just want to second
18 what John Parsons and Simon Johnson have both
19 said. History teaches us that it's not as if
20 there are people who are going to disappear and be
21 unwilling to offer hedging services if
22 deposit-taking banks are not allowed to do it.

1 Let me just point out that we've had two
2 longstanding industries that have performed the
3 function of offering hedging opportunities. One
4 is called the Commodities Futures Exchanges and
5 the other one is called the insurance industry.
6 So it's not as if there's any shortage of private
7 actors who would be willing to perform these
8 services if taxpayer subsidized banks were not
9 willing to perform them. There might be a
10 temporary period of adjustment until competitors
11 arise, but I am quite confident based on business
12 history that competitors will arise.

13 Number three, I want to reinforce Sheila
14 Bair's point that the best way to judge whether a
15 division in a bank is truly hedging or, to the
16 contrary, indulging in speculative proprietary
17 trading is to look ex ante at whether that
18 division is generating profits. If they are
19 generating profits, I think that's prima facie
20 evidence that they are not, in fact, hedging.
21 Hedging is buying insurance; insurance costs
22 money.

1 And my last point is I just want to
2 simply respond to the suggestion people have made
3 that there is no such thing as a perfect hedge.
4 We call it insurance. The hedging/trading
5 distinction is one that has been dealt with by
6 insurance law, again, for centuries. Insurance
7 law takes a very restrictive view, will not treat
8 something as a hedge that is an enforceable
9 insurance contract unless you actually own the
10 underlying that you have essentially bet against.
11 So there are more restrictive definitions
12 available to the Commission should it want to
13 adopt them. Thank you.

14 MR. RODRIGUEZ: I just want to give a
15 couple of examples. I'm sorry, yeah. I want to
16 give a couple of specific examples on the perfect
17 hedge. I've just been writing down a bunch of
18 notes. First, on the perfect hedge argument
19 brought up by several of the participants here,
20 two specific examples that Credit Suisse has been
21 involved in this year. I think it's out there in
22 the public record. We took on I think about \$6

1 billion of the mortgage-backed securities that the
2 Federal Reserve wanted to get out into the
3 marketplace. I think it's an example where the
4 Volcker Rule is already working. I mean, we were
5 already kind of under the guise that we were going
6 to go ahead and try to lay off as much of that as
7 possible. And as Shawn has illustrated in several
8 very good examples of how the real market works.
9 I know there's a lot of faculty here. You know, I
10 respect the faculty. I used to be a faculty
11 member myself in a former life, and I think it's
12 very important to have outstanding research when
13 you're actually conducting transactions and doing
14 these in the marketplace on a day in, day out
15 basis. You know, it's a little bit different than
16 I think what's being suggested here.

17 If there is -- I'll give an example,
18 that \$6 billion of mortgage-based securities. At
19 that point in time, very difficult to hedge out
20 that entire risk other than to lay it off. So our
21 goal is to get rid of as much as possible as
22 quickly as possible. And whatever little residual

1 like, measuring risk, how do you measure risk? It
2 is something that I'm involved in on a daily
3 basis. There are a number of different ways to
4 measure risk. I like the approach. We've been
5 talking to the Fed on a number of Volcker metrics.
6 How do you measure these various risk metrics
7 across a portfolio? And doing that on an
8 interactive basis, you know, iterative basis. So
9 what's a good risk measure for this type of
10 activity? There's going to be multiple risk
11 measures and I think -- and the optimal risk
12 measures evolve over time and it is, in fact,
13 dynamic. And the problem is some of these
14 correlations in a stress environment do disappear
15 or appear. So you may actually have a hedge on
16 that doesn't look like it has a correlation now
17 but if you have a stress event, all of a sudden
18 you do get a correlation. So these things have to
19 be looked at on an interactive basis, dynamic
20 ongoing basis. And I do believe there has to be a
21 continuous dialogue between the supervised
22 entities and the supervisors.

1 And I would say on the deposit, you
2 know, I hear the phrase "taxpayers subsidize
3 deposit-taking banks." Now, at Credit Suisse,
4 we're here and I guess we'd come under the Volcker
5 Rule not because we're FDIC -- we have FDIC-backed
6 deposits, but because we're interested in -- we do
7 have access, I guess, to the Fed window, the
8 discount window. And in that case there is some
9 indirect subsidy through that channel. We don't
10 have any FDIC-backed deposits. However, we are
11 very much in favor of a safer, you know, financial
12 system. But I think supporting these activities
13 and supporting banks to continue to provide those
14 markets is going to be very important. If you ask
15 a lot of our clients -- I would say go to our
16 clients -- you know, CalPERS, State Street, a lot
17 of the energy companies that are conducting this
18 hedging -- ask them if they want to not have
19 access to these activities. And I will say, as
20 has already been indicated, that that's not the
21 case.

22 Now, to address Simon's point about

1 Darrell Duffie, I just wanted to make sure for the
2 record here, you know, this paper, it was
3 commissioned by SIFMA. However, the commission
4 for that was donated to the Michael J. Fox
5 Foundation for Parkinson's Research. And he made
6 that very clear when he came to present that
7 paper, you know, for risk managers across the
8 industry a few months back. And the title of that
9 paper, "Market Making under the Proposed Volcker
10 Rule." I know in the morning session we were
11 talking about hedging. He does address that. And
12 I just wanted to read his section. He's a Dean
13 Witter distinguished professor of finance at the
14 Graduate School of Business at Stanford
15 University. And his statements on this, the
16 agency's proposed implementation of the Volcker
17 Rule in the most stringent case would reduce the
18 quality and capacity of market-making services
19 that banks provide to U.S. investors. Investors
20 and issuers of securities would find it more
21 costly to borrow, raise capital, invest, which is
22 -- to Shawn's point about the retirees being

1 impacted and basically every corner of the capital
2 market is being impacted -- hedge risk and obtain
3 liquidity for their existing positions.

4 Eventually, nonbank providers of market-making
5 service would fill somewhere all of this lost
6 market-banking capacity but with an unpredictable
7 and potentially adverse impact on the safety and
8 soundness of the financial system.

9 Basically, pushing a lot of that
10 risk-taking into the unregulated, unsupervised
11 segments of the marketplace. Now, you know, that
12 could lead to a lot of other problems that we're
13 not aware of. So the issue is: do you want to
14 have good visibility of the risk taking that's
15 going on on the system? Or do you want to push it
16 out to the corners and dark reaches of the
17 financial system and have random blowups that
18 we're not going to be aware of? You know, we're
19 here today -- I know Barclays did show up but the
20 other banks have not shown up -- we're here today
21 because we're here to engage. Right? We want to
22 have a dialogue, and I think this is pretty

1 constructive. And from my seat here it seems that
2 we're a lot closer than people think. We, more
3 than anyone, want a solid financial system. We're
4 trying to do things to move that.

5 And to refer back to 2008, you know, the
6 system is very different. Yes, in 2008, there was
7 far too much risk-taking. In 2012, you know, who
8 knows the optimal level of risk taking for the
9 global capital markets? I don't think that's a
10 very tall order to know what that level is. We
11 know they were too high in 2008. We don't know
12 where we are. We need to get lower. We are
13 moving lower.

14 And just one last comment on this.
15 Consistent profits. The one comment was made that
16 if you have a hedge desk and it makes profit, then
17 it's not a hedge desk. It so happens to be the
18 case that the hedge, you know, a lot of hedge
19 desks right now have been making profits over the
20 last four to five weeks. Now, why is that?
21 Because there's been a pretty dramatic sell-off in
22 the marketplace. So just because a hedge desk

1 happens to make money for one month or one
2 quarter, when the market was selling off very
3 sharply, it does not necessarily mean that's a
4 profit center. It means it's a hedge. Hedges
5 sometimes make money and sometimes they lose
6 money. Now, if you have a hedge desk that is
7 consistently generating outside profits, then
8 that's something on an ongoing basis over an
9 extended period of time, then that's something
10 that probably should be investigated further by
11 the regulators. Thank you.

12 MR. BERKOVITZ: Now we have Kurt and
13 Jeff and Josh.

14 MR. BARROW: Thanks. Yeah, I just want
15 to respond to a couple points. I guess first on
16 our study. It was commissioned by Morgan Stanley.
17 It was an independent piece of work, and we
18 completely stand behind all its findings. And I
19 guess Professor Stout, I'd point you to our study.
20 It's one where we did actually try to quantify
21 with real numbers, 200,000 jobs in just a
22 subsector of the energy space. So this is not the

1 total commodity space, certainly not any of the
2 activities that the bank, the Volcker Rule would
3 impact outside of the commodity space. It really
4 looked at just the subsector of the energy space,
5 and we came up with an impact around 200,000 jobs
6 if the current regulations were to curtail the
7 bank's activity in the risk management space.

8 So I think, you know, one key point to
9 bring up is a lot of discussion about should the
10 banks be in this business. Right? Should banks
11 be doing hedging and market making? The reality
12 is Congress's intent, firmly stated intent, was to
13 maintain market making and hedging services by the
14 banks. The client-facing businesses they provide.
15 They're very important and they have real world
16 consequences in the real world to real companies,
17 real consumers in terms of energy prices is the
18 area we looked, but I'm sure that extends beyond
19 energy markets.

20 And to the point of illiquid markets and
21 whether banks, you know, should not be writing OTC
22 contracts in illiquid markets, the reality is

1 that's where the customers need it. That's where
2 the customers need the help. It's pretty easy to
3 write, you know, to get a hedge on WTI. I can go
4 out and get one of those. Big deal. Right? If
5 you're a producer or a power producer in Wyoming
6 or you're drilling for natural gas in Colorado,
7 those futures markets, listed exchanges don't do
8 you a lot of good. And if you do use them, all
9 you're doing is adding basis risk. And so that's
10 a key function of the OTC markets and the banks in
11 their client-facing business.

12 I guess finally, you know, the idea of
13 markets will evolve, that's certainly a nice
14 hypothetical academic approach. And it certainly
15 might be true over time. The reality is if you
16 talk to the people in the industry, the users, is
17 that nobody else has that client-facing model.
18 It's in the markets that we can really step in.
19 And so I think even outside of the fact that
20 Congress wants them to stay there, even if you
21 were to write regulations as they are currently
22 written, would largely impact those markets in a

1 dramatic way. You know, the reality is there is
2 nobody there, and so I think you're taking a leap
3 of faith, a large leap of faith as the regulations
4 are written today. Thanks.

5 MR. AGOSTA: Again, Jeff Agosta with
6 Devon. Just to build on Kurt's point and to
7 address Mr. Stanley's point about exchange traded
8 derivatives. If they exist in large liquid
9 quantities and it actually does facilitate hedging
10 one of our risks. That's great. But in many
11 instances they don't. They're not plain vanilla
12 to Kurt's point exactly. You know, we do have oil
13 and gas operations in Wyoming and that's not a
14 deep liquid market. And we do use our financial
15 institutions to help facilitate hedging those
16 risks. And I could give you a number of other
17 examples where we do not use plain vanilla type
18 derivatives that are not going to be traded in an
19 exchange traded firm. And it allows us to better
20 plan our business.

21 Second point, I'd like to build upon Mr.
22 Johnson from State Street's example about the

1 importance of having financial institutions to
2 take securities into inventory. We are a very
3 large issuer in the commercial paper market as are
4 most large corporations. That's how we fund our
5 day-to-day liquidity needs. And it's often times
6 our commercial paper dealers, one of which is
7 Credit Suisse, cannot find a buyer for that
8 security immediately and they take it into
9 inventory. And that gives us the cash that we
10 need to fund our operations that day. And they
11 hold it on their balance sheet. And if they're
12 not allowed to do that, they're unable to do that,
13 it's going to push up the cost of borrowing for
14 all of corporate America and slow things down
15 frankly.

16 MR. COHN: Thank you again. Josh Cohn
17 for International Swaps and Derivatives
18 Association.

19 The suggestion was made, I think, that
20 Dodd-Frank is pushing derivatives out of illiquid
21 markets into the liquidity of clearing. I think
22 that's wrong. Dodd-Frank provides for clearing of

1 adequately liquid derivatives and it provides for
2 a remaining OTC market.

3 The phrase has been used by people on --
4 let's call it both sides of the room -- real
5 world. And I'd just like to mention a couple of
6 points that I see as real world. One, we have a
7 statutory mandate as others have mentioned and
8 that statutory mandate is to protect certain
9 functions within banks. Two, real world economic
10 concerns. I think that we've heard from David,
11 Kurt, Jeff, and Dan Rodriguez about what are
12 actual real world concerns. And I think we need
13 to take heed of those.

14 What I think we, as a derivatives
15 industry, need to see in the Volcker context in
16 the way of rules are reasonable and not chilling
17 rules. And I'll give you an example of a
18 particular statement in the draft preamble that I
19 think resounds in the context of the conversation
20 that we've just had. It is: regardless of the
21 price degree of correlation, if the predicted
22 performance of the hedge position would result in

1 a banking entity earning appreciably more profits
2 on the hedge position than it stood to lose on the
3 related position, the hedge would appear like to
4 be a proprietary trade rather than an exempt
5 hedge. Now, I question whether that proposition,
6 the proposition stated in that passage, is
7 actually possible. But assuming it is possible,
8 we have a hedge that is perfectly correlated and
9 contains risks and yields profits. It's
10 absolutely a magical transaction. We should want
11 that. We should actually want that. We have
12 fulfilled our risk reduction obligation and yet we
13 are providing for profit in the institution.

14 What we're looking for is a rule that
15 does not establish impossible cases and
16 unnecessary and chilling admonitions. We need
17 reasonable and not chilling rules that will lead
18 to real continuing regulatory dialogues between
19 covered banking entities and their regulators,
20 between experts on the regulatory side and within
21 the institutions, that will have an obligation of
22 tracing reasonably correlated hedging on either a

1 portfolio or on an individual basis according to a
2 mix of business judgment and cost benefit
3 analysis. I think that's really what we're
4 looking for and very much hoping the regulators
5 will produce.

6 MR. BERKOVITZ: Okay. I think we'll do
7 Simon, and Wally, and Lynn, and Marcus, and then
8 we'll take a break.

9 MR. SIMON JOHNSON: Thanks. Dan said
10 that he sees a lot of faculty here and it sounded
11 like a bad thing the way he said it. I see
12 special interest represented here, a powerful
13 special interest that receives a government
14 subsidy. And it is natural. In fact, I think you
15 have a fiduciary responsibility to your
16 shareholders to seek to maintain that subsidy. I
17 think you would probably be remiss and they would
18 reprimand you if you didn't see it. I think it is
19 in the interests more broadly of society to assess
20 whether or not providing you with that subsidy is
21 worth it. There are costs and there are benefits.
22 And the representatives of the non-financial

1 sector here, I think I'd put IHS in the financial
2 camp given who paid for the study, but
3 representatives of the non-financial sector here I
4 think have highly relevant evidence. And there I
5 would take up the point made by Lynn Stout, which
6 is, how much exactly is being saved here? How do
7 we weigh that against the catastrophic costs of
8 allowing excessive risk to be concentrated in and
9 around banks?

10 Now, Dan, when I have more time we can
11 review my resume and my qualifications and my real
12 world experience in a little more detail. Let me
13 just mention that, among other things, I am the
14 former chief economist of the International
15 Monetary Fund. I don't see other IMF
16 representatives here. Let me tell you their
17 perspective and how they see the crisis and saw
18 the crisis.

19 This is about banks. This is about
20 allowing these risks to be unduly concentrated
21 generating a massive negative social cost. The
22 increase -- Chairman Gentler talked about many of

1 the costs at the beginning. The increase in the
2 government debt, federal government debt held by
3 the public -- oh, I'm also a member of the Panel
4 of Economic Advisors of the Congressional Budget
5 Office but these are not my numbers; these are
6 their numbers. The CBO estimates that the cost to
7 us as American taxpayers of this financial crisis
8 when all is said and done will be about 50 percent
9 of GDP. Call that \$7.5 trillion in today's money.

10 So we have to look at the cost. We have
11 to go through David's study and we have to take up
12 Jeff's very important interesting point, and we
13 have to look at how big those costs are and how
14 much you're sharing in a subsidy from the banks.
15 I understand that. And we have to weight that
16 against the measurable, repeatedly demonstrated
17 social costs of these arrangements and having
18 excessive risk in this way.

19 And to Josh's point that allowing some
20 of these risks to continue is congressional
21 intent, that's fine. But the question is how much
22 risk and how are you going to manage that and what

1 are the leverage requirements you're going to have
2 and what will be the overall supervisory and
3 regulatory position on how much you trust the
4 banks to manage their own risk, particularly in
5 the light of their repeated and even apparently
6 recently demonstrated inability to manage,
7 understand, and control these risks.

8 MR. TURBEVILLE: Thanks. I think one of
9 the things that's important to take away from the
10 discussion is that when you do a swap, you don't
11 destroy risk, you shift consequences from one
12 party to another. And what you're really doing is
13 shifting the consequences of some price movement
14 from the balance sheet of one company to another
15 company. The other company being a bank. And so
16 what's happening is that that risk is being
17 transferred onto the bank balance sheet.

18 So not only are the banks being
19 subsidized, their customers are being subsidized
20 because when they shift the cost of shorting onto
21 the bank balance sheet, it ends up being a
22 subsidized cost. And I think that's what the

1 Volcker Rule is really -- is an important feature
2 of the Volcker Rule, which is that shifting these
3 things onto the bank balance sheets is something
4 that's a very risky proposition because of the
5 consequences if things go bad.

6 Now, whether it's a rule -- whether the
7 rules say you can't do that activity or whether
8 with capital rules and with leverage rules you say
9 the consequences of doing that activity are very
10 expensive, you tend to get to sort of the same
11 place. But the point here is that yes, there will
12 be a chilling effect. I think the Volcker Rule by
13 definition says there will be a chilling effect on
14 activities and one way or the other, whether it's
15 activity prohibitions or whether it's increased
16 capital it will have that consequence. And both
17 the banks will have to address that and actually
18 customers who have big positions to lay off or
19 highly illiquid risks that they want to address.

20 MR. STANLEY: I just wanted to take up
21 this issue of illiquid assets again since it seems
22 to have created interest among the panel. I

1 thought Dan's example of an un-hedgeable asset was
2 actually really telling and interesting. I don't
3 question that the Maiden Lane assets may well be
4 un-hedgeable, but we need to remember what those
5 assets were. Those Maiden Lane assets were
6 precisely the assets that created the last
7 financial crisis. They were the assets that
8 brought down Bear Stearns and AIG. And in the
9 case of the Bear Stearns Maiden Lane assets, they
10 were the assets that were so illiquid, so opaque,
11 and so risky that JP Morgan refused to take them
12 on in the Bear Stearns bailout.

13 So, you know, it's entirely true.
14 Assets like that can be very hard to hedge. But
15 the question is do you want a bank making markets
16 in those kinds of assets or is that a more
17 appropriate business for a hedge fund? Because as
18 soon as you're invested in those assets, you know,
19 there's no two-sided market. So inherently
20 there's a proprietary risk.

21 And going to some of the points made by
22 the energy companies here, it's perfect, or

1 actually let me mention this real world issue
2 which is related. The point of the Volcker Rule
3 is to change the real world. If you get done with
4 the Volcker Rule and banks are not required to get
5 out of at least some of their current businesses,
6 lines of business, then you will have failed. The
7 Congressional intent of the Volcker Rule, they're
8 not putting you to all this trouble just so banks
9 can maintain all their current lines of business.
10 And one thing that I really saw in the bank
11 comments and I'm hearing a little bit again today
12 is that if a bank currently does something for a
13 customer, then they have to be permitted to
14 continue doing that thing for the customer under
15 the Volcker Rule. And that's just not
16 congressional intent and that's not the point of
17 the Volcker Rule. The point of the Volcker Rule
18 is to change the financial system.

19 So the question that you should be
20 asking yourself is that if a bank gets out of this
21 line of business, is somebody else who is a
22 non-bank who is smaller, who can fail, who doesn't

1 have either an explicit or implicit subsidy, can
2 they pick up this business? So I think it's
3 perfectly natural that an energy company might
4 want to sell forward some of its production for a
5 field that's developing in Northeast Dakota or
6 something or, you know, in South Dakota or
7 something like that or North Dakota. And that
8 selling that production forward might not be
9 doable on a deep liquid exchange trading market
10 where there's a two-sided market in energy
11 derivates. But there are many non-banks who are
12 going to pick up the challenge, I believe, of
13 buying that production from that specific field.
14 And that may not be something, a business that we
15 want banks to be in because it is inherently very
16 difficult to hedge and very difficult to risk
17 manage.

18 MS. STOUT: I'm always glad to focus on
19 the real world. I actually view that as my
20 specialty, not just as an academic, but also as
21 the director of a mutual fund family where I
22 represent hundreds of thousands of individual

1 investors who have not been doing too well lately
2 sadly.

3 So while we're on the real world and
4 while we're on numbers, I think it's certainly
5 within the commission's realm of acceptable
6 evidence to consider that weighed against the
7 study of the hypothetical loss of 200,000 jobs
8 that Kurt mentioned, I believe, in 2008, the U.S.
9 Economy lost 2.6 million jobs. So when we're
10 weighing costs and benefits, I certainly think if
11 we're going to measure them in terms of jobs
12 rather than dollars, that is also a number worthy
13 of considering. Thank you.

14 MR. COHN: Two quick comments. It goes
15 to several prior comments but focused on the
16 Maiden Lane assets. I think it's important for
17 purposes of this conversation to remember what
18 we're talking about and the fact that the Maiden
19 Lane assets were not hedging assets. They were
20 not part of any bank's hedging business, nor were
21 they part of any bank's derivatives market-making
22 activity.

1 MR. RODRIGUEZ: Just two quick points.
2 The banks have responded to the Volcker Rule
3 already. A lot of proprietary trading desks are
4 shut down completely. We're out of that business.
5 We've been focusing on market making. We're
6 focused on client flow. And just to read this,
7 you know, this is from the Volcker Rule.
8 Permitted trading on behalf of customers.
9 Supervision on proprietary trading does not apply
10 to the purchase or sale of covered financial
11 positions by a covered banking entity on behalf of
12 customers. So the notion is that we're doing
13 transactions on behalf of customers and trying to
14 conduct those transactions in the most
15 risk-efficient way possible.

16 So the Volcker Rule has already had a
17 tremendous impact on the industry. I'll cite two
18 quick examples. Thirty percent reduction in
19 trading volumes across cash equities. Okay. Big
20 reductions already as I would say part of that is
21 due to the Volcker Rule. So they've already
22 reduced liquidity across the industry. So these

1 deep liquid markets that we thought we had have
2 become a lot less liquid over the last 18 months.

3 Now, it's difficult. We would have to
4 do a very detailed academic study to determine
5 what the proportion is due to Volcker versus other
6 factors out there. There's a lot of other
7 factors. I'm very familiar with those. You know,
8 I do know from operating in the markets that a
9 portion of that is definitely due to Volcker.
10 Volcker has had a non-zero impact. How big that
11 impact is is difficult to estimate. But I think
12 on the illiquid structured products, we do
13 continue to do those on behalf of customers. And
14 so I think linking the comments made by Josh and
15 some of the other panelists here is that, you
16 know, that's an activity that the Volcker Rule
17 wants us to continue to do on behalf of customers
18 in the most risk-efficient way possible and the
19 regulators need to continue to supervise that
20 activity. And then to understand where there's
21 any excessive buildup of risk. And they need to
22 measure those risks in a number of different ways.

1 And then the final comment. I think this
2 notion of there's all this destruction in the
3 financial markets in 2008. That was not due to
4 proprietary trading on Apple stock or Google
5 stock. Okay. So when people say there's millions
6 of jobs lost because of some trading activity,
7 that connection I think -- that connection is, I
8 think, very difficult to make here. There were
9 some specific trading activities that exacerbated
10 more deep-seated structural problems that go back
11 to the overinvestment or over allocation of
12 capital into the U.S. housing markets. So that's
13 a very different discussion of what caused the
14 financial crisis. So to say that the Volcker Rule
15 is going to fix the financial crisis or prevent a
16 new financial crisis from happening, that's not
17 the case. It suggests that trading equities or
18 corporate bonds from bank trading desks caused the
19 crisis and caused the loss of eight million jobs
20 as Simon, you know, insinuated and Lynn over here
21 insinuated, I think we need to make sure that we
22 take those comments with a huge grain of salt and

1 acknowledge that the connection there is stretched
2 at best.

3 MR. BERKOVITZ: Okay. Why don't we take
4 a 15-minute break until about a quarter til and
5 we'll start off with Bob after the break. Thank
6 you.

7 (Recess)

8 MR. BERKOVITZ: Okay. Why don't we get
9 everybody to resume. If everybody wants to come
10 back, please. I think we had a couple of
11 participants who have comments. We'll go to
12 those, and then we have a few questions related to
13 the hedging that we'd like to pose to the panel
14 which we'll get to after the next couple of
15 comments.

16 MR. PARSONS: Yeah, thank you. John
17 Parsons from MIT.

18 I wanted to address one point that has
19 been made a couple of times having to do with
20 whether or not if certain kinds of banks can't do
21 certain types of activities, will anybody else do
22 it? One comment was made that some of us perhaps

1 have too much faith in the market. Since I am an
2 economist, it's in my union card that we're
3 supposed to have faith in the market so I'm not
4 exactly upset about being charged with that. But
5 it's not an unfounded faith, and I think it's
6 sensible to worry about whether or not new
7 institutions, new businesses will move in because
8 sometimes there are obstacles to that. Sometimes
9 there are barriers to entry. Sometimes there are
10 special subsidies. There was a long list of
11 possible reasons why other companies might not
12 take up the slack. And it's worthwhile to ask
13 that. But I haven't heard any explanations of
14 such things.

15 So just to be concrete, let me give you
16 two examples. So one of the studies that was
17 discussed here where big numbers were thrown out,
18 like 200,000 jobs by Mr. Barrows's company, IHS
19 CERA, which analyzed the impact of the Volcker
20 Rule on the energy industry, if you get beyond the
21 200,000 headline number and open up the study and
22 look at it, it has as one of its premises that if

1 the Volcker Rule stops the banks from doing all
2 these things -- 1, 2, 3, 4, 5, 6, 7, 8, 9, 10 --
3 and here's the big one -- and if nobody else does
4 it, then the world collapses.

5 But there is no explanation at all of
6 any reason why nobody else might do that. And
7 that's what we need in order to get a handle on
8 this issue. Give us something. Certainly, the
9 CFTC needs to be provided with some substantive
10 foundation before you can take numbers like that
11 seriously. Now, the IHS CERA study was financed
12 by Morgan Stanley. And Morgan Stanley provided a
13 comment letter to the CFTC focusing on some of
14 these issues related to the Volcker Rule. And
15 I'll just, for the sake of time, pick out one
16 specific example. Morgan Stanley provides an
17 example about how Morgan Stanley serves the
18 interests of certain airlines by acting as a
19 supplier of jet fuel. Managing the logistics of
20 the jet fuel, managing the price risk and so on
21 and so forth.

22 Well, that's all well and good. It's a

1 perfect example of something that could easily be
2 provided by somebody else. There's absolutely no
3 imagination why a bank holding company needs to be
4 the supplier of jet fuel oil logistic services to
5 an airline. Shell Oil can do the same thing. BP
6 can do the same thing. Exxon can do the same
7 thing. Or some new company can do the same thing.
8 There are historical reasons why it happened to be
9 that banks chose to provide that service of late,
10 having to do both with some expertise in price
11 risk management but also with various subsidies.
12 And we're talking about taxpayer subsidies for the
13 credit risk. But there's no substantive business
14 reason why that has to be done there.

15 So I think as the CFTC is analyzing
16 these supposed costs and analyzing these
17 suggestions about particular activities that might
18 be damaged because of the Volcker Rule, it would
19 be wise to scrutinize and ask for is there a real
20 barrier? So far as I've been going through the
21 studies, like the IHS study, the barriers are
22 assumed; they're not explained, expositied, and

1 demonstrated. And similarly, when I looked at
2 comment letters like Morgan Stanley's comment
3 letter, the situation is the same. There are no
4 substantive economic barriers provided. So I
5 think there's no reason to have unfounded fear.
6 Excuse me, there's no reason to have unfounded
7 trust in the market, but there's also no reason to
8 have unfounded fear. We need to have substantive
9 evidence-based discussions of this thing, and the
10 ones I've seen for the particular activities like
11 Morgan Stanley providing the jet fuel oil
12 logistics are just the type of thing that easily
13 can be provided outside of the taxpayer subsidized
14 banking system.

15 MR. BERKOVITZ: Dan.

16 MR. RODRIGUEZ: I guess not to
17 necessarily defend Morgan Stanley in that
18 particular study, I haven't read that. I have
19 read excerpts of it. And I guess the issue is
20 that if the market has decided to -- well, first
21 of all, the Volcker Rule is designed not
22 necessarily to prevent banks from engaging in

1 market-making activities, customer trades, and
2 hedging activities. So first of all, you'd have
3 to rewrite the law if you don't want these things
4 to occur anymore in banks. Secondly, if the
5 marketplace has already decided to go ahead and
6 execute these transactions in the way they're
7 executing them right now, that is prima facie
8 evidence that the market has decided that this is
9 the best way that they wish to do it. No one is
10 forcing United Airlines to hedge out their jet
11 fuel risk with Morgan Stanley right now. They've
12 chosen to do that. So the notion is, not to say
13 that they couldn't do it with someone else, but
14 right now they've chosen to remain with Morgan
15 Stanley.

16 MR. BERKOVITZ: Kurt.

17 MR. BARROW: Yeah, I guess I just come
18 back to the point of why are we talking at all
19 about taking the banks -- taking these services
20 away from the banks? Congress said that banks --
21 the Volcker Rule says banks shall not participate
22 in proprietary trading. Fine. That's clear but

1 it allowed exemptions for market making and
2 hedging. Our understanding of how those rules,
3 proposed rules have been set is that it's nearly
4 impossible to do your day-to-day commodity trading
5 business, you know, for the banks to do that and
6 provide those services. So de facto, they're out.
7 And so that's really -- that was really the crux
8 of our study and the basis on which we developed
9 our numbers. Granted, we assume the banks
10 completely curtailed their activity. At the same
11 time we looked really just at a subset of the
12 energy industry.

13 So, you know, back to the point of
14 200,000 jobs compared with millions and millions
15 of jobs lost during the economic meltdown,
16 completely unrelated. Completely apples and
17 oranges. You know, we looked at a very narrow
18 part of one specific industry, not the economy
19 wide. And that's it. Thanks.

20 MR. ROBERTSON: Thank you. I'd like to
21 address the issue of who provides the services
22 from really two perspectives. One is who might

1 step in if a bank were not to provide these
2 financial risk mitigation products because the
3 regulation is either too onerous or just
4 practically they can't offer them due to
5 restrictions. And I think we all have short
6 memories because if there was probably one most
7 critical point in the crisis, it was not a bank.
8 It was AIG. And it was AIG with its credit
9 default swaps that brought down tremendous
10 systemic risk to the point where the government
11 went in and subsidized it as a bailout. And so
12 what we're talking about is taking potentially
13 significant financial risk activity out of the
14 banking industry and putting it into other
15 industries that are not as transparent, are not as
16 regulated, and in fact, intensifying the systemic
17 risk of the industry. So my concern is not a lack
18 of trust in the market, but it's a concern that
19 this risk activity doesn't go away but, in fact,
20 it does get supported outside of any prudent
21 regulation. So that's the first point I'd like to
22 make.

1 And then the second point I'd like to
2 make is really from the standpoint of the social
3 good that banks provide to corporate treasurers
4 and CFOs. When banks have a full array of
5 financial products and solutions they can deliver
6 to corporations, they can work collaboratively
7 with those corporations to structure the best
8 approach for that particular corporation. It
9 might be an underwritten debt instrument that
10 might even have an embedded option in it. It
11 might be something placed on the bank's balance
12 sheet with some kind of a swap attached to it. So
13 they're able to take myriad products and tailor
14 them specifically to the needs of corporate
15 treasurers and CFOs. And so to the extent we're
16 talking about significantly restricting the
17 ability of the banks to offer products that can be
18 prudently managed, we are actually restricting the
19 ability of the banks to deliver products that
20 enhance the financial operations of companies.

21 And just one final point on the jet fuel
22 logistics, which I hope jet fuel logistics did not

1 cause the crisis -- I'm pretty sure they didn't --
2 but one reason why you see some operating products
3 linked with financial products is that corporate
4 treasurers and CFOs gain great benefits from banks
5 integrating the financial and physical supply
6 chains together. So as an industry, the CFO chain
7 of command spends roughly \$1.8 trillion on its
8 financial operations. Banks today provide
9 fee-based services that are just under 10 percent
10 of that. And by actually knitting together cash
11 management products that help with the flow of
12 money across borders, and pooling of cash with
13 physical logistics and data around actual trade
14 settlements, they're able to deliver great value
15 to CFOs and treasurers. Thank you.

16 MR. BERKOVITZ: Actually, while I've got
17 you at the microphone, or any of the other energy
18 market participants on the buy side, I was
19 interested, in light of some of the comments on
20 the previous discussion, in terms of whether the
21 standards, for example, in the proposed rule is to
22 whether compensation should be based on profits

1 from hedging, whether hedging operations should
2 make profits, what is the practice, say, in the
3 corporate world or in the energy companies, the
4 companies who are actually hedging risk, not the
5 banks, but energy companies, to what extent are
6 the operations in the companies themselves, to
7 what extent do they see profits from hedging? Or
8 to an extent is it viewed as something if you're
9 even, you're doing well as compensation of the
10 traders or the people who put on the hedges? Does
11 that depend upon how successful or how profitable
12 those hedges are? So how is it done on that side
13 of the equation?

14 MR. AGOSTA: Well, speaking -- this is
15 Jeff Agosta with Devon. Speaking, as far as our
16 company goes, there is no remuneration associated
17 with hedging profits or losses. We put in place
18 natural gas and oil hedges in order to ensure a
19 baseload of cash flow. It's actually in our best
20 interest if those hedges are out of the money
21 because that means that prices have risen above
22 the price that we've hedged them at. And the rest

1 of our unhedged business is actually doing much
2 better.

3 So but, you know, we go about our
4 hedging operations, like I said, to ensure our
5 baseload of cash flow so that we can make
6 investment decisions. I had a question at the
7 break about, you know, why we do what we do. And
8 it's because the nature of oil and gas operations
9 -- and I'm sure it's the case with other commodity
10 producers -- that the decisions that you make in a
11 current year often have impacts for years in
12 advance. And so we're making commitments today
13 for drilling activity that we won't conduct until
14 next year. We need to know that we have some base
15 level of cash flow available to us to fund those
16 operations. If we don't have that ability to do
17 that, then what it's going to cause us to do is be
18 much more conservative in our capital allocation
19 decisions. And it's not just our company but
20 every other oil and gas operator in North America.
21 We would not be where we are today -- I forget who
22 mentioned it before, but we would not be where we

1 are today in the growth in oil and natural gas in
2 North America had it not been for the ability of
3 our companies to lock in that base level of cash
4 flow for 2008, 2009, 2010, and 2011, because
5 commodity prices absolutely collapsed in 2009.

6 Our company was actually unhedged in
7 that environment. Okay, in 2009. We went into
8 that unhedged. We took our drilling rig activity
9 from a peak of, I think, about 124 rigs in 2008.
10 We took it down to 24 in 2009 because we were
11 unhedged. We didn't have that baseload of cash
12 flow. There were other companies, our
13 competitors, that were hedged. They were hedged
14 at very robust prices, and their rig activity
15 maybe declined a little bit, but it didn't decline
16 by 100 rigs. And so you could see the dramatic
17 effect. If our industry was unable to lock in
18 that base level of cash flow, it would just
19 introduce more volatility into the activity.

20 CHAIRMAN GENSLER: Can I just follow up
21 because I'm listening to this and you caught my
22 attention. You went from 124 rigs to 24 rigs,

1 which I would note was probably somewhat related
2 to the risk of Wall Street spilling out to Main
3 Street. And I would call Devon -- you're not Wall
4 Street, right?

5 MR. AGOSTA: Right.

6 CHAIRMAN GENSLER: So if I can use the
7 vernacular, you're Main Street.

8 MR. AGOSTA: Right.

9 CHAIRMAN GENSLER: So Wall Street comes
10 crashing down. We've got the financial crisis and
11 you go from 124 rigs to 24 rigs. That's the risk
12 or its one part of the risk that Congress was
13 addressing of let's lower some of the risk of
14 these very large complex financial institutions
15 posed to the rest of society. I would note 94
16 percent of private sector jobs are non-finance.
17 It's only 6 percent in finance. And even of that
18 6 percent, it's probably less than one of those
19 six percent that is really kind of Wall Street
20 because there's the community banking system,
21 there's the pension fund system, the asset
22 managers, insurance companies, et cetera. So

1 probably less than 1 percent of our jobs in
2 America.

3 Now, it's an enormous part of our
4 economy, but it came crashing down when you came
5 from 124 to 24 rigs. So I'm just noting that.
6 That's what Congress, and that's then ultimately
7 what we regulators are trying to accomplish. And
8 at the same time I think there is a complete, not
9 only acceptance, but support amongst the
10 regulators and the administration that swaps and
11 futures be used both in standard form and
12 customized form to help end-users lock in a price.
13 It could be a former rancher that's locking in a
14 price at harvest time, and then they focus on that
15 which they do best. They focus -- it can be an
16 oil company or a natural gas company that's
17 focusing on what they do best -- exploration and
18 production and milling and conforming. And lock
19 in a price and then focus on job creation and
20 economic growth but when you lock in a price that
21 the party on the other side is well regulated and
22 isn't concentrating so much risk that might just

1 spill out so that your rig count comes down. And
2 the Volcker Rule is one small piece of that. But
3 I sort of wonder and it's a question, why an
4 end-user like yourself would be, in essence,
5 advocating for the Wall Street firms to keep so
6 much risk on their balance sheets?

7 MR. ACOSTA: Well, I absolutely --

8 CHAIRMAN GENSLER: I mean, because that
9 hurts you in your rig count in '09.

10 MR. ACOSTA: Well, specifically to that
11 point, to the rig count, our drilling activity, it
12 was reduced because commodity prices dropped so
13 dramatically. Our cash flows -- our cash flows
14 probably were cut in half.

15 CHAIRMAN GENSLER: It was only because
16 --

17 MR. ACOSTA: Right.

18 CHAIRMAN GENSLER: But the crisis took
19 energy prices.

20 MR. ACOSTA: Sure.

21 CHAIRMAN GENSLER: I mean, there was an
22 asset bubble and the energy prices were high. But

1 then it went cascading the other way, too.

2 MR. ACOSTA: Right. And I would argue
3 that hedging and derivatives had almost nothing to
4 do with the financial crisis and it was just a
5 massive amount of leverage in the financial system
6 overall.

7 CHAIRMAN GENSLER: We might have a
8 different view. Credit default swaps in AIG might
9 be Exhibit A on the other side.

10 MR. ACOSTA: Exhibit A, I agree with
11 that completely. Exhibit A. And unregulated
12 insurance, a financial products branch of an
13 insurance company.

14 CHAIRMAN GENSLER: It was headquartered
15 in London.

16 MR. ACOSTA: In London, right.

17 CHAIRMAN GENSLER: I just want to make
18 sure.

19 MR. ACOSTA: Make that point. But I am
20 absolutely all for strong regulation of the
21 financial institutions. Please don't
22 misunderstand me in any way, shape, or form. I am

1 absolutely for that. What we are a bit concerned
2 with in the Volcker Rule is just the potential for
3 hindsight 20/20 second guessing what a firm is
4 doing. A firm may be legitimately providing us
5 with a financial product.

6 CHAIRMAN GENSLER: Which should be --
7 that's at the core of making sure that the economy
8 works, that you can hedge your risks.

9 MR. ACOSTA: Right.

10 CHAIRMAN GENSLER: I'll call it the 94
11 percent.

12 MR. ACOSTA: Right.

13 CHAIRMAN GENSLER: And plus the
14 insurance companies.

15 MR. ACOSTA: I'm a bit skeptical of the
16 fact that there would be other parties stepping in
17 to fill a void if the banks got out of this
18 business all-together because we saw a firm, a
19 hedge fund by the name of Amaranth that came to
20 visit our company in the middle part of Alaska,
21 holding itself out to be a top five dealer.

22 CHAIRMAN GENSLER: But, see, I think the

1 challenge for us regulators, and then I'm going to
2 hand it back, I think the challenge for us
3 regulators is to permit that market making to the
4 end-user community. The end-user community can
5 lock in a price and using swaps and futures, but
6 not have the banking entities retain so much risk
7 that's proprietary that it's just, well, I think,
8 you know, I'll keep \$10 billion of oil risk
9 because I think oil is going up or down. That
10 they properly hedge themselves as you hedge
11 yourselves. That they run something closer to a
12 matched book.

13 MR. ACOSTA: Right.

14 CHAIRMAN GENSLER: It's never going to
15 be exactly a match but I think that's the
16 challenge. And where we can get help from the
17 banks and from the market participants and the
18 investor advocates on how to do that, but I'm just
19 sort of intrigued and it came up to the table
20 because end-users are out of central clearing.

21 MR. ACOSTA: Thank you.

22 CHAIRMAN GENSLER: I believe that

1 Congress was clear in the intent that they not be
2 caught up in any mandatory way into margin on
3 non-cleared swaps. And we're doing everything on
4 the international stage and with international
5 regulators. You know where the CFTC is on that.

6 MR. ACOSTA: Right.

7 CHAIRMAN GENSLER: And we've given a lot
8 of deference and thought -- hopefully
9 thoughtfulness on the end-user issue-- when we
10 came to the swap dealer definition and so forth.
11 If this Volcker Rule becomes a debate about
12 end-users, something seems to be, with all
13 respect, a little upside down.

14 MR. ACOSTA: Right.

15 CHAIRMAN GENSLER: Because I think Wall
16 Street and the financial community is why your rig
17 count went from 124 to 24 in part. And we should
18 be trying to get this balanced so that you can
19 hedge, that they can market make, but they not
20 retain what is in essence proprietary risk.

21 MR. ACOSTA: Right.

22 CHAIRMAN GENSLER: But absolutely that

1 they market make and that you can hedge.

2 I'll hand it back. Sorry. Simon, do
3 you have any view on this? (Laughter)

4 MR. SIMON JOHNSON: Yes, I do. I think,
5 Chairman Gensler, you asked one of the big
6 fascinating questions of this whole debate, which
7 is why do so many non-financial companies come out
8 and speak in favor of pretty much the Wall Street
9 position? And I think with all due respect to
10 people here today that the answer goes back to the
11 subsidies.

12 Now, Dan, I'm also on the Systemic
13 Resolution Advisory Panel committee of the FDIC,
14 and I do have a lot of respect for what they're
15 trying to do implementing Dodd-Frank in terms of
16 resolution for the global megabanks. But
17 honestly, it's a very tough technical problem,
18 particularly for cross-border operations. And
19 it's not clear to anybody that it's going to work.
20 So there's still a potential -- there's
21 substantial support there more than just the
22 taxpayer support on the deposit insurance. So I

1 think that the non-financial companies are getting
2 a piece of the subsidies.

3 CHAIRMAN GENSLER: So you're -- I can't
4 believe I'm having a conversation with an MIT
5 esteemed professor because I couldn't quite go
6 there. But you're suggesting that the
7 non-financial participants in the market are being
8 rational in their advocacy because they may be
9 transacting with parties who have a subsidy, the
10 banking entities? And that somehow these rules
11 might be costing them because the subsidy might go
12 down?

13 MR. SIMON JOHNSON: That is my rational
14 -- that is a rational explanation for what we're
15 observing here. The end-user --

16 CHAIRMAN GENSLER: I was just trying to
17 explain what you were saying. I was trying to
18 make sure -- it's your point, not my point.

19 MR. SIMON JOHNSON: That is my point.
20 And the End-User Coalition, so-called during the
21 Dodd-Frank financial reform legislation, was very
22 closely aligned with Wall Street interests. And

1 as you said though, very clear (inaudible) in
2 Congress was adamant that you should protect
3 exactly, as you said, the legitimate hedging needs
4 of the non-financial corporate sector. And yet
5 we're still finding them aligned.

6 CHAIRMAN GENSLER: We've protected that
7 and we'll continue to protect that.

8 MR. ACOSTA: It's very much appreciated.

9 CHAIRMAN GENSLER: Yeah. Yeah. I've
10 taken the blood oath. But Simon's raising an
11 interesting point that it might be a broader
12 economic about subsidies.

13 MR. SIMON JOHNSON: Yes. I'm with John
14 Parsons and with Lynn Stout on this point that if
15 there's value in the transaction, then somebody
16 will be providing that. And the idea that only
17 the big banks can provide this kind of hedging
18 service to you just seems at odds with everything
19 we know about economics and economic history.
20 From an academic point of view, Dan, and from a
21 real world point of view. But perhaps there is a
22 subsidy that's being shared through these markets.

1 That's entirely possible. And then for a subsidy
2 you should be assessing, as Lynn said, the costs
3 and the benefits. And there are absolutely big
4 social -- it's like a form of pollution. There
5 are big social cost scores when you generate
6 systemic risk. And the complexity and nature of
7 derivatives, when you concentrate the risk on the
8 balance sheet of the global megabanks it's
9 definitely a significant systemic risk.

10 Oh, and to your point about AIG and to
11 Chairman Gensler's point, of course that's
12 important. Dodd-Frank also addressed that by
13 creating this category of systematically important
14 financial institutions. So we can -- it is
15 correct to worry about what goes on in the
16 shadows. Everything should be regulated.
17 Everything should be covered in the same way. And
18 Dodd-Frank does that. And the regulators are
19 absolutely on that case as well.

20 MR. ACOSTA: And maybe I could just
21 address the question of why we care about the
22 banks staying in this business and why we advocate

1 similar positions. You know, it's because they're
2 the parties that are making the market. They see
3 oil and gas producers. They see oil and gas
4 consumers. And I don't want to leave out all the
5 other commodity producers because they're also
6 very relevant. But, for example, Morgan Stanley
7 providing jet fuel to an airline, well, they're
8 buying oil from companies like us. And they've
9 got some logistics, pipelines, and other
10 infrastructure that facilities that transaction.
11 And I don't want to necessarily get into the
12 subsidy debate because I am a taxpaying American
13 citizen as well and I'm not fond of bailouts
14 either. So I'm just trying to provide maybe a
15 rational explanation as to why they're a logical
16 party because they deal with us, they deal with
17 utilities, they deal with airlines. They deal
18 with every industry in America. And we don't
19 necessarily deal with all those.

20 MR. SIMON JOHNSON: Can I ask a
21 question? What is it? This is to John's point,
22 what is it that the banks have in terms of innate

1 ability, physical capital, human capital it can't
2 move, that makes them uniquely capable of
3 providing those services as opposed to somebody
4 else in the marketplace. Then they have an
5 advantage, I think you're conceding, I think it's
6 obvious that they have an advantage because of the
7 backing from the taxpayer. So they get a pricing
8 advantage. We get that. What advantage do they
9 have other than that? If you remove the pricing
10 advantage, why can't other people provide the same
11 integrated bundle of services? Or you buy the
12 services in a less integrated fashion.

13 MR. ACOSTA: They're, in theory, far
14 more credit worthy. I mean, I was going to give
15 the example of Amaranth.

16 MR. SIMON JOHNSON: Because they're
17 backed by the U.S. taxpayer. That's the credit
18 subsidies.

19 MR. ACOSTA: I'm not going to debate. I
20 don't want to debate that with you, but I want to
21 just give you a real life example of why we prefer
22 to transact with these firms. We also transact

1 with BP and Shell and others, but these parties,
2 they have the technical capability, so the
3 intellectual capacity to do these types of things,
4 the creativity. Okay, for example, I can go out.
5 We can all go hedge a barrel of oil at NYMEX.
6 Okay, the WTI that we all see quoted on CNBC every
7 day. That is for physical delivery of a barrel of
8 oil in Cushing, Oklahoma. Okay? Not everybody
9 produces crude oil proximate to Cushing, Oklahoma.
10 So these firms facilitate the transactions at
11 different delivery points throughout North
12 America. And then they provide -- they may be
13 buying product from us in Central Texas and they
14 may be delivering it to a utility customer in
15 Atlanta, for example. They just facilitate that
16 movement of vital energy resources across our
17 economy. And it's just that they have that --
18 they face every industry in America. Right? They
19 deal with everybody. And so they have a unique
20 role that they're playing within our economy that
21 allows them to see a need on our part to get
22 product to market, and a need on another

1 customer's part to own it somewhere else. And
2 they have the ability to link those two up.

3 MR. SIMON JOHNSON: There are no
4 measurable economies of scale in scope and banking
5 over \$100 billion in total assets. A lot of
6 people have looked at this, including people hired
7 by the banks. You can't find those economies of
8 scale and scope. This country was not built on
9 big banks, Jeff. You know this. Fifteen years
10 ago the top six banks in the United States had
11 total assets around 15 percent of GDP. Now
12 they're over 60 percent of GDP. The energy sector
13 was not built around services provided by big
14 banks. There's 15 years of those banks becoming
15 bigger. It's actually been associated not with
16 the boom in the non-financial sector, not with
17 unprecedented productivity growth. Quite the
18 contrary. And with the buildup of these very
19 large risks that came, unfortunately, to fruition
20 in 2008 in you, the taxpayer, and all of us as
21 taxpayers, massively.

22 CHAIRMAN GENSLER: I was just going to

1 say one thing and then I'm going to step away from
2 the table. There are costs and benefits. A lot
3 of people focus on cost and benefits. There may
4 be, and I think Jeff is highlighting it in Simon's
5 discussion, there may be some costs that large
6 complex financial institutions will do less
7 proprietary trading. And Jeff is possibly
8 contending by extension that if they do less
9 proprietary trading they might do less
10 facilitating of the market making you would like.
11 But Congress has been pretty clear. They've
12 weighed and balanced and they said there should be
13 less proprietary trading. Prohibited, in fact.

14 So, and why? It's because there were
15 benefits. Benefits of not having eight million
16 people, you know, out of work and your rig count
17 going from 124 to 24, et cetera. Now, there were
18 a lot of reasons other than proprietary trading.
19 So Congress is sort of, you know, so our job as
20 regulators is not to, you know, sort of
21 re-litigate that question or re-legislate that
22 question but to try to find the balance allowing

1 market making but prohibiting proprietary trading.
2 And permitting risk mitigating hedging at banks
3 that, again, lowers risk to the taxpayers rather
4 than increasing risk. And hopefully that's when I
5 leave the table what it'll go back to.

6 MR. BERKOVITZ: Dan, go ahead.

7 MR. RODRIGUEZ: Yeah, just to echo the
8 Commissioner's words there, I mean, this exactly
9 -- proprietary trading has been reduced
10 dramatically across the industry by any measure,
11 whether you look at gross book sizes, net
12 exposures, you know, scenario exposures, valued
13 risk measures, by any metric. And I would, you
14 know, suggest and Credit Suisse supports a
15 metrics-based approach. You want to reduce risk.
16 Let's measure it, you know, every which way that
17 we know. Continue to evolve those risk measures
18 over time.

19 So, yes, we in a banking institution,
20 want to reduce systemic risk. It's very important
21 for us not to have dramatic systemic risk cross
22 the industry. Banks do much better when the

1 economy is growing. 2011 was a challenging year
2 for financial services, for banks in particular.
3 2012 is going to be an even more challenging year.
4 Why? There's still a lot of systemic risk right
5 now emanating mostly out of the sovereign debt
6 issues in Europe. I would point that by any
7 metric, proprietary trading has been significantly
8 reduced, and I would say in some institutions by
9 most measures, eliminated. And I would put Credit
10 Suisse in that category by, you know, whatever
11 metric, you know, by an agreed-upon series of
12 metrics that we could put out there. And I think
13 this notion of cost and benefits is very
14 important. So yes, we've achieved less
15 proprietary trading.

16 Two, there is this issue of a subsidy.
17 We were fortunate throughout the crisis not to be,
18 you know, participate explicitly in the TARP
19 program. However, we understand that there is
20 this notion of a subsidy out there. I think that
21 the FDIC's effort to have resolution authority
22 and, you know, the bail-in concept I think to a

1 degree can address that problem. It says, hey,
2 let's be very explicit about mitigating that
3 subsidy and the potential, as Simon says
4 appropriately, there's potential negative
5 externalities associated with excessive risk
6 taking. So if we have negative externalities
7 associated with that excessive risk taking, then
8 we want to go ahead and reduce that in some
9 efficient way, you know, without killing the
10 positive benefits of hedging activities.

11 So I think that we're actually much
12 closer on this issue. The banker wants less
13 systemic risk. We've accepted that yes, there's
14 going to be a lot less or completely eliminate
15 proprietary trading. However, as the law
16 suggests, we do want to continue to support, you
17 know, market making activities and hedging
18 activities for our clients to the extent possible
19 within the risk metrics and the capital
20 requirements established under, you know, rules
21 like Basel III.

22 MR. BERKOVITZ: Okay, Bob.

1 MR. COLBY:: : I want to speak to a
2 technical point but it's not very interesting so
3 I'm happy to wait until after this conversation
4 plays out.

5 MR. BERKOVITZ: I think actually it may
6 be helpful to -- we've got a couple technical
7 points, questions to ask, too. So why don't you
8 go ahead.

9 MR. COLBY:: : Well, I just want to say
10 as Chairman Gensler said, you have a difficult
11 task because the statute puts in an express risk
12 mitigating provision exception. And it expressly
13 applies that to aggregate positions. So it picks
14 up a properly construed portfolio margining as
15 part of that. But the task is how do you then
16 apply this in a way that's faithful to the statute
17 but doesn't -- but also permits hedging? And it
18 seems like Congress meant to permit hedging but do
19 it in a way that doesn't overly constrict it but
20 it's faithful to the purposes.

21 I mean, this is difficult in part
22 because a number of the hedges I think that firms

1 would have wouldn't even technically be within the
2 rulebook but for the status test under the
3 trading account. But because of the status test,
4 if your bank that's a swap dealer in your world,
5 they will be under the trading account and
6 therefore, they have to have an exception for the
7 hedges.

8 I'm Bob Colby from Davis Polk speaking
9 for SIFMA and FIA. Sorry about that.

10 So you have to -- so the rule as
11 expressed takes the general exception and then
12 says there are a number of factors that you have
13 to satisfy. And the concern as other people have
14 said with some of the factors is that it does not
15 introduce any significant new risks. But in your
16 world new risks will be introduced. And sometimes
17 they'll be significant because either you're going
18 to have a clearinghouse that's your counterparty
19 or you're going to be in an over-the-counter swap
20 and you're going to have someone that has a
21 riskiness to it as your counterparty. And that's
22 a new risk. And sometimes, depending on the

1 nature of the counterparty, it can be significant.
2 And it has to be reasonably correlated but
3 correlation is not always easy to judge. And it
4 can change. And it certainly should -- that's
5 certainly an important part of assessing when you
6 have a risk mitigating position. And you're going
7 to have --

8 And then another factor is that you have
9 a compliance structure that's designed. And it's
10 quite an extensive Appendix C compliance structure
11 built up with governance and with audit
12 responsibilities in management. And this
13 compliance structure, if you have it work right,
14 is going to be checking all these things and
15 they're going to be putting on constraints based
16 on the factors. And also, these entities are
17 going to be intensely supervised. So if they're
18 banks, they have bank regulators watching them.
19 You're going to be intensely supervising them when
20 they're swap dealers. And so the SIFMA members'
21 point of view is that just as a technical matter
22 the rules should be written, drafted differently.

1 It should retain the general statement about that
2 there's risk mitigation hedging. And then the
3 factors should be changed from something that
4 loses the exemption for you, to guidance that's
5 then applied by the supervisors as part of their
6 intensive supervision.

7 I told you it wasn't interesting.

8 MR. BERKOVITZ: Let me also ask a
9 technical question on the issue of portfolio
10 hedging. The statute says that the risk
11 mitigating hedging activities need to be designed
12 to reduce the specific risks arising from
13 individual or aggregate positions. And that's
14 permitted. Some commenters have urged that it
15 would actually be the specific desk that incurs a
16 risk, be the one that would have to put on the
17 hedge. If you're hedging a specific risk it
18 should be the particular desk that puts on the
19 risk or those aggregate risks. That's where the
20 hedge would have to originate in order to qualify
21 for that because some firms may have a whole
22 separate office designed for portfolio -- to hedge

1 portfolio risks and the concern that has been
2 raised with that is that that can just be used for
3 virtually anything. It's not tied to specific
4 risks. So I was wondering if there are comments
5 on whether -- how many different levels up in an
6 organization should these -- can these risk
7 mitigating activities occur? Should it be at the
8 particular office where the desk where the risks
9 are incurred or can it be several levels up in an
10 organization? Can you have a different office for
11 the hedging than actually incurring the risks?

12 Interested in any comments on that.

13 MR. RODRIGUEZ: I mean, it really
14 depends on the structure of the desk or the
15 trading activity that you're supervising. If
16 it's, you know, a fixed income desk you may have a
17 lot of different bonds here across a number of
18 different countries. If you have enough liquidity
19 to hedge that effectively you may have
20 country-specific hedges or you may want to have
21 more generic hedges. So there are different
22 levels. I think you need to have as much

1 flexibility as you can to allow degrees of freedom
2 but while measuring very closely and supervising
3 very closely the overall level of risk. So these
4 hedging activities as people have mentioned here
5 have to reduce the overall level of risk.

6 And so what you really need to look at
7 is you need to have a number of these different
8 metrics. And I think, you know, something that we
9 have to continually focus in on is one: how are we
10 defining risk for these activities? Are we
11 looking at a valued risk measure, different
12 correlation metrics, economic relationships
13 between different positions? You know, volatility
14 over time. Forward-looking volatility, backward
15 looking volatility. I mean, a lot of these
16 different metrics that I think that we have to
17 continually evaluate. And for just certain hedges
18 you will do it at a lower level. Other hedges you
19 may have to do it at a higher level. And the risk
20 mitigation of those different hedges. But the
21 risk mitigation of those two different hedges
22 should be visible. It should be measurable and

1 quantifiable. And I would say that there are a
2 number of standard, you know, industry metrics.
3 You know, we know a lot of those -- VAR, scenario,
4 net, delta, gross book size -- that would be
5 helpful in supervising that. And working with the
6 supervised entities in establishing that. I think
7 something that we have to continuously evaluate.
8 But you'll need to do the hedging at a number of
9 different levels. And ideally, you should be able
10 to see that at the, you know, say at the division
11 level or regional level.

12 MR. ROBERTSON: Hi. Thank you. I just
13 wanted to switch gears a little bit and talk about
14 how a bank treasury department has to look at
15 risk. And if you think about it, I think we tend
16 to think about the financial instruments being
17 hedged where you may have a very clear instrument
18 and the hedge is much simpler, but in fact, banks
19 are intermediating all kinds of liquidity, credit,
20 basis, other risk on their balance sheets. They
21 may be putting on deposits which look to be an
22 indeterminate maturity. They can have mortgages.

1 And what you're looking at are instruments with
2 tremendous convexity. There are threshold impacts
3 of how they behave under different macroeconomic
4 scenarios. And to some extent this is a very
5 challenging financial risk to model at a portfolio
6 level but given the flexibility to model that at a
7 more aggregate level can actually diversify risks
8 better. And at some point you can't literally
9 hedge each deposit. So a bank can't hedge the
10 risk of a deposit from Shell or a mortgage from a
11 very specific consumer. They do have to look at
12 some of these things at an aggregate portfolio
13 level. And for that reason, the more flexibility
14 that's provided in looking at the structure of the
15 hedge, it's going to make for better economic
16 decisions.

17 MR. SIMON JOHNSON: My specific
18 suggestion is not to allow this to take place in
19 another country, including London, for example.
20 So we don't, I agree, know exactly yet what
21 happened with JP Morgan Chase but we do know that
22 the so-called hedging operation, if it was a

1 hedging operation, was in London. And we know
2 that AIG Financial Products was in London. And I
3 think being able to move or again "hedge" risks
4 across jurisdictions is very problematic.
5 Cross-border resolution is the biggest problem
6 that the FDIC and others have to deal with when
7 thinking about how to liquidate in an orderly
8 fashion any of these global megabanks. And if
9 you're allowing them to move more complicated
10 operations across borders, that makes the whole
11 process of anything too big to fail much more
12 difficult and perhaps makes it impossible
13 actually. That by itself may make it impossible
14 depending on how big the risks are relative to
15 that total balance sheet.

16 MR. ACOSTA: Just to show my ignorance,
17 if it's a hedging operation for the financial
18 institution, it's done outside of the United
19 States. So it's done in their London office. Do
20 you all not have regulatory oversight over that if
21 it's a U.S.-based financial institution?

22 MR. BERKOVITZ: Dodd-Frank has a

1 specific extra cross-border provision specifying
2 under what circumstances it applies to activities
3 outside the United States. Basically, if there's
4 a direct and significant connection. We're
5 actually working on guidance. We want to put out
6 guidance for comment on that in the very near
7 future as to how the provisions would apply in
8 that context. And so some of these are very
9 timely issues.

10 MR. SIMON JOHNSON: But in addition to
11 the point of the legal jurisdiction, there is the
12 issue of organizational span. To what extent any
13 organization can manage and let's say they're
14 aspiring to legitimately hedge but they're doing
15 it across a much larger distance. Again, the
16 anecdotal evidence that we have, which is not
17 complete, suggests that this was part of what
18 happened to AIG Financial Products and JP Morgan
19 Chase. There's not lots of control within the
20 organization for risks that are very big relative
21 to the total balance sheet, in part because of the
22 distance involved.

1 CHAIRMAN GENSLER: And I would note just
2 three or four other examples. You might remember
3 that Citicorp had something called structured
4 investment vehicles. They were launched in London
5 in 1988, incorporated in the Cayman Islands, and
6 they had to be pulled back onto their balance
7 sheet because they gave a guarantee through
8 something called a liquidity put.

9 MR. ACOSTA: Right.

10 CHAIRMAN GENSLER: Though you could
11 argue they maybe didn't have to. Bear Stearns'
12 hedge funds, you might remember that little
13 calamity. They were incorporated in the Cayman
14 Islands. And Long Term Capital Management, that
15 earlier distressed situation operating out of
16 Connecticut but they, once again, it was the
17 Cayman Islands. So this cross-border thing is
18 very real. And so this recent event is just a
19 reminder.

20 But I'm intrigued. I'm hoping Dan would
21 have just answered your question yes.

22 MR. BERKOVITZ: It was yes.

1 CHAIRMAN GENSLER: Thank you. I just
2 needed to hear him say it on the record.

3 MR. ACOSTA: So if you all have the
4 regulatory oversight authority to look into --

5 CHAIRMAN GENSLER: If it has a direct
6 and significant effect on the commerce or
7 activities here in the U.S.

8 MR. ACOSTA: Right. I mean, it would
9 seem to me that the banks would need the
10 flexibility to be able to hedge at different
11 levels. I mean, for example, the London office
12 may know a lot better about their aggregate
13 exposure to Europe, for example.

14 CHAIRMAN GENSLER: Right. But Simon's
15 raised -- I don't know if it's in comment letters,
16 but Simon's raising a point that if you put the
17 hedge in one jurisdiction and you put the
18 aggregate positions you're hedging in another
19 jurisdiction, it might be a mismatch and get
20 caught up in a bankruptcy regime or something like
21 that. So it's helpful, I mean, for me to take
22 away -- it might still be a hedge on an aggregate

1 position but you want to align it in a similar
2 jurisdiction that the underlying positions are in.

3 MR. SIMON JOHNSON: MF Global, now you
4 mention other examples, would be a very good
5 example where apparently, again, this is anecdotal
6 and we don't have the full definitive record yet,
7 but there is competing claims from U.K.-based
8 customers and U.S.-based customers. And at least
9 the payout -- the proposed payout is quite
10 different between the U.S. and the U.K., in part
11 because of the way that the liquidation has been
12 handled. So that would be -- I think it's 30
13 cents on the dollar in the U.K. and 90 some cents
14 on the dollar in the U.S. -- dramatically
15 different. So the hedge in that case could fall
16 under exactly this sort of differential treatment
17 and fail for that reason.

18 MR. BERKOVITZ: Lynn.

19 MS. STOUT: I think the good news is we
20 all seem to have reached a consensus that it's not
21 in anyone's interests for banks, especially
22 deposit-taking banks to suddenly experience

1 enormous losses that lead them to fall. So that
2 leads us to the question of why do banks have
3 banks and other financial entities suddenly
4 experience large losses that lead them to fail.
5 And a lot of it, as we've seen, has been with bad
6 derivatives bets. So what the Volcker Rule is
7 designed to do is to reduce the chances that banks
8 will suddenly experience enormous and
9 unanticipated losses and fail. And it does this
10 primarily by recognizing that when banks use
11 derivatives to try and make profits, to speculate
12 that is, they are inevitably taking on risks they
13 weren't exposed to, thereby increasing the risk of
14 a sudden unanticipated failure, which is why the
15 Volcker Rule tries to prohibit proprietary trading
16 but still protect hedging.

17 And by the way, you know, when I raised
18 the possibility that the benefits of hedging are
19 easily exaggerated, I didn't mean to suggest that
20 hedging is not beneficial, just that the magnitude
21 of the benefits are easily exaggerated. But now
22 when we look at the possibility of banks losing

1 money when they are doing what they say is
2 hedging, we've got to ask ourselves how can that
3 happen? It's understandable that you would lose a
4 little bit of money hedging. Indeed, as Sheila
5 points out, that's what you would expect to see;
6 you're buying insurance. But what could have
7 happened when a bank suddenly loses an enormous
8 amount of money hedging? One possibility is that
9 they were not hedging at all but in fact
10 speculating. And that's one of the reasons why.
11 And this is basic, but I think it's worth someone
12 saying it. The problem with allowing banks to do
13 portfolio hedging is that it makes it so easy for
14 a bank to actually undertake proprietary trading
15 for speculative profit and then after the fact
16 claim to have been hedging. And that's why I will
17 applaud the way the rule has gone to great lengths
18 to try and make that more difficult by requiring
19 banks that are doing portfolio hedging to discuss
20 and to put in written plans for the sorts of
21 hedging that they're attempting to do, to have
22 compliance departments that make sure they're

1 following their plans, to make sure they identify
2 the specific risks that they're hedging against.

3 But even with that, the other reason why
4 a bank that could truly be intending to hedge
5 could suddenly find itself experiencing enormous
6 and unexpected losses is that they just did a bad
7 job hedging. Maybe there was a risk that they
8 didn't appreciate and understand. Maybe
9 circumstances changed, so something that wasn't a
10 risk became a risk.

11 Sorry for that long introduction but it
12 leads to a point. If you want to prevent banks
13 from failing due to bad hedging, as well as to
14 what's essentially proprietary trading dressed up
15 as hedging, then you want to have monitoring at as
16 many levels as possible. You want to have it be
17 done in as many levels as possible within the
18 institution, and you want to have as much
19 information generated and provided to regulators
20 so it can be monitored by the regulator as well.
21 And the reason has to do with the complexity of
22 information theory, but basically it's much easier

1 for one person to make a mistake in judgment about
2 a future risk than it is for a lot of different
3 people coming with different baskets of
4 information to collectively make the same mistake
5 about the nature and the degree of a risk.

6 So that's just a general point for the
7 agency. But if you're worried not only about
8 proprietary trading dressed up as risk -- sorry,
9 dressed up as hedging, but also against mistaken
10 hedging, and I don't think you need to, you know,
11 work too hard to think of all the cases we've seen
12 where people have suddenly lost enormous amounts
13 of money and then said it was basically a botched
14 hedge, what you want to do is have as much
15 information generated as possible. You want to
16 have it reviewed at as many levels as possible
17 within the institution and within the agency.

18 MR. BERKOVITZ: Wally.

19 MR. TURBEVILLE: It might be helpful to
20 be clear about what aggregation is. It seems to
21 me that as you aggregate going up a food chain,
22 what you're really doing is taking positions and

1 using them as internal hedges, one against
2 another, so that it would be a bizarre result to
3 allow hedging according to certain standards but
4 then allow netting in the process of aggregation
5 that's based on different standards. So it would
6 seem to me helpful, especially since there's so
7 much confusion about what does portfolio hedging
8 mean, which was mentioned only in a footnote in
9 the entire proposed rulemaking, but to be very
10 explicit that in the aggregation process, that
11 which is netted against one against the other has
12 to comply with the same kind of standards that
13 would be used if it were being used as a hedge in
14 qualifying as a hedge under the rule. I think
15 that would address some of the issues and concerns
16 that people have.

17 MR. BERKOVITZ: Josh.

18 MR. COHN: We canvassed some of our
19 members before coming down to ask about portfolio
20 hedging to see if we could establish some
21 principles. And what we found was that actually
22 we couldn't; that each institution that we spoke

1 to was managing its hedging differently at
2 different levels of the institution according to
3 its particular views of best risk management
4 practice and cost efficiency in its hedging
5 function.

6 And so what I think that says, both
7 about the question of portfolio hedging, is that
8 it's a varied activity and I think it has to be
9 assessed on its merits and the context of the
10 institution that says that it is carrying on
11 portfolio hedging. The people we spoke to were
12 reasonably confident that they could show the
13 reasonable correlation that I think we all agree
14 is required. The reasonable correlation with
15 specific risk. But again, to come back to
16 fundamentals, hedging is a varied activity. It's
17 carried out in different ways in different banks.
18 And that variety needs to be protected I think as
19 Dan was saying. We hope to see flexible
20 regulations out of the Volcker Rule writing effort
21 that will fulfill the statutory mandate and also
22 create a reasonable and a positive basis for

1 hedging in banks subject to regulatory oversight.
2 And we see that oversight as essentially a
3 continuing conversational process between skilled
4 risk managers on the side of the bank and equally
5 skilled risk analysts within the regulators who
6 understand that hedging is a dynamic process, that
7 risk changes over time, and that there's a
8 constant series of judgments that need to be made.

9 MR. BERKOVITZ: John.

10 MR. PARSONS: Yes. Directly to your
11 question about the level, I think most of the
12 trouble, excepting things like international, but
13 most of the trouble with whether it's acceptable
14 at higher levels would be resolved if one applies
15 a consistent principle that these things need to
16 be hedging specifically identifiable risks,
17 measurable, all of the things that, for example,
18 Sheila Bair was describing earlier this morning,
19 continuing monitoring, and so on. That -- if that
20 principle is applied consistently no matter which
21 level you're analyzing the hedging, I don't think
22 there'd be as much dispute. I think what you find

1 is sometimes at these supposedly higher levels of
2 operation, people want to be able to describe
3 something as a hedge that doesn't satisfy these
4 kinds of criteria. And so that's in a sense why
5 people like to use something like portfolio
6 hedging.

7 Just as a minor anecdote, I do note that
8 JP Morgan's CDSs, at least if you look at the
9 financial statements, do not qualify as hedges
10 under the accounting rules. They don't satisfy
11 the various restrictions. Whatever rules one
12 wants to implement, my point is merely that if you
13 measure that performance independent of the level,
14 I think you will resolve a lot of the question
15 here.

16 MR. BERKOVITZ: Jeff.

17 MR. ACOSTA: Two quick points. One is
18 just because a hedge doesn't qualify under
19 accounting standards doesn't mean that it's not a
20 hedge or an effective hedge. I'm a CPA so I'm
21 allowed to say this: sometimes the accounting
22 rules are kind of screwy.

1 So, but another point about the whole
2 hedging and proprietary trade. I think the big
3 task for you all is in how you define these things
4 because you have -- the way the proposed rule is
5 written now, there's a lot of room for 20/20
6 hindsight, kind of gotcha kind of events to happen
7 whereas several of the gentlemen have indicated
8 hedging is a dynamic thing. Risk changes every
9 minute of every day. And so having the ability to
10 track that and having a risk management team at a
11 financial institution that's diligent and vigilant
12 and is closely at work monitoring that risk and
13 working closely with you all to monitor that and
14 report that accurately, I think that's the
15 critical part of this. And it's a very, very
16 difficult balancing act that you all have here to
17 properly define these things so as to not quell
18 the activity but actually continue to encourage it
19 in a prudent manner.

20 MR. BERKOVITZ: Josh, and then I've got
21 another follow up.

22 MR. COHN: I don't --

1 MR. BERKOVITZ: Okay. In regard to that
2 point, in terms of what the expectation of the
3 regulators would be and a couple points have been
4 made regarding 20/20 hindsight and are regulators
5 going to come in and judge everything
6 retrospectively, I guess first just as a factual
7 matter, CFTC, we don't have onsite examiners and
8 we're not in the banks. We're just not set up
9 that way. That's not how we're structured. It's
10 not our mission. We're not certainly funded that
11 way. And the resources that we do have, we're a
12 small agency. We're around 700 people right now
13 and significant new responsibilities under
14 Dodd-Frank to monitor these types of activities on
15 top of our additional responsibilities is
16 certainly a challenge.

17 In terms of what the expectation of the
18 regulator would be and what we could be, the
19 proposed rule sets forth a program. Firms would
20 have compliance plans. Hedging program, how they
21 plan to conduct their hedging. And presumably, if
22 the firm conducts -- under the proposed rule the

1 firm conducts its hedging activities in accordance
2 with the rule, there's flexibility in the proposed
3 rule, the hedge recognizes, for example, what
4 might start out reasonably correlated may evolve
5 over time and there's accommodation made for that.
6 But a number of panelists have expressed the
7 concern that regulators are going to come in
8 hindsight and that may be a deterrent to
9 activities, entering into the activities in the
10 first place. But given our limited resources, our
11 inability to actually approve everything
12 beforehand, that would be a virtual impossibility.
13 I'm wondering is there -- what other way could
14 this be done to address that concern given the
15 fact that there's a program, presumably if a firm
16 is conducting the hedging activities according to
17 the compliance program and it's conducted in
18 compliance, is that not a reasonable way to
19 proceed or what suggestions -- how can we address
20 this concern?

21 MR. ROBERTSON: Yeah. I think that's
22 kind of the key point which is at the end of the

1 day, within the jurisdiction of the CFTC, you're
2 going to be much more about guidelines and
3 frameworks and interpreting the rule. And I think
4 this is a classic Type I, Type 2 error. Do you
5 have very prescriptive guidelines that constrain
6 the ability to have activities? Or are they so
7 flexible that you allow, you know, unacceptable
8 levels of risk into the market?

9 And I think from a corporate treasury
10 perspective, obviously corporate treasurers want a
11 very robust system that's prudently regulated.
12 They don't want to crash, but I think the major
13 issue is with these guidelines, is that going to
14 slow down the ability of a provider to a "risk
15 mitigation instrument" and to make a market in it?
16 And so if we end up with something where the banks
17 have to document, okay, I'm doing this as a hedge
18 and I need to stop and actually do this, the
19 market doesn't stop; it keeps moving. So I think
20 the concern would be something that was so onerous
21 that there had to be a documentation of intent.
22 There had to be all these steps to go through to

1 really almost barter each hedge one off of the
2 other versus having a very fluid market where the
3 market-making activities and the hedge activities
4 are all within a trading flow that provides robust
5 pricing. So I think the concern isn't so much
6 somebody coming in and inspecting each individual
7 hedge, but complying with a set of guidelines.
8 Will those guidelines allow the market to remain
9 fluid and dynamic?

10 MR. BERKOVITZ: Wally?

11 MR. TURBEVILLE: Yeah. The proposed
12 rules are very wisely set up, I believe, to
13 establish a set of metrics that to the extent
14 activities deviate in terms of revenues or profit
15 or loss, that's suggestive of activity, permitted
16 activity that is, in fact, proprietary trading.
17 And it's not a bright line. The results are
18 intended to be suggestive of some activity that
19 might be deviant. That all works great as long as
20 the Chairman's description of taking risks and
21 moving them off the bank book makes sense.

22 One of the great concerns is if a bank

1 tasks a risk where there's no reasonable
2 expectation of what the outcome might be, in other
3 words there's no market for it and there's no
4 hedge for it and it becomes simply a risk-taking
5 activity and in the energy area you end up getting
6 into Morgan Stanley running line businesses to
7 offset the risk, as opposed to moving it off your
8 book, then those metrics may be difficult to
9 implement. And the reason they're difficult to
10 implement is because permitting that kind of a
11 transaction, a flyer kind of a transaction where
12 there's really no reasonable expectation of what
13 the financial outcome is going to be to the bank,
14 is actually not market making and is, in fact,
15 taking a proprietary risk of the greatest kind,
16 that which you can't actually offset very well
17 except perhaps by getting into the oil business.

18 So the metrics are really good because
19 they don't -- they're not intrusive, they're
20 self-reported, and they suggest the possibility of
21 being outside of the Volcker Rule but aren't
22 determinative and will then simply yield to the

1 discussion after the fact to see why either
2 profits or losses, for instance, are greater than
3 they should be; why risks on your book are
4 disproportionate to the kind of business you're
5 going to be looking at.

6 MR. BERKOVITZ: Simon.

7 MR. SIMON JOHNSON: So perhaps there is
8 guidance or maybe even rules you can provide to
9 the points made by Jeff and Josh with regard to
10 the board-level supervision or monitoring. The
11 corporate board. The board of the bank. Now, I
12 know you don't want to talk about JP Morgan Chase
13 and I'm reluctant to talk about them in their
14 absence, but I guess I have no alternative, that
15 there are -- concerns have been raised about the
16 composition of their risk committee and the
17 frequency with which it met, the people who were
18 on it, their background in risk, the flow of
19 information to the board level. And to the point
20 that you need to hedge, and hedging is dynamic and
21 the world is changing rapidly, presumably there
22 should be an expectation, and you can help set

1 that expectation, of who should be on the risk
2 committee of a global megabank, what should be
3 their competence, what should be the flow of
4 information both directly to them and through
5 ordinary managerial channels. That seems to be
6 critical.

7 And also in this regard, there has to be
8 oversight, I would think, over both the de jure
9 and de facto compensation of the people who are
10 running these hedging schemes. Again, I have no
11 idea what the arrangement was at JP Morgan Chase,
12 but if the people running this CIO, the entity
13 supposedly doing the hedging, if they were being
14 compensated on profit and loss in that unit,
15 they're doing proprietary trading. If they're
16 being compensated based on the overall returns of
17 the firm, then I think it's hedging. It's a very
18 simple test. And it's a test that can be applied
19 by any board. It's a test that can also be
20 applied in real time because obviously people can
21 shift their personal holdings and you can have
22 your own derivative transactions if you're a

1 trader. And that needs to be watched as well with
2 regard to determining whether or not this is
3 prohibited proprietary trading.

4 MR. BERKOVITZ: We'll take Jeff and then
5 we'll break.

6 MR. ACOSTA: Just one last point to
7 build on Simon's point about who's involved in the
8 risk oversight. I'm in the fortunate position
9 that I get to deal with every financial
10 institution on Wall Street. And I see certain
11 institutions where the risk oversight people have
12 also worked in the trading operations and vice
13 versa. So there's a constant flow and so they
14 know that at some point the traders are going to
15 have to work in risk oversight so they treat each
16 other with more respect, whereas others, the risk
17 oversight committee is viewed like an internal
18 audit or a policeman who's out to prevent the
19 traders from making profits. And the traders will
20 often go over their heads and get something
21 approved outside of that risk oversight committee.
22 So I think having the ability to move people into

1 the risk oversight and into the trading operations
2 is pretty critical.

3 MR. SIMON JOHNSON: And I don't want to
4 put you on the spot, Jeff, or ask you anything
5 uncomfortable, but at least by general reputation,
6 JP Morgan Chase's risk control management
7 operation was regarded as being very good until
8 recently. So perhaps we should change a little
9 bit the benchmark for where these organizations
10 need to be. If a company like JP Morgan Chase
11 could go from thinking all they had was 10 percent
12 [inaudible] to recognize that they had -- I don't
13 know what it is, two, three, four, but whatever
14 the loss is, within a very short period of time,
15 something is not going well on the frontier of
16 technology with regard to risk management on Wall
17 Street.

18 MR. COHN: I'm reluctant to take any
19 lessons from JP Morgan Chase just being reluctant
20 to speculate and I hope other people feel the same
21 way.

22 MR. SIMON JOHNSON: I was hedging, not

1 speculating.

2 MR. BERKOVITZ: Before we break, I want
3 to clarify one point. The question I think you
4 raised about application overseas. The response
5 that I gave was the general CFTC's -- the
6 application of the swaps provisions of Dodd-Frank,
7 which is Title 7 of Dodd-Frank, our swaps
8 regulatory authority overseas to activities
9 outside the United States. That's a direct and
10 significant connection. There's a separate
11 provision, the Volcker provision, is section 619
12 of the Dodd-Frank Act, that has its own provision
13 talking about how it would apply to activities
14 outside the United States. And there's a
15 provision in the proposed rule regarding to which
16 activities it applies. So I want to just make
17 sure that there's two separate extraterritoriality
18 provisions. There's one generally in the
19 Commodity Exchange Act for the CFTC's
20 jurisdiction; there's one specifically that states
21 how the Volcker Rule applies. My previous answer
22 went to the Title 7 and there's also this one in

1 the Volcker provision itself.

2 MR. RODRIGUEZ: Before we break, I guess
3 the notion about having split hedges, there is the
4 definition of legal entities and where hedges that
5 reside in different legal entities do not offset
6 or net for capital purposes. So that split
7 hedging issues does address the concern that Simon
8 raised. And it's important maybe to just
9 reinforce that as you go about your supervisory
10 responsibilities. Split hedging is not allowed
11 across different legal entities.

12 MR. BERKOVITZ: Okay, with that I'd like
13 to thank the morning panel. This has been a
14 really lively and excellent discussion. We've
15 touched on a lot of topics. We'll take an hour
16 break for lunch. We'll come back at 2:00 and the
17 afternoon panel will talk about market making.
18 I'm looking forward to an equally lively
19 discussion. So thank you, everybody.

20 (Recess)

21 MR. BERKOVITZ: Welcome back. Welcome
22 to our afternoon session of the CFTC Volcker

1 Roundtable. The afternoon session will be talking
2 about market making activities and some of this
3 morning's discussion talked in this area as well.
4 So some of this will be a continuation of this
5 morning's discussion, but we hope to get into
6 specifics. We have the proposed rule and how to
7 determine whether an activity is market making or
8 not. And I'll ask if anybody wants to start off
9 the discussion generally, but if anyone has any
10 general comments on the market making?

11 David.

12 MR. SIMMONS: I'm Dave Simmons of Loomis
13 Sayles. My remarks will be on behalf of the
14 Association of Institutional Investors, an
15 organization of some of the oldest, largest, and
16 most trusted investment advisors in the world.
17 All our firms have a fiduciary duty to put our
18 clients' interests first. So put simply, it's not
19 our money. We manage pensions, 401(k), mutual
20 funds, personal investments on behalf of more than
21 100 million workers and retirees. Our clients
22 include companies and labor unions, public and

1 private pension plans, mutual funds, and
2 individuals and families who depend on us to help
3 them provide for their retirements.

4 So with that being said, we're really
5 here to make sure that, you know, what I'm really
6 here for anyway is to make sure that market making
7 by the Street, is there's clarity for the Street
8 for market making. Okay? I'm on the Corporate
9 Bond Trading Desk. I have a different perspective
10 I guess than everybody else. I'm a regular,
11 everyday trader. I trade corporate bonds every
12 day. So I'm on the frontlines. A significant
13 part of the day-to-day trading that we do is
14 dealers making markets a significant part.
15 There's no way to put a number on that unless you
16 actually calculate it on a day-to-day basis. We
17 don't do that but it is more than 50 percent of
18 the daily trades that we do are dealers making
19 markets.

20 Lately, agency trading versus principle
21 trading, or principle trading being dealers making
22 markets has gone up. There is more agency trading

1 that we've witnessed. The Street is taking less
2 risk. We've talked about that. Dan has mentioned
3 that. And the fact that they're taking more risk
4 means they're doing more agency-type trading.
5 That's been adequate. It's working. It's still
6 nowhere near capable of facilitating the amount of
7 trades that need to be done in the system. For
8 example, you know, if I have 20 million of a
9 company -- I won't say any names -- and I need to
10 sell it to -- because we have an account -- we
11 have a client that wants to take money and I go to
12 the Street, excuse me, the banks and try to sell
13 that bond, if they don't have -- they can't bid
14 it. If they don't feel comfortable with the
15 clarity of the rules in market making, they won't
16 bid the bond. So I'll say, okay, well, see if you
17 can find an end-buyer. If they can't find an end-
18 buyer, take two, three days, four days, a trade
19 can take a lot longer. I get the bonds back
20 because they couldn't find an end-buyer. I have
21 to cheapen the bonds up. So all of a sudden this
22 company's funding costs have now gone wider -- 20,

1 30, 40 basis points potentially. And that's
2 obviously going to be a problem for someone like
3 Jeff over here at Devon. It's going to be a
4 problem for us. It's going to be a problem for
5 everybody. It's a problem all the way down
6 through the economy. Funding costs go higher. I
7 think we all know that.

8 So therefore, we get the association
9 that is concerned with not only the relative value
10 of day-to-day trading that's going on out there,
11 but also the funding of redemptions, the funding
12 of capital additions. If we have mutual fund
13 redemptions and we need to pay those out, how are
14 we going to do that if the Street's not clear on
15 market making? We know market making is permitted
16 through the Volcker Rule. We understand that, but
17 I guess the clarity of it is the big concern in
18 the markets right now. And so we're really here
19 to make sure that there's clarity on the rules for
20 market making.

21 If the rules aren't clear, the banks are
22 going to avoid making markets and the clients,

1 corporations, are going to struggle. And the bid
2 ask is going to go wider. So the cost to buy a
3 bond is going to go up and the cost to sell it is
4 going to go down, and the differential is going to
5 be huge. That's our take anyways. Thank you.

6 MR. BERKOVITZ: Curtis.

7 MR. ISHII: So, I also belong to the
8 group that was just speaking, except we have a
9 slight different take. We agree that spreads will
10 move wider. There will be less liquidity,
11 although I think that if you look at a number of
12 the charts, liquidity within the Street has been
13 dropping for the last five to 10 years. It's just
14 less profitable. They were making 40 percent
15 return on equity in the '90s. It's dropped to 20
16 and most estimates now are based on what is
17 expected to happen is the expected returns are
18 going to be in single digits. So capital is
19 probably going to be less in this area.

20 And so we as fixed income players will
21 need to adjust. And so our take is that this is a
22 cost. There is no doubt there's a cost that's

1 going to be born. We, CalPERS is not a high
2 turnover account. Our belief is that as spreads
3 widen and so there will be more costs, whether
4 it's 25 or 50 basis points, to various entities,
5 CalPERS will profit from that over time and we're
6 talking long periods of time. Those that need
7 what I call instant liquidity -- those that need
8 to sell because there's redemptions and this could
9 be a hedge fund, this could be a mutual fund, this
10 could be a client who wants it and needs it
11 quickly -- will not have that liquidity and will
12 have to probably create some sort of buffer within
13 their portfolio and it will affect them.

14 So our take is it's a cost, we think,
15 where it's an acceptable cost for CalPERS given
16 what the goals of what you're trying to do. And
17 we will, as we see it going forward, the market's
18 evolving to a different model. And it's involving
19 -- I kind of look at the equity markets and see
20 how it's evolved in which that's the total agent
21 market or mostly agent market. And a lot of our
22 securities are moving towards that. The days in

1 which we can transact 50 million in a various name
2 corporate entity are probably gone. Those were
3 the '80s and '90s. And our desk is adjusting. We
4 will do it over time. Either way you just adjust
5 the way you approach it in terms of how much
6 market impact you will have and we'll make the
7 adjustments.

8 So we are supportive of what you are
9 doing. We think if you want to accomplish the
10 separation, or you think that there's a subsidy
11 per se going on and you want to break that, then
12 this is the cost to the markets.

13 MR. BERKOVITZ: Keith, I would also like
14 to thank Barclays for participating in the
15 afternoon panel.

16 MR. BAILEY: Good afternoon. My name is
17 Keith Bailey. I'm at Barclays in New York. I'm
18 part of the Fixed Income Currencies and
19 Commodities Group with a focus on market
20 structure. Thank you for the opportunity to be
21 here today.

22 We are here because we support strong

1 regulation and well functioning markets and the
2 ability to best serve our clients. The statute
3 protects bona fide market making by exempting it
4 from being a proprietary trading activity. And
5 the purpose of this panel, which we welcome, is to
6 explore where those lines need to be drawn between
7 what is permitted and what is not permitted. And
8 we read the statute as neither limiting the asset
9 classes in which a market-making activity can be
10 engaged, nor limiting it to particularly highly
11 liquid products, subject in each case to
12 appropriate risk management and supervisory
13 oversight. We think that the statute and the
14 rules should support a model that permits the
15 retention of principal risk when it's assumed
16 appropriately in a market-making capacity. And
17 this includes holding inventory. If the store is
18 empty, we have nothing to sell. And it involves
19 holding that inventory over very varying degrees
20 of time depending on the nature of the instrument
21 in the marketplace.

22 We don't think that one size fits all

1 for each market and we think there is a risk of
2 that being a challenge. We also agree that
3 clarity is terribly important. Our trading desks
4 are very concerned about certainty, but we
5 understand that that obviously has to be married
6 with some degree of flexibility because of the
7 varying asset classes involved and the liquidity
8 spectrums so that it makes the challenge
9 particularly difficult to articulate either
10 linguistically within the qualitative framework or
11 metrically within the numerical framework where to
12 draw those lines.

13 And we think of ourselves as making
14 markets in products, particularly, I suppose, on
15 the bond space. But more accurately I think we
16 think of ourselves as making markets and risks.
17 And clearly, in the case of derivatives, we don't
18 see a secondary market in swaps. Every swap is
19 treated as a risk element that's composed of an
20 aggregate set of risks that we marry with the
21 balance of our portfolio. And so we hedge it as a
22 risk set and that's really what we think of

1 ourselves as transacting.

2 So the challenge is going to be how do
3 we marry the seven requirements that are set out
4 in the statute in part in the rules to calibrate
5 those in a way that will appropriately put the
6 line between what's permitted and not permitted in
7 a way that is both faithful to the statute and
8 preserves the bona fide elements of the
9 market-making activity that we believe is so
10 important to the marketplace. Thank you.

11 MR. BERKOVITZ: Larry.

12 MR. MAKOVICH: Thanks. I'm Larry
13 Makovich of IHS, a colleague of Kurt Barrow. And
14 I want to provide some of the oversight into what
15 we came up with as we looked into this with the
16 study we did. And I think the bottom-line was
17 that these market-making activities that are done
18 within the energy sector are very, very important.
19 And this morning's discussion tried to suggest,
20 for example, that, you know, you could do without
21 them and just rely on deep liquid exchange traded
22 standardized products with continuously posted

1 prices. And those exist, those are used in the
2 energy sector but they're only liquid, you know,
3 for a few years out and they can do some of the
4 risk management job but not all of it. And in our
5 study we pointed out that this market-making
6 activity is one of a number of things that are
7 done in the energy sector. And in fact, in the
8 power area we pointed out that by far the most
9 effective risk management tool has been a
10 diversified portfolio of generating fuel-based
11 assets.

12 But the problem is that the energy
13 sector is inherently risky, and it is complex, and
14 it's capital intensive. And so as Jeff Agosta
15 pointed out, you've got to manage the risk on
16 those future cash flows in order to get adequate
17 capital deployed in this business. And so you
18 need all of these risk management tools, including
19 what the banks have been doing. And what they've
20 been doing is when you've got a gas project, it's
21 got a very frontend loaded output. You know, you
22 drill a gas drill -- a gas project. You get a lot

1 of gas and then it starts to deplete rapidly.
2 It's frontend loaded cash flow. If you've got a
3 power plant, you need gas for the next 20 or 30
4 years and year-to-year it's quite unpredictable.

5 A market maker can get between these two
6 players. The gas player that's long on gas, the
7 power player that's short on gas. And it can
8 create a transaction as an intermediary that uses
9 those offsetting risks and can reduce risk for
10 both parties. But the market maker ends up with
11 some of the residual risk from the mismatch. And
12 so if you do that once you've got an exposure, if
13 you do that more than once, now you've got a set
14 of positions from having enabled these
15 transactions in the marketplace that together
16 create an aggregate risk exposure.

17 And so a market making bank, if
18 Dodd-Frank works the way it was intended, banks
19 continue to provide this function. As a result,
20 they take on the risk associated with the
21 residuals from making these transactions possible.
22 And what our study also pointed out is that a

1 market maker would then have the opportunity to
2 hedge the risk that they face in aggregate from
3 all this. But the economics of efficient and cost
4 effective risk management are that hedging has a
5 cost and a benefit. And if you do it efficiently,
6 you're going to be doing as much until you get the
7 marginal benefits just equal to the marginal
8 costs, which means efficient risk management by
9 the market maker will not reduce risk to zero and
10 create an aggregate position that has no potential
11 for gains or losses when prices play out
12 differently than expected.

13 And so the rules as proposed -- and I
14 think that Sheila Bair hit the nail on the head
15 when we started off saying if you get the kind of
16 market making that Dodd-Frank was intended to
17 allow, it's going to be extremely difficult to
18 differentiate that end state. The bank has got a
19 risk exposure from all these transactions to
20 commodity prices. You can't differentiate that
21 from -- it's going to be very difficult, extremely
22 difficult to use her term, to differentiate that

1 from proprietary trading where somebody takes a
2 position betting that the price is going to move
3 one way or the other.

4 And so the proposed rules are so narrow
5 in trying to create this differentiation that our
6 conclusion was they will effectively eliminate
7 banks from doing the market making. And as a
8 result, the proposed rules don't seem likely to
9 deliver the intended result of Dodd-Frank. Our
10 study was actually trying to support the
11 implementation of Dodd-Frank in a way that it
12 would deliver the intended result.

13 Now, the criticism that our shortcoming
14 is that we didn't consider. So what. If you just
15 eliminate the banks from this, somebody else will
16 come in and do it. That's not the issue we were
17 focused on. It is not clear that people are going
18 to be able to come in, do it as well, as
19 efficiently, as transparent. And what we said was
20 we quantified how important this market making
21 activity is, and we said in the study if other
22 people do it and it becomes more expensive as a

1 result, naturally, the energy businesses will use
2 less risk management and you can proportionately
3 scale the numbers we came up with. If they do
4 half as much risk management, the cost will be
5 half as much as if they did none.

6 So it isn't so much a criticism of
7 Dodd-Frank as realization that the current
8 definitions are too narrow. What could you do? I
9 think you ought to consider options that don't try
10 to tightly differentiate between how much market
11 making is too much and spills over to proprietary
12 trading. You obviously have stopped blatant
13 proprietary trading. If you allow the
14 market-making activity and quantify risk and
15 total, something like the value at risk as a
16 percentage and center reg as a percentage of the
17 equity that the bank has, shareholder equity, so
18 that the backstop is not the insured deposits that
19 are on the balance sheet. There are other things
20 on the balance sheet, including shareholder
21 equity. And let that be the backstop for the
22 positions that get created by doing efficient

1 market making on behalf of clients.

2 MR. BERKOVITZ: Lynn.

3 MS. STOUT: Yes. I'd like to talk a
4 little bit about the proposed attempt to make the
5 admittedly difficult distinction between
6 proprietary trading and market making. And in
7 particular, I'd like to point out some elements
8 that the proposed rule relies on that I think will
9 probably not be very effective, primarily because
10 they seem to be drawn from securities law and from
11 prior rules that attempted to find market making
12 in secondary securities markets. And for a
13 variety of reasons I think they're not going to be
14 very effective at separating out market making
15 from proprietary trading in derivatives markets.

16 So, for example, and this is under
17 section 2, bona fide market making. One element
18 that is in the proposed rule is that you're more
19 likely to be a market maker if you hold yourself
20 out as willing and available to provide liquidity
21 by providing quotes on a regular but not
22 necessarily continuous basis. That's probably not

1 going to be a very effective way of distinguishing
2 between proprietary trading and market making in
3 derivatives because if someone is a proprietary
4 trader in derivatives, yes, you're always going to
5 be willing to provide a price at which you buy or
6 sell, presumably one that would be favorable to
7 you. Similarly, when it says that with respect to
8 securities regularly purchasing covered financial
9 positions from or selling the positions to
10 clients, customers, or counterparties in the
11 secondary market, I say that doesn't apply to
12 derivatives but it's a good thing because, again,
13 in derivatives, if you have what's essentially a
14 hedge fund that's trading in derivatives, you
15 would also regularly purchase and sell positions.

16 Transactions, volumes, and risks
17 proportionate to historical customer liquidity and
18 investment needs, that's not going to be very
19 effective in the bespoke market because, of
20 course, since the customer is on the other side of
21 the transaction, your volume is going to be
22 proportionate to what appears to be customer

1 demand because on every transaction where you're
2 on one side, it's going to be a customer on the
3 other.

4 So I just want to suggest that these
5 three traditional distinctions used in the
6 securities field may not be so apt in the case of
7 derivatives markets. That does get to the
8 question of what might be more effective.
9 Certainly, I think that -- I'm looking at your own
10 criteria -- the criteria I really like are the
11 fifth criterion, revenues from fees, commissions,
12 bid ask spreads, rather similar income,
13 essentially at a functional level what
14 distinguishes a proprietary trader from someone
15 who is essentially a dealer or market maker that
16 makes a living providing liquidity, is that if
17 you're providing liquidity you can expect to make
18 a certain return but it's not going to be
19 particularly spectacular. So if you see very
20 unusually large revenues coming in from what
21 purports to be market-making activity, it's
22 probably not market-making activity. So I like

1 that criterion.

2 I also like the sixth criterion for
3 similar reasons, focusing on the incentives that
4 are created for the people who are supposedly
5 making the markets. But I just want to say
6 generally I think my point is that in derivatives
7 markets, if you're going to be distinguishing
8 proprietary trading from market making, you're
9 going to have to be making much more of what I
10 would describe as a functional analysis, which
11 emphasizes what kinds of revenues are being
12 generated by the so-called market maker. And do
13 they look comparable to and consistent with the
14 revenues that are typically earned by securities
15 dealers who truly do just provide liquidity? And
16 we know from looking at securities markets, those
17 are actually pretty thin. Or does it look like --
18 as our resident economist would put it -- rents
19 that are being generated within a particular
20 so-called market making division? Thank you.

21 MR. BERKOVITZ: Simon.

22 MR. SIMON JOHNSON: Thanks. I detect a

1 potential moment of agreement across the differing
2 views here. And tell me if I'm wrong, Larry, if I
3 misunderstood what you said. I thought I heard
4 you say at the end that trading operations should
5 be backed by shareholder equity, not by insured
6 bank deposits. And if that's the basic idea, I'm
7 in favor. In fact, that's exactly what Sheila
8 Bair said at the beginning, that you should
9 firewall off completely trading operations from
10 insured banks and not allow any cross usage of
11 capital or cross guarantees, implicit or explicit,
12 that would enhance the credit worthiness of the
13 trading operation.

14 Now, I would caution or I do have a
15 caveat which is, of course, as was mentioned
16 before, Morgan Stanley itself recently moved a
17 significant part of its trading operation into the
18 insured bank. So I wonder if we really have
19 converged on this point as fully we might. But
20 perhaps Larry can speak to that.

21 More generally, I would like to respond
22 to previous comments on three points. First of

1 all, with regard to the first point made by David,
2 perhaps we should agree or at least discuss
3 whether liquidity per se really is the goal here.
4 I don't think that just lowering spreads is
5 necessarily the outcome that you want in your
6 markets. We can think of plenty of financial
7 products that have had great liquidity, very tight
8 spreads during boom phases. Greek sovereign debt
9 pops into my mind, somewhat topical. Also, I
10 thought it wouldn't offend anyone in the room if I
11 mentioned that. CDOs would be another one. We
12 could mention some more modern instruments that
13 would offend people.

14 So I think I'm skeptical of the view
15 that just having more liquidity, just having more
16 trading, and I think this is to Curtis's point
17 also which is that investors will adapt. The
18 market will move on once you remove the subsidies.
19 You shouldn't be subsidizing liquidity for the
20 sake of liquidity.

21 And building on points made by Curtis
22 and his colleagues this morning on disclosure, I

1 would also, on picking up what Lynn just said, I
2 testified on the Volcker Rule to the Senate
3 Banking Committee in early 2010. John Reed, the
4 former head of Citigroup was also on the panel.
5 The point he made was that bank management knows
6 when trading is proprietary versus market making,
7 but it's very hard for anyone on the outside to
8 know because of the complexity. And I have
9 specific recommendations for you and we can go
10 through the details now or later if you want
11 regarding the disclosure information that you
12 should require from banks on an ex post basis, not
13 in real time. Ex post, as them to disclose the
14 profits they made, the positions they had on all
15 trading positions relative to derivatives,
16 including what they label as market making and
17 what they label as hedging or anything else.

18 And to Lynn's point, if you are seeing
19 very large profits coming from particular
20 operations that are not driven by the rise and
21 fall of the flow of business, that indicates
22 somebody is taking a proprietary risk. Hopefully,

1 management is aware of that. If it isn't aware,
2 that's an interesting conversation. If it is
3 aware, of course, that's a different conversation
4 under the Volcker Rule. So disclosure -- and I
5 think to the corporate treasurers in the room, and
6 the people who represent CFOs, it should be very
7 helpful to you if you can see exactly what kinds
8 of risks these major counterparties are taking in
9 the financial market. So it's not just you, Jeff,
10 talking to people and having sort of a sense of
11 who's got a grip on their risk but actually being
12 able to see a lot more data and having third-party
13 independent analysis of that data. What kind of
14 positions did they have? How did these move with
15 the market? Again, incredibly useful for market
16 participation. You should want it and we should
17 regard it as a reasonable quid pro quo for the
18 subsidies that these megabanks continue to get.

19 Compensation can also be linked. And I
20 think Marc Jarsulic has very good proposals on
21 this and hopefully he will speak to them now from
22 Better Markets.

1 And just finally, the most rewarding
2 thing I heard today was actually the points made
3 by Robert Colby in the morning. It did take me a
4 while, Robert, I had to read my notes carefully,
5 to understand, but what I think you said, and
6 again, you can correct me, but if the idea is to
7 move, either with regard to hedging or market
8 making, away from having rules, and as David said
9 you need to have rules. You need to have clarity.
10 Moving to a situation where it's all about
11 discretion, it's all about being able to negotiate
12 deal by deal with the supervisor, the primary
13 regulator, all the CFTC, I think that's really not
14 helpful. I don't think that brings clarity to the
15 market. I think that it actually is going to
16 confuse people a great deal. And I think the way
17 that the regulation is currently written in terms
18 of these are the following activities that are
19 allowed, and if it's not specified here it's
20 prohibited, that is the right approach for the
21 market clarity point of view.

22 MR. BERKOVITZ: We have Marc next.

1 MR. JARSULIC: Marc Jarsulic from Better
2 Markets. Yeah, let me just address the issue of
3 distinguishing between market making and
4 proprietary trading. I think it's probably not as
5 difficult as is being made out and I think the
6 solution is embedded in the proposed rules with
7 some minor amendment.

8 I think certainly when the academic
9 literature thinks about market making when other
10 people with experience in markets think about
11 market making. Think of the market maker as
12 someone who provides immediacy to clients. You
13 want to buy it. You want to sell it. I'll do it.
14 The market maker, however, is earning his return,
15 not so much from hauling inventories but from
16 holding whatever inventories are necessary to do
17 the business and hedging those. And the income
18 from market making, from a pure point of view, is
19 from fees, commissions, and from observable bid
20 ask spreads where they exist. So if you take that
21 view of what market making is, then it seems
22 perfectly reasonable to say that you want to align

1 the incentives of the people inside the bank with
2 market making by tying their compensation and by
3 tying the acceptable revenue from market making to
4 the kinds of revenue that come from that activity
5 from providing immediacy so that if you say that
6 people who are market makers in your bank can be
7 compensated from fees, commissions, observable
8 spreads, if you say that the revenue that accrues
9 to your market making activity comes from those
10 same sources and that you will look at deviations
11 from those rules, except for random deviations as
12 evidence that non-market making activities going
13 in, you are a long way toward making sure that
14 what's going on is market making and the
15 incentives of the people who are supposed to be
16 engaged in market making are aligned with that
17 mission.

18 I think that given the way the proposed
19 rule is structured, a couple of changes would make
20 this -- would embed this in the rule. So as the
21 rule is currently stated it says revenue from the
22 trading related to market making has to come

1 primarily from fees, commissions, bid ask spreads,
2 strike primarily saying that's where it has to
3 come from except for some random variation. It
4 says compensation should be designed not to reward
5 people for proprietary trading. Say compensation
6 should not reward people for proprietary trading.
7 Therefore, they shouldn't be paid out of large
8 temporary gains from the positions they've taken.
9 I think if you make those kinds of changes it
10 becomes very clear inside the organizations. You
11 don't have to micromanage the behavior of people.
12 You don't have to have really complex rules
13 governing the behavior of individuals. And you
14 achieve the goal of moving unacceptable risk out
15 of the bank dealers and moving it someplace else.

16 MR. BERKOVITZ: Josh.

17 MR. COHN: Thank you. A few points.
18 First, I think we agree with the need to revise
19 the proposed rule to properly define market making
20 in the swaps market. And we think that the CFTC
21 has taken a pretty good shot at that actually in
22 the entities definitions rulemaking and that's

1 probably a more appropriate starting point for
2 discussion in any case than the section 3(a)(38)
3 Exchange Act definition that is essentially the
4 fundamental source of definition of market making
5 in the proposed rule. We think it's also
6 important that as people consider the exemption
7 that is in the statute, that people focus on the
8 full breadth of the language in the statute and
9 that is the exemption protects positions taken in
10 connection with market making related activity.
11 That is, it is not just the act of market making
12 and facing a customer, and it can't simply be
13 relying on compensation from the bid offer, and it
14 can't be relying on compensation from the bid
15 offer because there's simply not enough of that.

16 And another thing that the -- another
17 thing that the rule as ultimately published should
18 take account of is, in fact, the relative
19 illiquidity of the derivatives markets as compared
20 to the securities markets. And it may be helpful
21 if I give you just a couple of examples. The most
22 popular interest rate swap in the world, the U.S.

1 Dollar 10-year swap, there are 200 trades in that
2 swap a day distributed over how many dealers?
3 Unclear. But let's say there are at least 14
4 significant dealers. And so there's appropriate
5 distribution. All interest rate swaps globally,
6 there are 6,800 trades a day in all currencies,
7 and that's in caps, floors, collars, swaps, and
8 swaptions, not just interest rate swaps. So these
9 are in different things. All CDS. You had 6,400
10 trades daily globally.

11 Let's compare the London Stock Exchange,
12 if we may. U.K. Equity books 685,000 trades a
13 day. There's a lot more bid offer potential even
14 at thin margins in that flow on the London Stock
15 Exchange than one can think of with respect to
16 derivatives trades globally. The most liquid
17 single name CDS contract trades only 20 times per
18 day, distributed over, again, a number of dealers.
19 So the opportunities for dealers to make money
20 from the bid offer are highly limited, yet dealers
21 have to maintain their books. If they have to
22 maintain their books, they have to be hedging,

1 which we discussed this morning. They have to be
2 positioning and repositioning the book to try to
3 take account of anticipated needs, anticipated
4 market circumstances. They may engage in limited
5 arbitrage activities for liquidity. They will
6 provide liquidity. Where they don't necessarily
7 get the full bid offer to other dealers at times,
8 they will need liquidity and they will pay the bid
9 offer to other dealers.

10 So I don't think -- to step back and
11 look at the proposal as the proposal stands now, I
12 don't think the proposal takes full account of
13 these factors. I don't think a proposal that
14 market makers just live on bid offer alone
15 actually has any practicality. And being mindful
16 of the breadth of the exemption that is in
17 connection with market-making related activities,
18 I think there needs to be some sympathy for the
19 fact that the dealer maintaining its book has to
20 be undertaking different sorts of transactions as
21 it positions, as it hedges, and that it needs to
22 make money on these things. It can't run these

1 things as money-losing propositions. The only way
2 to compensate for that is to jack up the price to
3 go out of business. A dealer can, of course, make
4 less but if a dealer makes less, ultimately, it
5 will face those problems anyway.

6 A word about the structure of the
7 proposal. One of the problems with the proposal
8 is that although the statute provides an exemption
9 for market making, the proposal starts by saying
10 all swap dealing is proprietary trading unless it
11 is market making. So it creates an adverse
12 presumption more than a presumption, a certainty
13 against swap dealing. The release goes on to say
14 that that presumption is based on the -- well,
15 it's based on the assertion that swap dealer
16 positions have short-term trading intent and are
17 held for resale on that short-term basis. And I
18 think we've already heard in the course of our
19 discussion that that, in fact, is not necessarily
20 the case.

21 Now, there's an Appendix B to the
22 proposed rule, and the Appendix B discussion of

1 market making is actually helpful in many
2 respects. It better treats the illiquidity that
3 I've already addressed. It is, however, still
4 stated very much in the negative with presumptions
5 against the activity. Relatively little
6 discussion of what the activity is that is welcome
7 and that it is, in fact, exempted from the
8 proprietary trading bar. So it's a good start but
9 it should be written in concert with revisions to
10 the rule and the preamble to endorse what is
11 appropriate market making activity to help set a
12 metrics base. And I think that there was a
13 helpful discussion about reflecting on how much
14 risk can and should be allowed in a market-making
15 business. Perhaps reflecting on the amount of
16 compensation overall of how much extraordinary
17 compensation can come into a market-making
18 business. But all at the same time with the
19 understanding that these have to be money-making
20 businesses. Thanks.

21 MR. BERKOVITZ: Larry.

22 MR. MAKOVICH: When you think about some

1 of the proposed rules that Lynn and Marc discussed
2 here about if this market-making activity produces
3 too much profit you've got a problem, that it's
4 prima facie evidence of proprietary trading. And
5 that really doesn't sound right. If you've got
6 somebody that made a market by combining two
7 people with a short and a long position and, for
8 example, the bank gets a residual short position
9 and as happened, you know, in 2010, in the middle
10 of the winter, gas was \$5.32 per million BTU.
11 This year it was 2.50. So it was half as much in
12 just two years time. And it's because of
13 something that most people have no ability to
14 predict accurately. We had a terrible warm
15 winter. So that's the kind of risk here.

16 If a bank ends up with a short position
17 and makes money as a result, that really isn't a
18 problem. We've got a profitable bank. The
19 problem, and Lynn, I think you had mentioned this
20 earlier, is if there's a flip side to this, that
21 if you can make that much money, you can also lose
22 that much money, which goes to the point that

1 Simon and I seem to be agreeing on, that if you
2 analyze this risk in aggregate and set limits so
3 that if you stress test it and everything goes
4 against the position the market maker has, that
5 you're not going to be threatening the insured
6 depositors assets, that it is limited so that the
7 bank can survive this. But what it means is if we
8 set those kinds of limits, I think most banks can
9 handle some pretty substantial swings there so
10 that we will get periods where most of the money
11 is made because the position matured and it worked
12 out. There will be other times when it doesn't,
13 but I think the presumption that if you make some
14 profits in a bank this way that there's something
15 wrong is just a metric here that's not going to
16 get the job done properly if we want efficient,
17 cost-effective risk management from banks.

18 MR. BERKOVITZ: Simon.

19 MR. SIMON JOHNSON: I want to respond to
20 a couple of points. On the residual short
21 position, Larry, I think we are agreeing that what
22 matters, certainly from a financial stability

1 point of view -- fresh stability point of view,
2 what matters is the size of the potential downside
3 risks relative to your balance sheet and relative
4 to how this bill would affect the rest of the
5 economy.

6 The easiest way to deal with this is to
7 completely separate those activities from the
8 balance sheet of the bank with the insured
9 deposits. No contamination, now or at any point
10 during the cycle. And I guess my question to you
11 is do you agree with that? Why not, given the
12 logic of your position, exactly, allow these
13 trading operations but in completely separate
14 subsidiaries, firewalled off totally with no
15 recourse at all to the insured deposits? I leave
16 that as a question if you come back to me.

17 Josh, I didn't quite understand some of
18 the economic reasoning behind what you were
19 saying. So if -- and David can check me on this
20 -- if a market is less liquid, I expect the
21 spreads, the bid offer spreads to be higher. I
22 don't understand why just the lack of liquidity in

1 the CDS means this is an inherently less
2 profitable activity. I do take your point that in
3 making markets there are a variety of activities,
4 including the buying and the selling and other
5 activities related to that. And that's exactly
6 why I think Marc's proposal to monitor -- well, to
7 guide compensation and to my point about data, to
8 report on exactly how the banks made their money.

9 And so, I guess my question to you,
10 Josh, would be with your perspective that this is
11 -- there's a rich new set of activities that fall
12 under the heading of market making. Would you
13 agree that it is entirely reasonable for the CFTC
14 to require on an ex post basis after the fact,
15 with a reasonable time lag but presumably somewhat
16 actionable data from point of view of market
17 participants, to require the disclosure of how
18 exactly the bank made its money, on exactly which
19 parts of these activities, which we can -- which
20 the bank certainly -- this is self-reporting
21 presumably -- the bank can observe and the bank
22 can report on to the CFTC and to the market.

1 MR. BERKOVITZ: We have Dan.

2 MR. RODRIGUEZ: Yeah, we've heard from a
3 couple other institutions and traders here. I
4 think we have a fixed income person also from
5 Credit Suisse. I'm Dan Rodriguez and in my role
6 with equities we deal in block trading,
7 underwriting. We also trade convertible bonds on
8 a pretty active basis globally and definitely here
9 in the United States. And just to give a couple
10 of examples, it seems that we haven't talked about
11 specific market making activities, and I want to
12 introduce just a couple of examples of how that
13 happens and where it can become difficult as
14 Sheila Bair said this morning, to differentiate
15 between proprietary trading risk and market-
16 making activity. I mentioned the block trade that
17 we did on behalf of the Fed, which was the AIG
18 transaction.

19 So in that, if we break that transaction
20 down to make the discussion here a little more
21 concrete, there was \$6 billion that the federal
22 government needed to put out. Okay, that's a

1 fairly large size transaction. Three billion was
2 purchased by AIG. One billion was taken on by
3 Credit Suisse, one billion by Citigroup and one
4 billion by Morgan Stanley. When you took that one
5 billion down, so the activities -- we're making a
6 market. We're doing a block trade. We take that
7 position onto our book and obviously, as soon as
8 we take it on we're trying to get that out to a
9 number of other potential customers, but there's a
10 position there and we have to manage that
11 position. So we're making a market now in an AIG
12 block. It's going to be a billion less the
13 portion that we were able to sell out of. And
14 then the question is how long do you keep that
15 position on?

16 Now, there's stability requirements,
17 right? As we're making that market, the agreement
18 is not to blow out of the position immediately.
19 And so you're going to have that position on the
20 book for a period of time. Now, the question is
21 how long do you keep that position on the book?
22 How quickly do you sell it out? What bid ask

1 spreads are you willing to take on that position?
2 If that position is on the books for three or four
3 weeks, is that a proprietary position or is that a
4 market-making position? If it's on the books for
5 25 seconds, if you keep the position on and you
6 have to pay a dramatic, you know, you may have to
7 pay out \$25 million as the market maker to get out
8 of that position that quickly.

9 And that's the issue with the immediacy
10 part and the market making. And in reality it is
11 incredibly difficult. I would argue, as some of
12 the Fed chairmen have said, or Fed governors have
13 indicated, it is impossible to differentiate
14 between bona fide market-making activities often
15 and what is a true, you know, say a position that
16 you're taking on by choice. You can argue that
17 you're holding the position on for five extra
18 days. Why? Because you think the price was
19 overdone. To the downside, people were putting
20 too much pressure on the price and you made a
21 decision to wait a few days for that position to
22 come back and to have a more liquid market to put

1 the position out in.

2 Now, these are all decisions that happen
3 every day when you're underwriting and when you're
4 doing block trades. And if you're doing five or
5 six block trades at the same time in one sector,
6 let's say for financial firms, then the catalyst
7 becomes even more complicated. But these are
8 decisions and actions that have to be taken by an
9 active market maker that's supporting block
10 trading or market making activities.

11 Now, how do you measure it? As Simon
12 said, I think Credit Suisse is in that group that
13 agrees we do not have FDIC-backed deposits. We
14 agree that that should be segregated. So this
15 activity is, in fact, segregated from any
16 FDIC-backed deposits at our institution. And it
17 is based on the equity capital of our firm as per
18 Basel III right now and how that's measured under
19 that regulation.

20 So we talked about block trades. We
21 talked about underwriting. You know, the other
22 example we make is when we do an IPO we do a

1 convertible bond underwriting. We've done a
2 number this year. A recent example, Annaly
3 Capital. We go out and do that transaction and,
4 you know, we're able to lay off some of that but
5 some of the risk we have to retain on our books.
6 Beforehand, we may do pre-hedging because we know
7 we're getting ready to take on the transaction.
8 These are all standard actions that market makers
9 have to undertake. And it may show up on the
10 books as, oh, this looks like a proprietary
11 trading position. No, this is a position, a risk
12 position taking on to support bona fide
13 market-making activities.

14 So I want to make sure that gets out
15 there because there seems to be some confusion as
16 to the fact that market making is absent any risk.
17 No, market making entails risk, risk taking. And
18 I think the big question for this forum and the
19 CFTC is to ensure that that level of risk taking,
20 monitor the level of risk-taking very closely,
21 ensure that we have good, accurate metrics around
22 that risk-taking activity. And if that

1 risk-taking activity appears to be excessive, the
2 regulators should, you know, step in and say this
3 is excessive and it needs to be reduced. And that
4 has to be the ongoing dialogue between the
5 supervisors and those that are being supervised in
6 these very important market-making activities.

7 And I just want to mention one point
8 earlier from the gentleman from State Street who
9 indicated that at the end of the day, the Volcker
10 Rule has had some impacts. We've already talked
11 about it reducing, you know, other proprietary
12 trading, you know, not necessarily associated with
13 market-making activities. So I think that type of
14 trading has been for the most part eliminated. In
15 conjunction with that we had some reduced
16 liquidity. Bid ask spreads have gone out on
17 certain names and it has, you know, as the
18 gentleman from CalPERS said, it has imposed
19 additional costs. And how are the folks, you
20 know, how are the different pension funds, how are
21 the insurance companies dealing with that?
22 They're paying higher costs. The investors are

1 getting a lower return. And then retirement funds
2 are shrinking and our pension fund deficit is
3 increasing across the country. So I'd say we have
4 to be careful on how strict we're going to go
5 ahead and apply this rule and just be aware of all
6 the dimensions around risk taking that are
7 associated with true bona fide market- making
8 activity.

9 MR. MAKOVICH: David.

10 MR. ROBERTSON: Thank you. I want to
11 address sort of a thread that's been emerging in
12 this afternoon's discussion which is somehow
13 making the markets less liquid and less robust.
14 And let's face it, over the years the markets have
15 developed quite a bit of liquidity and price depth
16 that that would not be a bad thing. And at the
17 risk of being pedantic, I want to take a step back
18 and just kind of walk through how a corporation
19 would hedge a risk. And so if I'm a company with
20 a global exposure and interest rate exposure, I'm
21 actually forecasting out my balance sheet and my
22 income statement and my cash flows over time. And

1 I'm developing a hedge horizon going out, you
2 know, potentially two years, maybe more. And I
3 have a hedge ratio that over time I'm hedging that
4 risk and then each month I'm selling down the
5 balance sheet and the income statement exposure
6 and I'm replacing and replenishing those hedges.

7 And part of the reason why I'm in that
8 regular periodic management of my balance sheet
9 and my income statement is I know there's a liquid
10 market where I can go and get financial risk
11 instruments at a decent price with a good bid ask
12 spread. And I think if we go too far in
13 restricting the ability of the market makers to
14 make a market, what we're going to end up with is
15 companies choosing not to hedge because why would
16 I put on a hedge position if I think I can't
17 manage that and adjust it over time? And so while
18 it might be fine for a large institution like
19 CalPERS to be able to exploit less liquidity in
20 the market and make a profit out of it, there are
21 hundreds of middle market corporations that are
22 relying upon foreign contracts, options, and other

1 methods of hedging their balance sheet and income
2 statement exposures. What happens if we take that
3 away is we're going to end up with companies going
4 naked, either holding more cash on their balance
5 sheet, choosing not to expand globally, or trying
6 to find some way of doing natural hedges. It's
7 going to be a significant impairment to the
8 efficiency of the economy.

9 So we're all for the transparency of
10 non-owners reporting. We're all for making sure
11 that banks are taking risks that are appropriate
12 and compensatory to their capital base, but let's
13 not pretend that making markets less liquid and
14 less reliable is a social good. We're actually
15 impairing the economy when we talk about making
16 these decisions.

17 MR. BERKOVITZ: Bob.

18 MR. COLBY:: : Well, as Lynn very ably
19 said, there are difficulties in the definition of
20 market maker when they get applied to swaps and
21 futures markets where a number of these different
22 factors really don't work well for you. And so --

1 and there is an active discussion in the preamble.
2 There's a less active discussion and most swaps
3 don't fit in either category. And then as you
4 work your way through the preamble and the
5 metrics, there are discussions that are really
6 apropos of swaps but they're not very extensive.
7 So I wanted to focus on those.

8 So one problem you have is the swaps, as
9 Josh said, are not very liquid. And so when
10 you're trying to calculate a spread, many times
11 you're not going to actually be thinking of a
12 spread in the same way that the equity markets do
13 or the fixed income markets do. You're really
14 going to be looking at some swap that's hedging a
15 swap that's put on, and the revenues are between
16 the difference in what you get paid on the hedge
17 and what you get paid on the initial swap.
18 Someplace in there is your revenues and you're
19 going to have to figure out if those are hedge
20 returns, if they're market making spreads, or if
21 they're something else. And partly because of
22 that difficulty, SIMFA would recommend that you

1 take the factor, the revenue factor, and you take
2 it down to guidance as I said earlier.

3 So in essence, to make this work, you're
4 going to have to have supervisors. The bank
5 supervisors with respect to a bank affiliate or
6 the CFTC. And let's be frank, the CFTC needs more
7 staff. They're going to have to know these
8 entities and learn what they're doing and what the
9 nature of their business is so they can look at
10 the particular business where there is principal
11 trading and try to figure out is this supportive
12 market making or is it not?

13 And then the last point I'd make is I
14 agree with Josh. I think that your definition of
15 swap dealer captures the right concepts of what a
16 market maker is. It's someone that's
17 accommodating customer demand, not necessarily
18 quoting because that's not the way this business
19 is done, but is there across market cycles trying
20 to accommodate customer demand. And that should
21 be your central focus. And then you use the other
22 things that are now factors as other indicators

1 about whether this entity is operating as a market
2 maker.

3 MR. BERKOVITZ: Marc.

4 MR. JARSULIC: Yeah. I think it's
5 important to remember that the Volcker Rule is a
6 statute and it attempts to do something. It
7 attempts to move high risk activity out of the
8 banks. It doesn't intend to keep it there. And
9 market making is permitted because market making
10 is viewed from the point of view of the statute as
11 a not high risk activity. So if you, you know, if
12 you can run market making in the way that I've
13 described, one which the risks are essentially
14 hedged and revenues comes from the service fees
15 that you charge, that's not a high risk activity.
16 If the response is there are certain kinds of
17 market making which can't be accommodated by this
18 model, we don't do it this way, you should
19 therefore somehow ignore the intent of the statute
20 and widen the rulemaking so this activity can be
21 permissible, it just flies in the face of the
22 statute. And in fact, what the Volcker Rule

1 ultimately wants to do is to move this high risk
2 behavior off the bank balance sheet.

3 Now, one way to do it is the way I
4 suggested. Simon is suggesting that this activity
5 be walled off someplace. But I have yet to hear,
6 you know, proposals from the banking community for
7 doing that or for say imposing leverage
8 limitations on a trading subsidiary that would
9 essentially insulate both the holding company and
10 the banking community and financial markets
11 generally from the kinds of failures which can
12 happen very rapidly in these kinds of trading
13 operations.

14 MR. BERKOVITZ: Keith.

15 MR. BAILEY: Thanks. I have a number of
16 points to make so I'm going to make them quite
17 quickly.

18 First of all, to the extent that these
19 are non-continuous e-traded markets, we do stream
20 prices in regular interest rate swaps and Index
21 CDS, but they're at the other end of the spectrum.
22 There are many prices, markets that trade very

1 occasionally. And to that extent, we absolutely
2 support Dan Rodriguez's points about market making
3 involves risk. And there is a discretion, a
4 choice made by traders in the exercise of that
5 market-making function every day, every minute of
6 every day, in some instances as to hedge selection
7 and timeliness of hedge selection. Do you hedge
8 with treasuries? Do you hedge with futures? Do
9 you hedge with bond futures? Do you -- there's a
10 whole string of varieties you could use even in
11 the more liquid markets.

12 And so I respect the point about
13 compensating, not compensating being designed for,
14 traders that take proprietary risk. But it's
15 important that within the tolerances that are
16 permitted for the exercise of the limited
17 discretion that is permitted in order to
18 substantiate market making you need to be able to
19 compensate traders who are good at it differently
20 than traders who are bad at it. So I would just
21 make that point.

22 Secondly, we also agree that because of

1 the whole spectrum of liquidity differentials
2 across these products, a market-making definition
3 that contemplates some obligation to make two-way
4 prices on a continuous basis is not as
5 appropriate. We think the definition that you
6 looked at in the context of the swap dealer is
7 closer where you speak more in terms of routine
8 market making. There are thousands of CUSIPs.
9 There are infinite numbers of swaps. And I hope
10 the customers that we have in the audience would
11 recognize that we stand ready to make prices on a
12 whole variety of products that we're not streaming
13 prices on each and every day, especially in those
14 less liquid markets. So I think those are points.

15 As to certainty, I think that it's
16 important not to lose sight of the fact that there
17 are many other controls other than Volcker
18 particularly in the context of market making. We
19 have strenuous risk limits around the amount of
20 risks that our trading desk can take. And
21 naturally, in the less liquid risks those risks
22 measured by VAR are proportionately smaller than

1 they would be in markets which have much more
2 stable volatility profiles. So it is not as if
3 there is an indifference between the character of
4 the risk that's being take by a trading desk. And
5 so whilst I respect the point in principle, we
6 don't treat the measurements and the tolerance for
7 illiquid risk at the same measure as we do for
8 liquid risk. Thank you.

9 MR. RODRIGUEZ: I want to respond to
10 that comment about the banks. So the comment that
11 the Volcker Rule is designed to eliminate risk
12 from banks -- maybe I'm paraphrasing or misquoting
13 -- high risk activities. So now the question
14 becomes, so the Volcker Rule is designed to take
15 high risk activities from banks. Market-making
16 activities and hedging activities were both
17 specifically included in the Volcker Rule to be
18 preserved for banking institutions. I want to
19 make sure that that's on the record and that's
20 very clear.

21 And then the next question is what's a
22 high risk activity? And I would agree with Simon

1 Johnson on that. That a high risk activity would
2 be any combination of activities that would put a
3 bank at risk and would basically potentially
4 result in losses exceeding the capital available
5 to that institution or the equity capital. And
6 you know, that's pretty clear. So we know what a
7 big risk is. We measure it daily in a number of
8 different ways. And, you know, in the front
9 office in the equity division we have a concept
10 called deep downside loss, which is far larger in
11 excess of VAR. We take the VAR number and
12 multiply it by 7, 8, 10 times, which is the worst
13 thing that we can conceive of happening on this
14 particular transaction, and we actually add up
15 those numbers.

16 And so, you know, we have processes in
17 place that we've talked to the regulators about
18 pretty frequently of how we manage the risk on
19 these positions. But I want to make sure that I
20 take exception with the notion that the Volcker
21 Rule is designed to take, you know, risky
22 activities away from banks. Banks continue to,

1 you know, they have to take risks in the
2 marketplace. When you do a transaction, any
3 transaction you do you're taking risk. And that's
4 just something. You're not eliminating risk from
5 the system and people need to understand that
6 there is an optimal level of risk taking out there
7 and that level is definitely greater than zero.
8 If we had zero risk taking, then economic growth
9 would basically, you know, come to a standstill.

10 I know Simon is very familiar with the
11 solo growth model. You know, the A there, the
12 entrepreneurship, that technology innovation
13 factor, that includes risk taking. You want to
14 make sure that we preserve risk taking and risk is
15 not something that -- an excessive risk, yes, we
16 don't want excessive risk but we want
17 proportionate risk. And I think the Volcker Rule
18 needs to focus on the metrics that attempt to
19 measure and monitor risk over time to ensure that
20 banks are taking proportionate risk commensurate
21 with supporting effective and efficient
22 market-making activities. And from this morning's

1 discussion, effective hedging activities for our
2 clients and for institutions that are operating in
3 the capital markets.

4 MR. BERKOVITZ: David.

5 MR. SIMMONS: From the institutional
6 side we'd, of course, like all our client trades
7 to be considered market making. Of course, right?
8 Knowing that market making involves risk, we do
9 recognize a lot of the views that are around the
10 table here that risk measures by banks need to be
11 followed. You know, we agree with that. Measures
12 that leave banks comfortable with making markets
13 though. We need traders comfortable with what
14 they're doing knowing that, I'll say it again,
15 that they have clarity in what they're doing and
16 they're not going to get penalized after the fact.

17 We've seen evidence of the banks, just
18 to reiterate what the banks have already said
19 here. Evidence of the banks, reducing risk
20 dramatically. Dealer balance sheets, inventories,
21 DV01, VAR, all the things that have been
22 mentioned, we've been polling the banks for the

1 last three years on this and we've seen a
2 significant decline. We go to each dealer. We
3 ask each dealer about all these different
4 parameters because we like to track liquidity
5 based on what we're seeing for dealer DV01s and
6 balance sheets. We've seen a decline in that.
7 That's happened. And we've been able to still
8 trade bonds in that environment. The environment
9 has been adequate enough to trade bonds.

10 So holding period, fine, you know, the
11 P&L tracking, I think that's -- knowing the guys I
12 deal with, the traders I deal with, that's going
13 to create confusion for them. P&L tracking, if
14 they make a lot of money in the trade, all of a
15 sudden that's considered proprietary. I think
16 we're going to have traders out there that are
17 going to be very concerned with taking the trade
18 on at all. And that's just going to hurt,
19 especially the more liquid bonds out there,
20 smaller companies that don't have, you know, not
21 AT&Ts of the world but a smaller company with
22 maybe a 250 million bond deal outstanding. It's

1 going to hurt them more than anybody.

2 So I think it's important to recognize
3 that money needs to be made at the banks. We
4 think that anyways. If they're not making money,
5 there's no -- if they feel like they're allowed to
6 make any money, then why are they going to trade
7 these products at all? And if they don't trade
8 these products at all, then we all have a problem.
9 And our clients have a problem.

10 MR. BERKOVITZ: As the discussion
11 continues, I'll ask one question. Maybe a
12 panelist can answer along with other remarks. One
13 of the concerns in the comments about the Volcker
14 Rule in general is it's level of complexity and
15 detail. On the other hand, we've heard some
16 discussion today about particular asset classes,
17 illiquid markets need to be -- not all markets are
18 the same. Certain aspects of the rule were
19 written to more aptly describe equity market
20 making rather than what the CFTC would be dealing
21 with in commodity markets. We obviously are faced
22 with writing our Volcker Rule but we're looking to

1 what the other regulators working with other
2 regulators as well, should the CFTC -- should our
3 rule differ and have special considerations for
4 our type of markets? Or will that add a level of
5 complexity that people are trying to avoid?
6 Obviously, the more we target our rule to specific
7 asset classes and to our specific type markets,
8 then it becomes more complex. So do people favor
9 addressing different asset classes with different
10 sets of metrics and maybe different criteria? Or
11 would you prefer a more consistent general higher
12 level approach?

13 Larry.

14 MR. MAKOVICH: Based on the discussion
15 today I think it points to a higher level
16 approach. I think that, you know, there's general
17 agreement. It's extremely difficult to
18 differentiate this market-making activity from the
19 results of proprietary trading. But there's also
20 general agreement that this is a very valuable
21 service that's provided. As Chairman Gensler said
22 this morning, that market making is important to

1 the economy. I think that's kind of come up and
2 that if you try to get too detailed and prescribe,
3 it's too complicated. It's just not going to work
4 well and it's going to be very, very inefficient
5 and the 20/20 hindsight that people talked about.
6 But I think we kind of got to the root of the
7 problem here which is it's a valuable service that
8 fills a unique position in the risk management
9 job, but that market making is not risk free.

10 And to Marc's point, we don't want high
11 and unacceptable risk exposures, but Dodd-Frank
12 seems to want to be able to allow the market
13 making with acceptable risk. And that really gets
14 to the question that Simon had posed. I think no
15 one is advocating backstopping the risk associated
16 with market making with insured deposits. I don't
17 think anybody's saying that ought to be how it
18 works but it does seem to appear with some general
19 broad specifications that limit the exposure in
20 aggregate from this activity. We can keep the
21 risk at a level that is acceptable and that this
22 doesn't seem to require that the banks exit this

1 activity or that they have to spin off this
2 activity. It looks like rules could be developed
3 that would sufficiently separate this activity and
4 the intent of Dodd-Frank could be accomplished.

5 MR. BERKOVITZ: Lynn.

6 MS. STOUT: It seems to me, I agree that
7 generally complexity is not good. Excessive
8 involvement in detail is not good. But I do want
9 to emphasize that in formulating rules, I think
10 it's important to bear in mind that in many ways
11 the social consequences, the costs and benefits of
12 derivative markets are very different from the
13 social consequences, the costs and benefits of
14 secondary securities markets and that that is a
15 distinction that's worth bearing in mind as you're
16 trying to calculate the costs and benefits of
17 adopting a relatively more restrictive rule that
18 makes it harder to claim that activity is market
19 making as opposed to a less restrictive rule.

20 So to get specific, it's important again
21 to bear in mind that neither derivatives markets,
22 nor secondary securities markets, directly

1 allocate capital to what we're going to call the
2 real economy. They're not Adam Smith's markets.
3 And to the extent they are socially beneficial at
4 all, and people have questioned whether either is
5 socially beneficial, it's agreed that they're
6 socially beneficial only indirectly.

7 So the secondary securities markets is
8 socially beneficial for two reasons. Number one,
9 the existence of a secondary market makes
10 investors interested in investing in the primary
11 market, and it's the primary market in which real
12 businesses raise real capital. And then to a
13 lesser extent, a secondary securities market
14 performs a price discovery function. By the time
15 we get to derivatives markets, and again, just as
16 an aside, it's very easy for people who are here
17 who are representing industries, when they're
18 talking about the costs and benefits to the rules,
19 to be thinking about the costs and the benefits of
20 the rule to their particular company or their
21 particular firm or even their particular industry.
22 But I think your brief is to think about the costs

1 and benefits of the rule to society as a whole.

2 So focusing on derivatives in
3 particular, to the extent derivatives are
4 beneficial, they are beneficial only because they
5 reduce risk. They obviously don't raise capital
6 for anybody. They can't provide positive returns
7 on the whole because they're wagers and they're by
8 definition zero sum gains. You know, you can't
9 have an economy that runs on a casino. It's not
10 going to generate income. So what derivatives do
11 is simply, if they are regulated properly, move
12 risk to the party who can hopefully bear it most
13 cheaply, or we have to worry is the person simply
14 the one who is the least informed about the risk
15 they're taking on.

16 So that being said, we have to also look
17 at this question of the importance of liquidity.
18 So I'm going to disagree with Larry. I don't
19 think everyone here actually agrees, and I'm going
20 to agree with Simon, shockingly enough, that
21 liquidity is always a wonderful thing and always
22 essentially for our economy. In fact, it's not.

1 And famous economists from Keynes, through Tobin,
2 through Jack Hirshleifer, have argued why it's
3 not. There are plenty of situations where
4 liquidity is either not socially beneficial,
5 although I will concede that it's always perceived
6 as privately beneficial to the person who wants to
7 sell something, but it's not always socially
8 beneficial. Sometimes it's socially harmful. And
9 I mention this simply because, again, I think that
10 as an agency weighing the costs and benefits from
11 a social perspective, you can take with a grain of
12 salt the claim that liquidity is always socially
13 beneficial.

14 So I'll just give you a couple of
15 examples. One example, classic example drawn from
16 the stock market. The fact is that it's been long
17 established that actively managed mutual funds on
18 average underperform the market. Why? Because
19 they think they can beat the market and they've
20 been statistically proven as an industry to fail
21 to do so. If lowering the transactions costs of
22 trading in the secondary stock market leads

1 actively-managed mutual funds to trade still more
2 because the demand for trading is highly elastic
3 and the data suggests it is highly elastic, the
4 irony is the lower the trading costs, the more
5 liquid the stock market, the more money actively
6 managed mutual funds will lose for their investors
7 trying to beat the market. I'm not saying that
8 this is happening overall or in the case of any
9 particular firm, but I'm saying that it is a
10 logical problem that cuts against the claim that
11 liquidity is always beneficial.

12 And similar arguments can be made in the
13 derivatives market. To the extent that some
14 people who are going to those who make markets in
15 OTC derivatives are doing so not to hedge risks
16 but are doing so because they hope to profit from
17 speculating on their future predictions. That
18 again becomes a similar sort of zero sum game
19 where greater liquidity could lead to even greater
20 trading that actually increases the net social
21 losses. Certainly, greater liquidity is not a
22 benefit when many of the people who go to the

1 market, who actually think they are hedging, prove
2 to be mistaken and to have made a hedge that
3 didn't work. And I really don't think that we can
4 discount the possibility, which is very, very well
5 supported by the last 15 years of experience, that
6 a lot of people who use derivatives to hedge are
7 falling prey to a version of the winner's curse in
8 that they think they're buying a more complete
9 hedge than in fact they are. And the reality is
10 that leads them to take on greater risk in the
11 underlying market that turns out to be
12 incompletely protected against leading to more
13 institutional failures.

14 So I'm sorry for the long-winded
15 discussion, but the basic point is I think that
16 it's time to stop saying that liquidity is always
17 beneficial and is always highly valuable in
18 markets. That may be true in spot markets for
19 commodities being traded in the real economy.
20 It's not always true in the secondary market for
21 equities or bonds or in derivatives markets.

22 MR. BERKOVITZ: Curtis.

1 MR. ISHII: So I have four points. One
2 is that I agree with the premise that it's
3 difficult to separate prop trading and market
4 making. Even if you allow hedging, many of the --
5 even a simple -- something as simple as a
6 corporate bond, it depends on what you're going to
7 be hedging. Are you hedging the interest rate
8 risk? Are you hedging the equity exposure and how
9 you go about doing it? So I think it's difficult.
10 My last point will be a new way to kind of look at
11 this possibly, too, is the effects on the pension
12 fund, someone said that this would cause pension
13 funds to not be able to make their nut. I would
14 not worry about that. Financial repression is
15 causing low returns and markets in general are
16 really focusing or causing that. So I don't think
17 this, whether you enact this will cause pension
18 funds to either make it or not. Three is you
19 talked about whether the rule should be
20 differentiated between asset classes. I would
21 argue yes. Don't treat bonds like stocks. I
22 mean, they aren't. There are the differences and

1 I think it's been made that a corporation has one
2 typical stock and typically in a bond it may have,
3 you know, 10, 20 different issues. And so the
4 issues are different.

5 Lastly, due to the complexity,
6 potentially, and we put this in our letter, you
7 might want to think about a different way to
8 handle this. And one is what I've seen some of
9 the desks on the street do who handle risk fairly
10 well is think about vintaging. So it allows
11 trades to occur without immediately hedging them
12 for a certain amount of time. But you look at the
13 positions and begin to start to potentially raise
14 capital unless you can define it as hedging of
15 some sort as it stays on their books over time.
16 And the reason I say this is many of the mistakes
17 and many of the things that have cost many of
18 these financial institutions quite a bit of money
19 have been bad trades or trades that were done to
20 make -- short-term trades became long-term trades
21 and they get hidden in the books for quite some
22 time and then they become proprietary and

1 eventually they blow up. But it takes quite some
2 time. And so if you begin to sit there and can
3 find out let's say that it's maybe a non-hedging
4 activity but a kind of market transaction that's
5 been on the books for a month or two, it may then
6 require more capital and then you can begin to
7 address it. It's just another different way to
8 address it and it's a potential.

9 MR. BERKOVITZ: Josh, I think you were
10 next.

11 MR. COHN: You asked about one rule or
12 different rules by different regulators. And I
13 think the way we would see it is one rule as much
14 as possible, but ultimately there needs to be
15 product nuance. And it can be that to the extent
16 that different products are in fact supervised by
17 multiple regulators as may be the case, then
18 perhaps one regulator gets to write the first
19 draft and the others mark it up. And ultimately,
20 you have one rule for the product embedded in one
21 Volcker Rule that has different product facets.

22 There has been the point made about

1 derivatives market making being a high risk
2 business. And I don't think that many of us on
3 the industry side of it are thinking of it as a
4 high risk business or of maintaining a high risk
5 business. I think we're looking at maintaining
6 prudent market-making businesses subject to
7 policies and metrics that make sure these are
8 prudent market-making businesses. I think Larry's
9 ideas for founding the risk that can be in these
10 businesses are good and fundamentally important
11 ideas.

12 MR. BERKOVITZ: Simon.

13 MR. SIMON JOHNSON: To your question
14 about whether you should have different
15 requirements across different markets, I certainly
16 think that around derivatives we need to have a
17 lot more data and disclosure, both with regards to
18 some of the issues we've touched on today and also
19 more broadly about trading positions, exposures,
20 and compensation for traders, compensation schemes
21 and natural compensation outcomes.

22 Let me put it to you like this, and I

1 apologize if this upsets anyone or causes them to
2 close their positions before the trading day is
3 over. But the European sovereign debt is
4 currently about 8.5 trillion Euros, \$11 trillion,
5 2 trillion Euros outstanding Italian debt. I
6 think there's a [inaudible] of a major sovereign
7 debt restructuring coming in Europe, including
8 default perhaps. Perhaps disorderly events around
9 very big markets. Now, the European banks are
10 undercapitalized, whatever with I'm sure present
11 company excepted. The Euro zone banks, Euro zone
12 banks, I correct myself, are notoriously
13 undercapitalized and are likely to be severely
14 damaged by whatever is coming. Now, how do we
15 know? How do you know? How do we know? How does
16 the non-financial sector of the United States know
17 who's safe and who's not safe in this kind of
18 coming storm? It is relatively easy to look at
19 balance sheets and look at balance sheet
20 exposures. Not perfect, but relatively easy.

21 Derivative exposures, off balance sheet
22 transactions of all kinds, it's extremely

1 difficult, I would say impossible. From where I
2 sit I listen to the corporate treasurer's
3 perspective and I'm happy to be contradicted by
4 our banking colleagues. This is huge. This is a
5 huge systemic risk. And, you know, VAR may well
6 be a component in your decision-making. It's
7 obviously got a pretty mixed reputation. I think
8 Dan's term is deep downside loss. I'm going to
9 start calling it double deep downside loss. It
10 will be my perspective. Whatever you think the
11 losses are out there, we have to worry about this
12 much bigger impact coming through derivatives.
13 And, you know, I understand you don't want your
14 businesses to get swept away. And to Josh's point
15 and to Larry's point, you believe legitimately,
16 honestly on the basis of available information to
17 you and your perspective of the world, that these
18 activities you're involved in are not very high
19 risk. Unfortunately, the financial sector has
20 established a very robust track record of
21 consistently getting it wrong, including some of
22 the best names in risk management until a month

1 ago. I guess I did read in the New York Times
2 that JP Morgan was going to attend this hearing or
3 perhaps was interested in attending this hearing
4 and unfortunately couldn't make it under the
5 circumstances.

6 This is not an isolated incident. This
7 is a pattern of repeated large scale accidents.
8 Or maybe it's worse than accidents. Maybe it's
9 compensation schemes and incentive schemes. And
10 David Robertson, to come back to you, it's a
11 subsidy. We're providing subsidies to the bank
12 through the taxpayer guarantees, both insured
13 deposits and more broadly through being too big to
14 fail.

15 So the issue on liquidity, to build on
16 Lynn's point, is what are you paying for it? How
17 much additional liquidity are you getting, which I
18 understand you like, in return for this subsidy?
19 Do you want to subsidize liquidity at this level?
20 And I think the intent of the Volcker Rule is
21 clear, to back away from those subsidies, not to
22 remove them completely, not to eliminate risk from

1 the world. There's risk in everything, including
2 crossing the road. We get that. The question is
3 do you want to concentrate these risks on the
4 balance sheets or off the balance sheet of these
5 global megabanks that pose a real and present
6 danger to this economy and other economies with
7 which we have very close trading and financial
8 relationships?

9 MR. BERKOVITZ: Dan.

10 MR. RODRIGUEZ: A quick response on
11 that. I think it sounds like we're all in
12 agreement that we don't want excessive risk
13 concentrated on the bank's balance sheet. I think
14 we all agree on that. Us, I mean, if you work at
15 a bank, you don't want your bank to have too much
16 risk so it blows up and everyone becomes
17 unemployed. So our centers are completely aligned
18 in that regard.

19 The issue, I think the difference in
20 opinion regarding, you know, I think about the
21 comment made earlier that liquidity may be bad is
22 like saying, you know, having highways could be

1 bad because there's car accidents. And so that
2 was the metaphor that popped in my mind when I
3 heard that statement. And I've heard it now
4 several times that allowing people to trade is bad
5 because sometimes people lose money when they
6 trade. And I think that's similar to saying, hey,
7 driving is bad because sometimes people have car
8 accidents. And I think we have to get out of that
9 mindset and really think about what we're doing
10 here. The CFTC is trying to preserve important
11 economic capital market activities that need to be
12 preserved in a prudent way. And I think we are
13 all saying the same thing here at this table in a
14 little bit different manner, and it sounds like a
15 matter of degree, although I think, you know,
16 parts of the table are a little bit more skewed
17 one way or the other.

18 We all want a safer system. We don't
19 want taxpayer subsidies to support excessive and
20 disproportionate risk taking. I think we're all
21 in agreement on that. And I think the way to do
22 that is how are you going to figure that out? I

1 agree wholly with Simon on that. It is difficult
2 to figure it out.

3 You know, I think I always like to say
4 in some of my seminars on risk management is, you
5 know, only Stephen King has enough imagination to
6 be able to determine all the bad things that can
7 potentially happen to you out in the marketplace.
8 And so it is a difficult -- it's difficult to
9 operate and function effectively out there. We do
10 need help for the regulators. We need to
11 continually improve our processes and continue to
12 improve our risk management effectiveness. And
13 you know, I think we've gotten a little bit
14 better. We've become more prudent. Are we
15 prudent enough? Are we good enough now? I would
16 say we're still improving in that regard and the
17 regulators need to continue to take a look at us.
18 They need to continue to monitor us and continue
19 to have these dialogues about, you know, when I
20 say deep downside, I mean, it is a seven times or
21 a 10 times VAR multiple. I mean, I have three
22 different ways to measure that. And I always

1 think more metrics are better than less, although
2 it is sometimes costly to produce these metrics.
3 You need to have multiple dimensional views on the
4 activities that you're taking, like having, you
5 know, you're driving down the road, and you want
6 to have as many mirrors as you can to see where
7 all the potential risks can be coming from, but we
8 don't want to do away with cars and we don't want
9 to do away with the highways that we need and the
10 liquidity that is very helpful and critical to
11 capital markets.

12 MR. SIMON JOHNSON: No one is proposing
13 to do away with highways. The question is speed
14 limits. If you want to drive without any speed
15 limit at all you can go to Germany and drive on
16 the Autobahn. That option is available. And
17 that's also a country it turns out with a
18 massively undercapitalized, overly leveraged
19 banking system that's been consistently badly run.
20 So good luck sorting that out, too.

21 MR. BERKOVITZ: Paul.

22 MR. SHANTIC: Paul Shantic, California

1 State Teachers. I run a credit portfolio and
2 we've talked a lot about liquidity. As a
3 portfolio manager, I always like liquidity. What
4 that pretty much tells me is I can get out. Get
5 out of a bond, get out of a position. Sometimes I
6 want to get into a position. But for the most
7 part I usually want to get out. And if you're
8 levered 25 or 30 times like the investment banks
9 were earlier on, there's plenty of liquidity. And
10 now that we've seen that they're less leveraged,
11 we have much less liquidity to deal with.

12 The perfect portfolio for me would be
13 something I could set up and walk away from for
14 six months and not have to trade a bond in.
15 Unfortunately, that's not the markets that we're
16 in. What can occur and what is a little bit of a
17 concern to me going forward, though I think it's
18 probably been addressed, is there will be events
19 and markets in which people will want liquidity
20 either to get out or to get in to take advantage
21 of a situation. I would be concerned that whoever
22 is involved the other side, be it the investment

1 bankers or the banks themselves, would be afraid
2 to take on risk if we have volatility in either
3 particular names or sectors of the market and walk
4 away from those sorts of things. I get concerned
5 about large price drops that may not necessarily
6 reflect reality but granted, I understand it's a
7 market.

8 Prop desk. Part of the reasons prop
9 desks must have been created was the knowledge
10 that you can see., first of all, what your clients
11 are doing, but also must have made good money in a
12 number of different positions along the way,
13 whether that be Enron, WorldCom, or what have you,
14 Time Warner, that have occurred along the way. I
15 would be concerned that we're trying to move away
16 from that with some of these rules. And I'm much
17 more comfortable after hearing the discussion
18 today that that's not where we're going.

19 I'm also concerned a little bit in terms
20 of swaps transactions that might be necessarily
21 off the rack but slightly more customized. We run
22 a pension fund. We have a number of different

1 indices. We also have occurring within those
2 indices certain exemptions. For example,
3 smoke-free, Sudan-free, things like that that
4 might be slightly more difficult to hedge. I'm
5 sure bankers will be able to figure that out and
6 hedge those products appropriately, but that is a
7 concern in terms of some of the customization that
8 we might want to do either on the equity side or,
9 for example, on the bond side. It seems that
10 we've addressed a lot of those things here but I
11 just wanted to reflect those positions.

12 MR. BERKOVITZ: Keith.

13 MR. BAILEY: This is not necessarily an
14 official Barclays' position but my instincts on
15 your question are that we really don't want five
16 different rules. We think that the principles
17 around what is proprietary trading and what is not
18 proprietary trading should be common across
19 markets. But I do think that the parameterization
20 and the calibration of the metric set that you may
21 attach to the determination of the presumption or
22 the justification for further investigation will

1 be very different depending on the asset class and
2 indeed within an asset class perhaps. But I think
3 at the foundational level it seems to me that this
4 is a tough enough issue without trying to fragment
5 different solutions. And I think it would add
6 certainty to know that there's any one kind of
7 foundational rules.

8 And I do have to say that I don't think
9 Barclays -- this is the official rule. I don't
10 think we're undercapitalized. I don't think we're
11 going to do harm anybody.

12 MR. BERKOVITZ: David.

13 MR. SIMMONS: And back to the same topic
14 on asset classes, just going over some statistics
15 we have on the corporate bond market, you know, we
16 feel that asset classes that are less liquid
17 should be potentially treated differently from a
18 risk metric standpoint. You know, in 2011, in the
19 corporate bond market, 35 issuers out of over 600
20 issuers in the corporate bond market, the actual
21 Barclays Corporate Index, 50 percent -- so the 35
22 issuers made up 50 percent of the overall volumes

1 in our market. The other 50 percent being the
2 other 550 some-odd plus. It shows the difference
3 in liquidity in our market where you've got the
4 banks are trading a lot, the big companies, the
5 AT&Ts, the GEs, they're trading a lot, but a lot
6 of smaller companies aren't trading that much and
7 they're very illiquid.

8 It also takes about 250 to 270 days to
9 turn over the corporate bond market, whereas in
10 the S&P I've seen anywhere from 3 to 10 days to
11 turn over the S&P. It's completely different
12 markets. I think that's important to recognize
13 when you're deciding to make your rules and
14 figuring out how markets -- how different markets
15 should be regulated.

16 MR. BERKOVITZ: Larry.

17 MR. MAKOVICH: I just wanted to try to
18 tie together these two ideas. I think that the
19 different asset classes are very fundamentally
20 different in the way risk appears, its
21 characteristics. So bonds and equities and energy
22 commodities are all very, very different. And I

1 think that ties into Simon's point that there's I
2 think some very clear evidence that people have
3 had a difficult time properly assessing risk and
4 it's not for lack of education or intelligence.
5 We've had very smart and well educated people make
6 huge blunders in risk management, but I think that
7 really says we need to focus on getting the set of
8 metrics that are properly differentiated by asset
9 class that with some oversight here can create
10 effective limits on what is the root cause of the
11 problem here that banks can or, you know, anybody
12 can -- market makers, banks, anybody -- can get
13 over exposed on risk.

14 And if the focus is on these metrics, I
15 think it'll be a much more productive
16 implementation than if the focus is trying to draw
17 the line between when somebody's market making has
18 crossed some gray area distinction into
19 proprietary trading.

20 MR. BERKOVITZ: Lynn.

21 MS. STOUT: I just want to point out
22 that we've been working on these metrics for some

1 20-odd years, just as we've been working on coming
2 up with the ideal executive compensation contract
3 for 20-some odd years. And both ventures I think
4 it's fair to say have failed pretty dramatically,
5 in part because it's simply -- the assumption that
6 you can come up with a perfect metric assumes a
7 world in which there's risk, but absolutely no
8 uncertainty of the kind originally described by
9 Frank Knight in 1923 and highlighted by Nassim
10 Taleb in "The Black Swan." In a world where there
11 is uncertainty as well as risk, it is simply
12 impossible to come up with metrics that allow you
13 in any way to be sure that you are perfectly
14 hedged. The world just won't permit it.

15 So I'm not a big fan of relying on
16 metrics of human omniscience as a means of
17 ensuring we will not have any future disasters.
18 I'm much more a fan of Marc's argument. And I
19 just wanted to get the response from some of the
20 people in the room. I'm not sure that this is
21 something that would be permissible within the
22 purview of Dodd-Frank, but it would be interesting

1 to ask yourselves the following experiment. Would
2 it be an appropriate way to distinguish
3 proprietary trading from market making to set a
4 limit on the amount of profit that a bank can make
5 from its allegedly market-making activities? So
6 you would say in essence that if you make more
7 than a certain amount on a particular transaction,
8 some portion of that would have to be paid out, I
9 don't know, to the SEC or the CFTC or in the form
10 of a confiscatory tax.

11 I'm just looking for your reaction. I'm
12 not proposing it, obviously. But does that arise
13 any problems from your perspective? I would think
14 as an end-user it might actually be attractive to
15 have some reassurance that the bid ask spreads
16 you're paying have a limit to them.

17 MR. BERKOVITZ: Go ahead.

18 MR. ACOSTA: Maybe I'll respond. This
19 is Jeff Agosta with Devon.

20 Let me just give you a specific example
21 of something that we just did with a pair of
22 financial institutions. We were going to hedge --

1 we were going to issue bonds before May 15th. So
2 we entered into some forward starting swaps
3 because our bonds are principally going to be
4 priced off of underlying U.S. treasuries and we
5 wanted to hedge our interest rate risk. Right?
6 Because if rates went up before we issued, it's
7 going to cost us a lot more. So we wanted to lock
8 on those interest rates.

9 What happened was the opposite. Okay?
10 Treasury rates went down and we had to write a
11 check for \$15 million to get out of those trades.
12 Were we happy to do that? Sure. Because we got a
13 much lower rate on the bonds that we issued. So
14 we were fine with that. They made a profit off of
15 that trade. It was a short-term trade but it was
16 to our benefit. I don't have a problem with them
17 making money. I think that that's a good thing.
18 Banks should make money.

19 MR. BERKOVITZ: Bob.

20 MR. COLBY:: : I don't want to change
21 the tenor of the conversation. I have a few more
22 technical points to make at some point in the

1 discussion.

2 MR. BERKOVITZ: Larry, did you want to
3 respond on Lynn's point?

4 MR. MAKOVICH: Yeah. You know, the
5 point here that it is possible to put together
6 some workable metrics that would effectively limit
7 risk. Will they be perfect? No. But we
8 shouldn't let perfect get in the way of the good.
9 You know, this is possible. It's not easy but
10 it's possible to do. And I think if we do these
11 simplistic solutions of limiting profitability
12 we'll create these perverse incentives that if the
13 bank on the other side of this interest hedge
14 figures it's going to make too much money, they're
15 going to have to find some losing proposition to
16 offset it which just doesn't make sense. And you
17 know, Frank Knight was the cornerstone of the
18 Chicago school that very much believed that the
19 profit motive was one of the primary drivers for
20 economic efficiency. So it's just kind of a nutty
21 idea to think that we've got a problem if we've
22 got profitable banks. The problem here is to

1 protect ourselves against banks that lose too
2 much.

3 MS. STOUT: My point, I just want to
4 emphasize, is that the large profits and the large
5 losses are not utterly unrelated. I obviously
6 also am not against banks making profits. The
7 question is are they making it through proprietary
8 trading which adds risk to the banks along with
9 occasional individual profits?

10 So let me, one more time, Jeff. So
11 let's say we're not doing it on a transaction by
12 transaction basis, which I concede probably
13 wouldn't work. But suppose there were limits set
14 on the amount of profit that a bank could make
15 market making over some lengthy period of time.
16 We could make it 12 months. We could make it a
17 rolling 12 months. In other words, I'm asking you
18 generally, at some point, if a bank is making 30
19 percent margin or something, just amazing profits,
20 are you as an end-user not concerned about that?

21 MR. ACOSTA: If it's done legitimately,
22 transparently, I have no problem with them making

1 money. There's nothing wrong with a bank being
2 ultra profitable. That's fine.

3 MR. BERKOVITZ: Simon.

4 MR. SIMON JOHNSON: Lynn, I think the
5 end-users are splitting the subsidies so that's
6 why they're not too bothered. The issue is not
7 the end-user. The issue is the social cost.
8 There's an asymmetry in the payoffs for banks.
9 When they get to keep the topside and the downside
10 comes onto the taxpayer, either through the FDIC
11 insured deposits or more broadly because the
12 largest banks in this country are too big to fail
13 despite the best intentions of the people who
14 wrote Dodd-Frank and the regulators who tried to
15 implement it. Too big to fail is a reality in
16 this economy and around the world. And if you
17 want to deny it, if you want to tell me that
18 global megabanks can't actually fail today, right
19 now, let's have that discussion. I think it's a
20 fascinating discussion to walk through exactly how
21 that failure would happen unimpeded. It doesn't
22 exist.

1 I would commend to the staff and to
2 anyone else who at all doesn't get this the work
3 of Anat R. Admati and her colleagues at Stanford
4 University who go through in great detail from the
5 perspective of both corporate finance from an
6 academic point of view and from a real world point
7 of view and lay out for you the social costs of
8 this asymmetric payoffs.

9 While we're putting ideas on the table
10 for addressing the asymmetric payoffs, not that
11 you can move on this one by yourself, but limiting
12 the tax deductibility of interest for highly
13 leveraged, very big financial institutions is a
14 good idea whose time will come.

15 MR. BERKOVITZ: David.

16 MR. ROBERTSON: Yeah. I just wanted to
17 address a couple points from the standpoint of
18 corporate treasurers. I do think that there's a
19 difference between wanting banks to be healthy and
20 strong and wanting access to liquid markets
21 doesn't necessarily make the corporate treasurers
22 a shell for the banking industry or somehow

1 enjoying subsidies. Right now in the market we
2 have an extreme credit condition, and I think if
3 there is a subsidy in the market it's the fact
4 that basically everything shifted to sovereign
5 risk. And so as you said, there are banks that
6 are too big to fail and, in fact, those banks
7 aren't just getting all of the deposits. They're
8 getting larger and larger.

9 And what we're dealing with here is a
10 perfect example of why we have banks too big to
11 fail, and that is we put through regulation that
12 has one perspective. We think we're going to
13 restrict something and in point in fact, we have
14 unintended consequences. And I think that's
15 probably the biggest concern of corporate
16 treasurers is that we are laying regulation upon
17 regulation and regulation and we've seen banks
18 like Wachovia and National City fail, but what
19 have we seen as a result? We've seen more
20 concentration of financial risks in the market.
21 So adding yet another restriction on what can
22 happen with a smaller number of counterparties

1 with which corporate treasurers can truly do
2 business, that's not going to help the financial
3 markets. And I don't perceive that there is any
4 subsidy when a bank is selling a derivative or a
5 forward contract to a company. They're making an
6 open market transaction. There's multiple
7 corollary price points. There's an informed buyer
8 and an informed seller. So I'm not buying the
9 subsidy argument.

10 MR. SIMON JOHNSON: The cost to capital,
11 David, the cost to capital, sure you would agree,
12 is lower for a financial institution that is
13 backed implicitly by the full faith and credit of
14 the U.S. Treasury than it is for another
15 institution that is small enough, simple enough to
16 fail.

17 MR. ROBERTSON: Actually, if we see the
18 subsidies in the banking industry, they're across
19 the board for banks of all sizes through unlimited
20 insurance given to the banks. If you really are
21 managing trading risks properly, and I agree
22 that's a big if that the industry has to address,

1 you have banks that have to set aside capital
2 internally, even from prudent risk management, but
3 the exposures that these trades generate.

4 Now, we can have an argument whether
5 they're doing it properly or not but the bank is
6 attempting during a ROE on that swap. It has
7 trading risk, it has credit risk embedded in that
8 capital that's set aside for that instrument. And
9 the corporate treasury is paying for that exposure
10 as well. So there's no sense of a subsidy unless
11 you believe that all the risk-based capital
12 allocations that are going into these products are
13 incorrect.

14 MR. SIMON JOHNSON: The estimates of the
15 funding cost advantage for too big to fail banks
16 within the financial sector vary between 25 and 75
17 basis points. I would put it around 50 basis
18 points. That's a huge funding advantage in
19 today's market from being too big to fail.

20 MR. ROBERTSON: For deposits. It's a
21 funding of mandatory deposits.

22 MR. SIMON JOHNSON: It's being too big

1 -- it's having a balance sheet that's large enough
2 relative to the size of the economy.

3 MR. JARSULIC: Yeah, that's not a
4 funding advantage to deposits. This is a funding
5 advantage to bank holding companies and the
6 advantage to the bank holding companies derives
7 from the fact that there's a put option on the
8 taxpayer that will prevent that bank from failing.
9 And as a consequence, their cost of funds is
10 remarkably lower. It's not just because there's
11 an insurance on the deposits.

12 MR. ROBERTSON: Right, but again we're
13 talking about funding the bank; we're not talking
14 about the balance sheet exposures.

15 MR. RODRIGUEZ: I just want to respond
16 to that. I think that there may be a funding
17 advantage. I'd be interested to look into that
18 study or follow up with you Simon afterwards. The
19 issue here -- that's a separate discussion from
20 the Volcker Rule. Right. I think that is, you
21 know, too big to fail, two points or comments I
22 would make at least from the Credit Suisse

1 perspective. I think Basel III has addressed
2 this. Once again where you have significantly
3 increased the capital requirements, improved the
4 funding liquidity requirements, and also
5 encouraged significantly greater oversight of
6 these banking institutions, you know, the risk to
7 weighed assets as measured by Basel II have come
8 down from about 450 billion down to about 150
9 billion.

10 So if we were too big to fail before,
11 we're not as too big to fail now for sure by any
12 measure. And I'd also say that the balance sheet
13 has shrunk down from about a trillion dollars to
14 -- and this is all public information -- down to,
15 I think, maybe south of 400 billion. I think this
16 is about the numbers. So significant shrinkage in
17 terms of balance sheet exposure. The size of the
18 institution has become a lot tighter. And I think
19 this too big to fail problem is being addressed.
20 People in this room may not be aware of it but
21 institutions are getting smaller. You always hear
22 the statistic out there cited that, oh, a bigger

1 proportion of banking is being addressed or being
2 concentrated in a fewer number of banks. But the
3 overall size of the balance sheets and the risk
4 associated with those banks is actually much
5 smaller than it's been in the past.

6 MR. SIMON JOHNSON: That may be true in
7 Switzerland; it's not true in the United States.
8 JP Morgan Chase, the largest bank in the country,
9 has a balance sheet now around \$2.3 trillion if
10 you measure under U.S. GAAP. That allows a very
11 generous definition of netting. If you put them
12 under IFRS, it would be a \$4 trillion bank, which
13 would be larger than Citigroup was, which was the
14 largest bank at the time in 2008. So our biggest
15 banks are actually getting bigger. I agree that
16 the Swiss are moving in the right direction. I
17 wish that we had Swiss level capital and capital
18 requirements which are much stronger than Basel
19 III across all our banks. That would put us in a
20 better position, although I would argue not a
21 strong enough position with regard to capital
22 going forward.

1 MR. RODRIGUEZ: I agree with that
2 statement from Simon.

3 MR. BERKOVITZ: Bob, I think you had
4 some technical --

5 MR. COLBY:: : Well, I don't want to
6 bore people here.

7 MR. BERKOVITZ: I think we've probably
8 got about 15 minutes left.

9 MR. COLBY:: Yeah. I won't take all
10 that. I wanted to say three more things about the
11 issues that you face in the market maker
12 definition and just remind you of two other major
13 points that you need to focus on in the Volcker
14 Rule context. And none of this will be startling
15 to you.

16 The three points with respect to the
17 swaps. The first is that because people don't, as
18 Keith said, don't hold themselves out with a quote
19 in a particular -- they may do a swap but you
20 really have to think about it as being willing to
21 accommodate customer demand in positions, a type
22 of position as opposed to any sort of particular

1 instrument because they're too diffuse in number.

2 The second is that I think you're going
3 to have a higher number of interdealer trades than
4 you would in other markets because oftentimes a
5 market maker facilitates a customer with a swap
6 then they may do a similar or a hedge swap with a
7 dealer. And, you know, the customer-facing ratio
8 counts against you but that's something that you
9 have to pay attention to particularly. Then a
10 topic that's very familiar to you, inter-affiliate
11 swaps. The release doesn't discuss them. They
12 complicate the analysis. You're going to have to
13 look at it probably across the full range of swaps
14 to see the full market making relationship. So
15 those are the three things specifically here.

16 And then I just wanted to, before we
17 lose time all together, point out that there's a
18 great deal of concern about including forwards in
19 the derivative definition. And most people
20 thought that commodities were excluded and that
21 included commodity forwards and not just spot --
22 when they're physically settled.

1 And then last of all you really need to
2 pay attention to commodity pools. I think you
3 know but it's vastly over extensive and it needs
4 to be brought down to what I think the original
5 purpose was.

6 MR. SIMON JOHNSON: Just Robert's point
7 reminds me that on the issue of inter-affiliate
8 swaps I presume and hope that you're talking in a
9 very deep way with the FDIC, particularly with
10 regard to Title 2 resolution where inter-
11 affiliate transactions are a huge part of the
12 problem that they've identified, but also with
13 regard to living wills. If we have a large amount
14 of these swaps and the ability, these
15 organizations continue to have the ability to
16 change whether the risk is recognized or would
17 ultimately fall or will fall in the event of a
18 severe stress scenario, that makes the living will
19 process much harder to implement. Makes it much
20 harder for that to have real value to supervisors.
21 And presumably, at least the swaps part of that is
22 something that you should be involved in.

1 MR. BERKOVITZ: Paul.

2 MR. SHANTIC: I would like to try to
3 stay out of the Simon, David back and forth here.
4 And a point I had earlier in terms of Lynn's
5 comment about profits in terms of limiting
6 profits, it's incumbent upon me as a portfolio
7 manager always to try to find the best price. And
8 it's also important that we remember that during
9 the 2009-2010 period when most of the big banks
10 were paralyzed for large periods of time, other
11 banks came in, other firms were formed that took
12 care of some of that liquidity during that period
13 and became pretty crucial until I suspect the
14 funding for the banks got better and took
15 advantage of the funding advantage to restart and
16 to take more risks for their clients. So there
17 was a period of time, six to nine months, where
18 the difficulty of getting a trade done was pretty
19 substantial. And the only liquidity in many
20 instances was, in some cases, some foreign banks
21 and newly formed firms that were split off from
22 some of the larger firms. That then turned around

1 as liquidity came back into the markets.

2 MR. BERKOVITZ: Lynn.

3 MS. STOUT: I'm just going to say how
4 relieved I am at least to hear that Paul Shantic
5 is concerned about the profitability of banks when
6 he's the counterparty to the banks. But I also
7 wanted to respond, simple point out that each of
8 the concerns that Robert Colby brought up and that
9 suggested your agency you should focus on, your
10 Commission should focus on, to the extent that you
11 take those concerns into account in your
12 standards, I'm having a hard time seeing how you
13 can do that without simultaneously loosening the
14 standards in a way that would make it much easier
15 for banks to be essentially proprietary trading
16 while claiming to be market making.

17 I'm not saying that you're not right to
18 raise those concerns, Robert, but I'd be
19 interested in hearing any suggestions from you or
20 anyone else on how those concerns can be addressed
21 without simultaneously making it more likely that
22 deposit accepting banks will indeed resort to

1 proprietary trading.

2 MR. COLBY:: : Well, so what I'm trying
3 to address here is the disqualifying factors that
4 will knock you out of the exception. But
5 generally speaking, I think that because of the
6 complexity of the whole topic that the only way it
7 can be effectively administered is by having
8 existing rule, having guidance about how you
9 should be thinking about this, both for the banks
10 and for the supervisors, and then having the
11 supervisors having a very intense discussion
12 looking at metrics and trying to understand what
13 the actual activities of a particular swap dealer
14 or FCM if they're doing business, what their
15 particular characteristics are and trying to
16 understand their business because the concern I'm
17 trying to express is that the way that the rule
18 itself has been structured now with factors that
19 if you don't -- if any one of them -- if there's
20 some question about whether you comply, that
21 you'll be knocked out and you won't be in a
22 permitted activity, then that's going to result in

1 overly restrictive compliance requirements on the
2 part of people that are actually trying to comply
3 with the statute. And it will ratchet up or
4 restrict the activities more than the regulators
5 actually intend when they try to adopt the rule.

6 MS. STOUT: So just to make sure I
7 understand what you're suggesting, you're
8 suggesting that rather than try and put in place
9 prophylactic rules that might have the admittedly
10 undesirable consequence of discouraging or
11 chilling transactions that perhaps were not
12 intended to originally be covered by the statute,
13 you would favor a system in which a combination of
14 the industry and regulators would on a
15 case-by-case basis try to identify potentially
16 risk-creating dangerous situations in advance?

17 MR. COLBY:: : I wouldn't express it
18 that way. What we'd say is that the prophylactic
19 rule would be that you do not -- the exception is
20 just for market making. But after that I think
21 the entire discussion where it's been focused on
22 details has shown the extreme complexity of trying

1 to identify ahead of time what the difference is
2 between market making and proprietary trading.
3 And that, I think, says to the people that are
4 going to have to live with the rule, that what
5 it's going to have to be is an iterative process.
6 And this is not one that they take lightly because
7 it means extensive involvement with their
8 supervisors on the details of how they engage in
9 hedging and in market making. But that's what
10 it's going to take and they're going to have to
11 walk -- set up a compliance program that's going
12 to have to identify what the mandates are and what
13 they're allowed to do and what the risk
14 requirements are and what the policies and
15 procedures that control this is, and they're going
16 to have to go through it desk by desk with their
17 supervisors so that the supervisors understand
18 what they do. And I don't think that most --
19 other people can comment on this -- there's no
20 other effective way to ensure that this is being
21 applied in some sort of a workable but
22 constraining manner.

1 MR. BERKOVITZ: Steven or Stephen, do
2 you have any further questions? Any further
3 comments? I think we've had an excellent
4 discussion today. If there are no further
5 comments I'd just like to thank everybody. We
6 have a task given us by Congress which is to
7 implement section 619 of the Dodd-Frank act, the
8 Volcker Rule, and this discussion has been very
9 helpful as we try to carry out Congress's intent
10 to prohibit proprietary trading yet permit market
11 making and risk mitigating hedging activities, and
12 this discussion will be very helpful. It really
13 builds upon our record and I again thank all the
14 participants for taking time out of your busy
15 schedules to come here and engage in a lively
16 debate. It's been very, very informative and we
17 again thank you very much.

18 (Applause)

19 (Whereupon, at 4:11 p.m., the
20 PROCEEDINGS were adjourned.)

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CERTIFICATE OF NOTARY PUBLIC

DISTRICT OF COLUMBIA

I, Christine Allen, notary public in and for the District of Columbia, do hereby certify that the forgoing PROCEEDING was duly recorded and thereafter reduced to print under my direction; that the witnesses were sworn to tell the truth under penalty of perjury; that said transcript is a true record of the testimony given by witnesses; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this proceeding was called; and, furthermore, that I am not a relative or employee of any attorney or counsel employed by the parties hereto, nor financially or otherwise interested in the outcome of this action.

(Signature and Seal on File)

Notary Public, in and for the District of Columbia

My Commission Expires: January 14, 2013

